





2024 Annual Budget Volume I



# 2024 Operating Budget

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# **MEMORANDUM**

**TO:** Board of Directors **DATE:** August 15, 2023

Member Municipalities Special Connectors

FROM: Mickey Conway, Chief Executive Officer

**RE:** 2024 Operating Budget Message

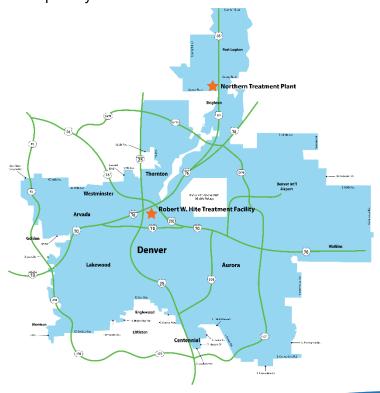
I am pleased to present the adopted 2024 Operating Budget for Metro Water Recovery (Metro), as required by the *Sewage Treatment and Disposal Agreement* (*Service Contract*). The 2024 Operating Budget is a balanced budget with a seven percent increase in Annual Charges for Services. The total operating budget appropriation, including debt service, for 2024 is \$178,730,098, which is \$17 million more than the total operating budget appropriation for 2023. The total operating budget appropriation does not include capital project expenditures, which are appropriated separately on a project-by-project basis; however, the capital project expenses are projected and included in the statements for each fund.

#### **ABOUT METRO WATER RECOVERY**

Metro, a political entity authorized by the State of Colorado, was organized on May 15, 1961, for the purpose of constructing and operating a wastewater transmission and disposal system in the greater Denver metropolitan area. Metro's 23 municipal and special district members (Member Municipalities) collect wastewater and deliver it to Metro's interceptor lines. An additional 37 municipalities and sanitation districts (Special Connectors), and one corporate connector which collect and deliver wastewater to Metro's interceptor system have been added since Metro's

inception. Metro treats an average of 135 million gallons per day (mgd) of wastewater for the Member Municipalities and Special Connectors at the Robert W. Hite Treatment Facility (RWHTF), located in Denver and the Northern Treatment Plant (NTP), located in Brighton. Most of Metro's biosolids are land applied as a soil amendment on more than 300 permitted sites, including Metro's own 52,000-acre METROGRO Farm.

Metro's service area totals approximately 805 square miles, located in all or part of six counties: Adams, Arapahoe, Denver, Douglas, Jefferson, and Weld. The six-county area has an estimated total population of 3.2 million of which Metro estimates it serves an approximate population of 2.2 million.



# **METHOD OF ACCOUNTING**

Metro uses an accrual basis of accounting for proprietary funds and pension trust funds (revenues are recognized when they are earned, and expenses are recognized when they are incurred). The budgeting and accounting policies of Metro conform to generally accepted accounting principles applicable to governments. The basis of budgeting is on a cash basis (transactions are recognized only when cash is received or disbursed, and noncash expenses, such as depreciation, are not budgeted).

#### **DEVELOPMENT OF THE 2024 OPERATING BUDGET**

# **Strategic Planning**

Metro updated its Strategic Plan (Plan) to be sustainable and enhance its value to the organization and provide strategic direction for the future. This update focuses on organizational values and

strategic pillars that will guide Metro's work in the next several years.

The strategic planning process is designed to establish a shared vision of Metro's goals and a common understanding of the resource needs, commitments, working environment, and principles upon which the strategies were based. The process also promotes acceptance of the Plan for achieving Metro's goals and the integration of strategic planning, direction, implementation and Metro's day-to-day operating activities.



The strategic framework of the updated Plan is guided by Metro's vision <u>to be a leader, an</u> innovative clean water partner, and a great place to work.

In pursuing Metro's mission, to protect the region's health and environment by cleaning water and recovering resources, Metro has established three pillars providing the foundation on which decisions are made.



# **Our People:**

# **Employee Engagement and Growth**

# **Diversity, Equity, and Inclusion**

- 1. To continue to be a leader in developing and engaging top talent, *Employee Engagement and Growth* is a focus area put in place to support employees in all stages of their Metro careers. This will promote ongoing training and career development, as well as targeted recruitment and retention efforts.
- 2. Diverse backgrounds, skills, experience, and ideas foster *Diversity, Equity, and Inclusion* at Metro. A productive work environment that encourages individuals to be their authentic selves allows them to contribute to the organization in valuable ways, promoting innovation and creativity which leads to Metro's ongoing success.

#### **Our Work:**

# **Optimize Resources**

# **Sustainability**

1. While providing high-quality services, *Resource Optimization* is critical through the effective utilization of Metro's human, financial, technological, and other resources. Through effective project prioritization and continuous improvement, Metro extends the value of finite resources.

 Metro is dedicated to identifying and reducing waste and inefficiency to improve our environmental practices and reduce our impact. Sustainability is a focus of Metro's looking for enhancements for current and future practices surrounding energy and waste.

#### **Our Communities:**



- 1. As Metro provides services to more than 2.2 million residents of Colorado, maintaining strong relationships, communicating effectively, and aligning communities' environmental priorities through community *Engagement and Outreach* is an ongoing priority.
- 2. As an integral collaborator in various *Water Partnerships*, Metro is responsible for returning clean water to the South Platte River and will continue to invest in water quantity and quality initiatives.

#### STRATEGIC ORGANIZATION METRICS

Metro is in the process of establishing primary metrics to evaluate the success of Metro's efforts in achieving its mission. The metrics are intended to be at an organizational level with the purpose of being used to guide decision making. These metrics will be developed, and measurement will begin in 2024.

# **ECONOMIC CONDITION AND OUTLOOK**

Metro is located in the largest metropolitan area in the State of Colorado. Metropolitan Denver (Metro Denver) is composed of Adams, Arapahoe, Boulder, Broomfield, Denver, Douglas, and Jefferson counties. The economic region has experienced significant population and economic growth in the past ten plus years.

Economic indicators as of December 2022 expected Metro Denver to grow slightly, with an anticipated decrease in inflation. As a result of the COVID-19 national pandemic, Metro continues to adopt an agile approach to meet the emergent needs of an ever-changing work environment.

Given the continued economic uncertainty, the budget is carefully reviewed, and remains conservative. Though Metro Denver continues to grow, it is difficult to predict when growth may decline or increase, and how the recent inflationary and supply chain challenges will continue to impact expenses.

Metro had to adjust for procuring items with long lead times, fluctuating expenses associated with chemicals, fuel, and utility costs, and a tight labor market. As a result of workplace changes, Metro rolled out a robust work-from-home policy, while still placing importance on a healthy and safe work environment for those working in the office and on the plant site.

Residential building permits remained strong in 2022. In 2021 and 2022, revenue from Sewer Connection Charges (SCC) was not affected by the ripple effect of the pandemic. Additionally, Metro received SCC revenue from a new connector buy-in that was not initially anticipated in the 2023 Budget. Therefore, the SCC revenue received outpaced projections for 2022 by approximately \$25 million.

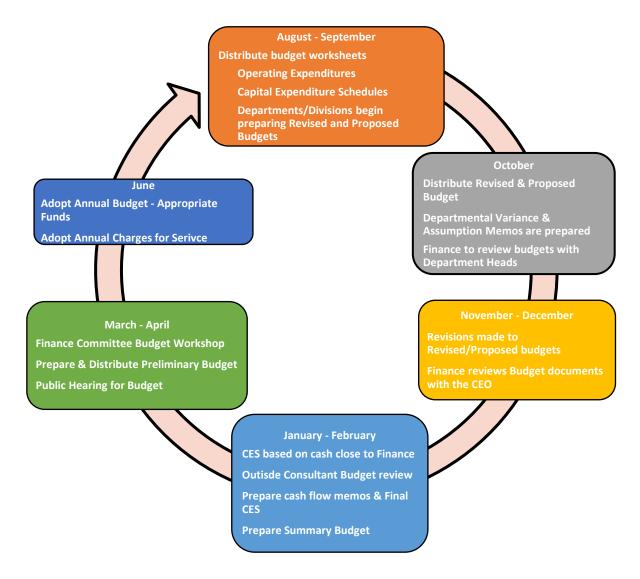
Metro continues to track a variety of economic conditions which may affect future operations and budget projections. 2022 saw unprecedented turnover of employment, and Metro's turnover rate at times, was above the strategic target. Metro was able to successfully fill skilled positions which had previously been challenging to fill. Wages and benefits are increasing at a rate higher than has been experienced in quite some time, and being proactive in an already tight labor market, Metro approved a salary structure to stay competitive at a prevailing rate. Metro is also watching prices of chemicals, utilities, and maintenance contracts as supply chain and inflationary pressures continue throughout the region.

#### **BUDGET PROCESS AND MANAGEMENT IMPROVEMENTS**

The annual operating budget process, which takes almost a full year to complete, involves gathering input and data from departments, engaging in thoughtful discussions on identified needs, and reviewing various budget versions with the CEO and Executive Leadership Team. The capital budget process lines up with the annual operating budget process to ensure both are ready to be used together in the Cash Flow Schedule as the Consulting Engineer reviews the operating budget mid-January. The Cash Flow Schedule is used to develop the Annual Charges for Services. The operating budget, capital budget, and Annual Charges for Services are presented in various Board meetings during the Spring leading to the adoption of the operating budget and Annual Charges for Services in June.

Over the years, Metro staff have improved the annual budget process, presenting budgets more accurately, reflecting projected expenditures, and providing relatively stable Annual Charges for Service. These improvements include the following:

- Preparation and adoption of a revised budget for the current year to reflect what staff expects to spend relative to the budgeted amounts.
- Incorporation of a vacancy rate adjustment in projected operating expenditures, on the assumption savings will occur during the year due to unanticipated staff turnover, and the amount of time it takes to fill vacant positions.
- Implementation of a Phase Gates process to support the Enterprise Plan, which prioritizes capital and non-capital projects to optimize Cash Flow requirements, resource allocation, and organizational flexibility, while maintaining prudent Annual Charges for Service rate increases.
- Development of an Asset Management Program. Includes creating governance documents, and a Strategic Asset Management Plan (SAMP) to provide a roadmap for implementing the program.
- Use of capital project probability factors to estimate capital expenditures for cash flow purposes over the planning period.



#### 2024 OPERATING BUDGET DETAILS

# Revenues

Metro has two main revenue sources. The primary operating revenue is the Annual Charges for Services. The primary non-operating revenue source is the Sewer Connection Charge.

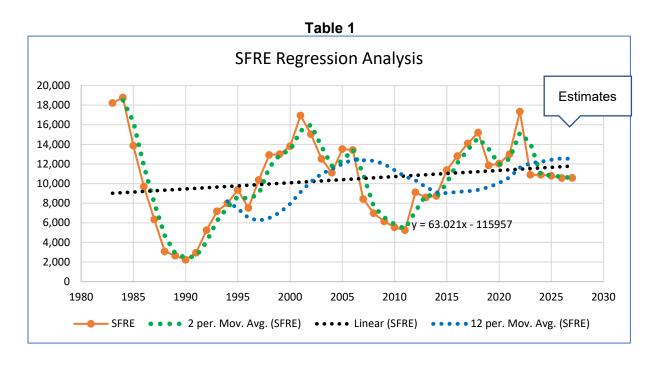
Annual Charges for Services (Annual Charges) is a fee Connectors pay to fund the annual operating budget, debt service costs, capital needs, and other financial requirements. Annual Charges are calculated and charged to Connectors based on each Connector's flow (amount contributed to the system) and load (the concentration of the flow). The Annual Charges rate is set by the Metro Board of Directors in June of each year, and the allocation to each Connector is set in August of each year for the following calendar year. The Annual Charges for 2024 are budgeted at \$155,211,122, which is seven (7) percent higher than the 2023 Annual Charges. This is based on the 2024 Budget Cash Flow Schedule for 2023–2033. Annual Charges are projected into the future each year; however, they are only adopted for the next calendar year. A

comparison of projected Annual Charges percentage increases this year, versus the projection done last year during the 2023 Budget process is included in the following table.

Annual Charges for Service Revenue Increases									
Year	Adopted 2024 Budget	Adopted 2023 Budget							
2024	7.0%	5.0%							
2025	6.0%	5.0%							
2026-2032	5.0%	4.0%							
2033	5.0%	5.0%							

Sewer Connection Charges (SCC) are the other primary revenue source for Metro. SCC are collected from Connectors for the purpose of defraying the capital and debt service costs for each new connection to the treatment system. The SCC for 2024 is \$5,520 per single-family resident equivalent (SFRE).

For 2024, Metro staff updated the analysis and reviewed all the SFRE history over the last 40 years. The linear regression line was hovering around 10,300 SFRE (Table 1). Therefore, staff recommends SCC revenues be based on an average of 10,300 SFRE per year. This approach was more conservative than those used in the past and helped to mitigate the risk of overprojecting revenues in the Cash Flow Schedule. A summary of projected SCC revenues and assumptions can be found in Table 2.



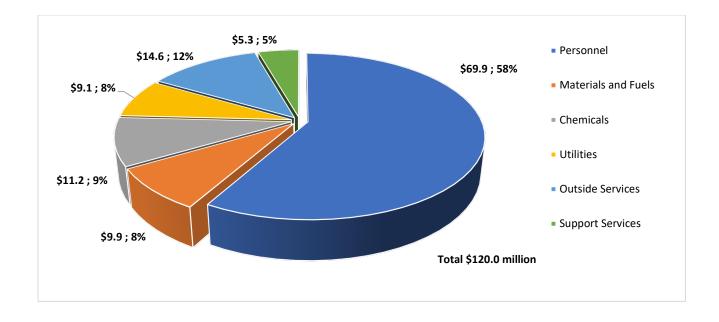
A summary of SCC revenue projections and assumptions is provided below.

Table 2

				Total SFREs	SFREs		AC Rate
Budget	Average used for	SCC Revenue	SCC Revenue	actual and	Variance from	% Variance	change actual
Year	Revenue Projection	Projection	Actual	projected	prior year	from prior year	and projected
2014	5-year	27,391,508	34,639,804	8,747	n/a	n/a	4.5%
2015	5-year	30,836,520	45,098,049	11,388	2,641	30.2%	4.5%
2016	4-year	40,185,873	54,064,758	12,812	1,424	12.5%	3.8%
2017	4-year	42,951,570	59,490,896	14,097	1,285	10.0%	2.0%
2018	5-year	48,432,601	64,159,892	15,204	1,107	7.9%	2.0%
2019	5-year	49,890,267	50,654,566	11,893	(3,311)	-21.8%	2.0%
2020	37-year reduced 50%	23,005,850	52,282,954	12,047	154	1.3%	2.5%
2021	38-year reduced 50%	30,259,250	59,170,492	13,005	958	8.0%	0.0%
2022	39-year	50,377,050	81,668,331	17,339	4,334	33.3%	2.0%
2023*	40-year	55,750,600	n/a	10,889	(6,450)	-37.2%	5.0%
2024*	40-year	56,358,710	n/a	10,901	12	0.1%	7.0%
2025*	40-year	56,396,894	n/a	10,804	(97)	-0.9%	6.0%
2026*	40-year	55,718,954	n/a	10,573	(231)	-2.1%	5.0%
2027*	40-year	56,325,294	n/a	10587	14	0.1%	5.0%
*projected							

# **Expenses**

The adopted 2024 Budget of \$119,986,098 is \$10,548,247, or 9.6 percent higher, than the adopted 2023 Operating Budget (2023 Budget). Of the increase, \$6,117,613, or 58 percent of the total increase, results primarily from wage increases and increases in employee benefit costs, including Metro's required contribution to the Defined Benefit Retirement Plan, and the cost of medical insurance and the addition of seven new budgeted positions. The remaining increase of \$4,440,634, or 42 percent, results primarily from an increase in the amount, and cost of treatment chemicals, utilities, materials and fuels, as well as an increase in outside services – Information Technology, and property insurance.



# **Personnel**

Regular wages and benefits budgeted for 2024 are \$69,876,750, which is \$6,117,613, or 9.6 percent, <u>higher</u> than the adopted 2023 Budget. This increase in wages and benefits is primarily attributable to a budgeted wage increase of five percent, an anticipated increase in Metro's contribution to the Defined Benefit Retirement Plan, an increase in the cost of the medical insurance and other benefits and a net increase of seven positions. The total budgeted positions in 2024 is 479, an increase of seven positions from the adopted 2023 Budget of 471.75. Detailed descriptions of the changes in positions for 2024 are included in the staffing section below.

# **Materials and Fuels**

The adopted 2024 Budget for materials and fuels is \$9,900,440, which is \$775,094, or 8.5 percent, <u>higher</u> than the adopted 2023 Budget. This is primarily due to increases in materials and supplies, diesel fuel, and IT devices.

### **Materials and Supplies**

The adopted 2024 Budget for materials and supplies is \$8,117,940, which is \$277,344, or 3.5 percent, <u>higher</u> than the adopted 2023 Budget. This increase reflects anticipated increases in materials and supplies needed to maintain the increased number of assets under management. Additionally, staff anticipates materials and supplies prices to increase due to inflationary pressures.

### **Diesel Fuel**

The adopted 2024 Budget for diesel fuel is \$990,000, which is \$231,000, or 30.4 percent, <u>higher</u> than the adopted 2023 Budget. This increase is due to price increases in fuel due to inflationary pressures.

#### **IT Devices**

The adopted 2024 Budget for IT devices is \$200,000, which is \$200,000 <u>higher</u> than the adopted 2023 Budget. This is a new category of expense which was previously lumped together with materials and supplies, making these items more difficult to track. This category includes devices used by individuals, such as laptops and keyboards, as well as IT infrastructure devices such as servers and switches which are not considered capital equipment.

# **Chemicals**

The adopted 2024 Budget for all chemicals is \$11,186,000, which is \$1,211,500, or 12.1 percent, <u>higher</u> than the adopted 2023 Budget. This is primarily due to increases in usage and unit prices.

# **Peracetic Acid**

The adopted 2024 Budget for peracetic acid (PAA) is \$3,541,000, which is \$641,000, or 22.1 percent, <u>higher</u> than the adopted 2023 Budget. This increase reflects actual anticipated utilization of the disinfectant in addition to anticipated higher unit costs for PAA.

# **Polymer**

The adopted 2024 Budget for polymer is \$4,200,000, which is \$480,000, or 12.9 percent, <u>higher</u> than the adopted 2023 Budget. This increase is due to an anticipated increase in the unit price of polymer.

#### **METROGRO Farm Chemicals**

The adopted 2024 Budget for farm chemicals is \$1,645,000, which is \$195,000, or 10.6 percent, <u>lower</u> than the adopted 2023 Budget. This decrease reflects the anticipated reduction in the utilization of chemicals at the farm.

### Utilities

The adopted 2024 Budget for all utilities is \$9,071,000, which is \$1,041,000, or 13.0 percent, <u>higher</u> than the adopted 2023 Budget. This change is primarily due to anticipated increases in usage as well as the unit price for electrical power and natural gas.

# **Natural Gas/Propane**

The adopted 2024 Budget for natural gas/propane is \$1,091,000, which is \$364,000, or 50.1 percent, <u>higher</u> than the adopted 2023 Budget. This change is primarily due to anticipated increases in the unit price and usage of natural gas.

# **Electrical Power**

The adopted 2024 Budget for electrical power is \$7,175,000, which is \$630,000, or 9.6 percent, <u>higher</u> than the adopted 2023 Budget. This change is primarily due to anticipated increases in usage and the unit price for electrical power.

# **Outside Services**

The adopted 2024 Budget for all 2024 outside services is \$14,590,239, which is \$846,760, or 6.2 percent, <u>higher</u> than the adopted 2023 Budget. This increase is a result of additional costs in Outside Services – IT Agreements netted with the reduction in Outside Services – Maintenance due to the movement of IT Agreements to its own category.

# **Outside Services – IT Agreements**

The adopted 2024 Budget for Outside Services – IT Agreements is \$2,693,280, which is \$266,000, or 10.96 percent, <u>higher</u> than what was formally in Outside Services – Maintenance for IT in the adopted 2023 Budget. The adopted 2024 Budget for Outside Services – IT Agreements reflects an increase in licensing fees and utilization of cloud-based software services.

#### **Outside Services – Maintenance**

The adopted 2024 Budget for Outside Services – Maintenance is \$3,709,380, which is \$2,050,428, or 36.1 percent, <u>lower</u> than the adopted 2023 Budget. The adopted 2024 Budget for Outside Services – Maintenance reflects a decrease due to a budgetary change for IT related maintenance costs. Maintenance costs associated with the Maintenance Department specifically

does reflect an increase of approximately \$425,000, or 23.9 percent, associated with an increase in maintenance of the digesters.

#### **Support Expenses**

The adopted 2024 Budget for all support expenses is \$5,361,669, which is \$556,280, or 11.6 percent, <u>higher</u> than the adopted 2023 Budget. This is primarily due to increases in employee development programs, such as training and conferences and property and workers compensation insurances.

# **Staffing**

The following position changes are needed due to changes in Metro's operations. The adopted 2024 Budget includes a net increase of 7.25 additional positions as compared to the adopted 2023 Budget, as listed below.

# **Engineering Department**

In the revised 2023 Budget, the principal permitting engineer was updated from .75 headcount to 1.0 headcount to support additional workload associated with project permitting.

In the adopted 2024 Budget, one additional engineer electrical I&C associate position has been added to support the increase in electrical work on the plant site and in capital projects.

# **Operations Department**

In the adopted 2024 Budget, three additional plant operator I positions were added to provide additional support to operations at the RWHTF.

#### **Resource Recovery and Reuse Department**

In the adopted 2024 Budget, two positions have been added. The two positions include the following: one collections system technician to support the increase in line locates program; and one Resource Recovery and Reuse operator to support the hauling and application of biosolids for beneficial use.

# **Strategy and Communication Department**

In the adopted 2024 Budget, one administrative assistant was added to support strategic and process improvement work.

# **CONCLUSION**

Thank you for your time, attention, and guidance in preparing Metro's 2024 Operating Budget as this is a critical annual operating guidance document for Metro. The preparation of the 2024 Operating Budget was made possible through the dedication and efforts of many staff members throughout the organization. Metro is looking forward to working together to implement this budget and provide an important essential service to the Connectors of Metro.

If you have any comments or questions, please contact Laura Cook, Senior Budget Manager, at 303.286.3226 or by email at lcook@metrowaterrecovery.com.

# **2024 Budget Appropriation Summary**

This budget sets forth the anticipated 2024 operations and maintenance expenses; the anticipated 2024 capital equipment and vehicle expenses greater than \$10,000 and less than or equal to \$500,000; the anticipated 2024 small project expenditures; and the 2024 debt service requirements on the 2009B Sewer Improvement Bonds, 2019A&B Sewer Refunding and 2020A Sewer Improvement Bonds.

Adoption of the 2024 Budget will require an appropriation resolution to be approved by the Board of Directors as follows:

TOTAL 2024 APPROPRIATION		\$178,730,098
Total Small Project Expenditures		3,500,000
Fixed Asset Replacement Fund	1,000,000	
SMALL PROJECT EXPENDITURES  General Fund	2,500,000	
·		, ,
Total Debt Service Expenditure Requirements		52,231,000
Future Sewer Improvement Bonds – Interest	3,750,000	
2020A Sewer Improvement Bonds – Interest	4,650,000	
2019A&B Sewer Refunding Bonds – Principal 2019A&B Sewer Refunding Bonds – Interest	29,440,000 8,951,000	
2009B Sewer Improvement Bonds – Interest	5,440,000	
DEBT SERVICE FUND		
Total O&M and FARF Expense Requirements		\$122,999,098
Fixed Asset Replacement Fund (FARF) Capital Outlay	2,733,000	
FIXED ASSET REPLACEMENT FUND		
Total O&M Expense Requirements	120,266,098	
O&M Capital Outlay	280,000	
Operations and Maintenance (O&M) Expenses	\$119,986,098	
OPERATIONS AND MAINTENANCE REVENUE FUND		

# CHANGES IN TRUST FUND BALANCE 2023 and 2024

# **Operations and Maintenance Revenue Fund**

		202	2024	
	_	Budget	Revised	Adopted
BALANCE, January 1	\$	28,374,462	28,374,463	31,066,524
Required Reserve		(1,000,000)	(1,000,000)	(1,000,000)
RECEIPTS:				
Annual Charges		145,057,123	145,057,122	155,211,122
Interest and Other Income		2,929,681	4,142,340	4,358,332
Land Application Income		232,000	104,000	104,000
TOTAL RECEIPTS	_	148,218,804	149,303,462	159,673,454
TOTAL AVAILABLE FOR DISBURSEMENT	_	175,593,266	176,677,925	189,739,978
DISBURSEMENTS:				
Operating Expenses		108,210,712	114,291,851	118,742,587
Operating Capital		60,000	582,000	280,000
TOTAL DISBURSEMENTS	_	108,270,712	114,873,851	119,022,587
TRANSFERS (TO)/FROM OTHER FUNDS:				
Debt Service Fund, Principal & Interest		(23,780,185)	(23,657,481)	(30,077,635)
General Fund		(17,143,487)	(12,627,308)	(11,251,397)
Debt Service Fund, Investment Income		318,810	159,908	321,645
General Fund, Investment Income		1,864,878	4,387,331	1,721,349
NET FUND TRANSFERS	_	(38,739,984)	(31,737,550)	(39,286,038)
REQUIRED RESERVE	_	1,000,000	1,000,000	1,000,000
BALANCE, December 31	\$_	29,582,570	31,066,524	32,431,353

# **Operations and Maintenance Revenue Fund**

# Revenues and Expenses 2022 Through 2024

		2022 2023		23	2024	
	_	Actual	Budget	Revised	Adopted	
OPERATING REVENUES						
Connector Annual Charges	\$	138,149,640	145,057,122	145,057,122	155,211,122	
Land Application Income		95,276	232,000	104,000	104,000	
Farming Income		1,417,202	2,115,000	1,960,000	1,960,000	
Other Income *	_	1,355,367	450,000	2,000,000	2,000,000	
TOTAL OPERATING REVENUES	_	141,017,485	147,854,122	149,121,122	159,275,122	
OPERATING EXPENSES **						
Maintenance Department		14,960,132	14,827,900	15,820,300	16,165,100	
Northern Treatment Plant		6,631,512	7,222,900	7,234,800	7,605,450	
Operations Department		24,119,944	22,760,100	24,573,100	25,800,900	
Resource Recovery & Reuse		14,097,718	15,098,550	15,718,200	16,318,700	
Administrative Services		5,800,176	5,992,100	6,558,975	6,687,140	
Comprehensive Planning		965,443	1,081,800	1,125,200	1,167,800	
Engineering		7,859,771	8,246,200	8,804,850	9,305,100	
Environmental Services		10,644,315	12,565,375	12,723,339	13,196,329	
Human Resources		2,612,712	2,779,850	2,888,800	2,983,760	
Information Technology		7,874,167	8,937,475	9,018,880	9,395,980	
Office of the General Counsel		999,799	1,576,100	1,806,400	1,895,000	
Office of the Chief Executive Officer		2,013,236	2,440,675	2,530,275	2,477,600	
Strategy and Communication		1,614,984	1,899,200	2,327,900	2,560,450	
Technology and Innovation	_	3,246,772	4,009,626	4,296,080	4,426,789	
TOTAL OPERATING EXPENSES***	_	103,440,681	109,437,851	115,427,099	119,986,098	
OPERATING REVENUES OVER EXPENSES ****	_	37,576,804	38,416,271	33,694,023	39,289,024	
NON-OPERATING REVENUES						
Interest		3,532,018	2,548,369	4,729,579	2,441,326	
	-	0,002,010		.,		
NON-OPERATING EXPENSES						
Capital****	_	243,421	60,000	582,000	280,000	
REVENUES OVER EXPENSES	\$ _	40,865,401	40,904,640	37,841,602	41,450,350	

<sup>\*</sup> Includes income from septic haulers.

<sup>\*\*</sup> The vacancy rate adjustment is included in budgeted operating expenses

<sup>\*\*\*\*</sup> Excludes any depreciation and/or amortization

<sup>\*\*\*\*\*</sup> Replacement equipment and vehicles  $\geq$  \$10,000  $\leq$  \$250,000 are funded from the Fixed Asset Replacement Fund

# Calculation of Annual Charges 2022 Through 2024

		2022	2023	2024	2023-2024 V	ariance
	_	Adopted	Adopted	Adopted	Dollars	Percent
ODEDATING EVDENGES *						
OPERATING EXPENSES *	•	44 445 005	44 007 000	16 165 100	4 227 200	0.00/
	\$	14,145,235	14,827,900	16,165,100	1,337,200	9.0%
Operations Northern Treatment Plant		21,421,768	22,760,100	7,605,450	(15,154,650)	-66.6%
		5,900,139	7,222,900	25,800,900	18,578,000	257.2% 8.1%
Resource Recovery & Reuse		14,461,151	15,098,550	16,318,700	1,220,150	
Administrative Services		13,060,594	5,992,100	6,687,140	695,040	11.6%
Comprehensive Planning		975,531	1,081,800	1,167,800	86,000	7.9%
Engineering		7,968,549	8,246,200	9,305,100	1,058,900	12.8%
Environmental Services		12,652,784	12,565,375	13,196,329	630,954	5.0%
Human Resources		2,451,858	2,779,850	2,983,760	203,910	7.3%
Information Technology		0	8,937,475	9,395,980	458,505	5.1%
Office of the General Counsel		1,057,261	1,576,100	1,895,000	318,900	20.2%
Office of the Chief Executive Officer		1,411,739	2,440,675	2,477,600	36,925	1.5%
Strategy and Communication		1,473,415	1,899,200	2,560,450	661,250	34.8%
Technology and Innovation	_	1,746,199	4,009,626	4,426,789	417,163	10.4%
Subtotal		98,726,223	109,437,851	119,986,098	10,548,247	9.6%
Less Net Revenues over Expenses Adjustment		1,308,260	1,227,139	1,243,511	16,372	1.3%
Total Operating Expenses **	_	97,417,963	108,210,712	118,742,587	10,531,875	9.7%
DEBT SERVICE Principal and Interest 2009A&B Sewer Improvement Bonds 2012A Sewer Improvement Bonds 2019A&B Sewer Refunding Bonds 2020A Sewer Improvement Bonds Future Sewer Improvement Bonds Future Sewer Improvement Bonds  Less Sewer Connection Charge Transfer Total Debt Service  CAPITAL EXPENDITURES Appropriated O&M Fund Cash Flow Fund Requirements Total Capital Expenditures		3,644,369 10,798,375 28,029,332 4,646,706 - 47,118,782 23,559,391 23,559,391 418,000 21,357,546 21,775,546	3,644,369 - 38,577,786 4,646,706 - 46,868,861 23,434,430 23,434,431  60,000 18,697,349 18,757,349	3,644,369 - 38,390,425 4,646,706 3,750,000 50,431,500 25,215,750 25,215,750 280,000 17,478,111 17,758,111	(187,361) - 3,750,000 3,562,639 1,781,320 1,781,319  220,000 (1,219,238) (999,238)	0.0% 0.0% -0.5% 0.0% 7.6% 7.6% 7.6% 366.7% -6.5%
OTHER REQUIREMENTS AND REVENUES						
General Fund Requirement		20.230.711	17,143,487	11.251.397	(5,892,090)	-34.4%
•		-,,		, - ,	,	
Investment and Other Income		(4,603,260)	(5,345,369)	(6,505,326)	(1,159,957)	21.7%
General Fund Transfer		(20,230,711)	(17,143,487)	(11,251,397)	5,892,090	-34.4%
Total Other Requirements & Revenues	_	(4,603,260)	(5,345,369)	(6,505,326)	(1,159,957)	21.7%
TOTAL ANNUAL CHARGES	\$_	138,149,640	145,057,123	155,211,122	10,153,999	7.00%
Percent Increase/(Decrease) in Annual Charges from prior years		2.00%	5.00%	7.00%		

<sup>\*</sup> The vacancy rate is included in operating expenses

<sup>\* \*</sup> Excludes depreciation and amortization

# Metro Water Recovery

# Description of Operations

Metro's mission is to protect the region's health and environment by cleaning water and recovering resources. The primary responsibility is to provide wastewater transmission and treatment services to Member Municipalities and Special Connectors in compliance with federal, state, and county laws in the most efficient and cost-effective means possible. Recovering resources such as heat and energy which are used for the treatment facilities and nutrients in the form of an organic soil conditioner and fertilizer for agricultural use have proven to be cost-effective, sustainable strategies.

Metro's 2023 Revised Budget increased by 5.5% compared to the 2023 Budget. The 2024 Budget is increasing by 9.6% compared to the 2023 Budget. This is due to a budgeted increase in personnel, chemicals, utilities, and outside services and support services.

Budget Summa	ıry										
Category	20	2023 Budget		2023 Revised		Variance 2023B/2023R		2024 Budget		Variance 2023B/2024B	
Personnel	\$	63,759,137	\$	66,429,850	\$	2,670,713	\$	69,876,750	\$	6,117,613	
Materials & Fuels		9,125,346		9,743,986		618,640		9,900,440		775,094	
Chemicals		9,974,500		10,474,000		499,500		11,186,000		1,211,500	
Utilities		8,030,000		8,758,000		728,000		9,071,000		1,041,000	
Outside Services		13,743,479		14,753,104		1,009,625		14,590,239		846,760	
Support Expenses		4,805,389		5,268,159		462,770		5,361,669		556,280	

109,437,851

# Personnel Summary

**Total Administrative Services** 

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total District Staff	471.75	472.00	0.25	479.00	7.25

115,427,099 \$

# 2022 Highlights

- 2.2 million people served daily
- 805-square mile service area
- 61 connectors
- 40-member Board of Directors
- ~410 employees

• \$1.7 billion in assets

5,989,248 \$

119,986,098

10,548,247

- 2 advanced treatment plants with total 248.8 million gallons per day capacity
- 52,000-acre dryland farm on Eastern Plains
- 56 years of regional wastewater treatment

#### METRO WATER RECOVERY

#### SUMMARY OF EXPENSES BY OBJECT

	COMMUNICATION ENGLISH CONTRACTOR								
		2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to E	e ***		
						Dollars	Percent		
E404	DECLII AD MACEC	24.007.550	44 400 400	40 500 000	45 470 400	2 002 200	0.00/		
5101	REGULAR WAGES	34,867,550	41,480,100	42,580,900	45,173,400	3,693,300	8.9%		
5103	TEMPORARY WAGES	41,371	79,000	80,000	88,000	9,000	11.4%		
5104	ON-CALL WAGES	389,446	332,495	441,000	424,000	91,505	27.5%		
5105	OVERTIME WAGES	1,567,712	1,177,943	1,238,550	1,348,050	170,107	14.4%		
5106	INTERN WAGES	46,350	75,000	145,000	135,000	60,000	80.0%		
5108	EMPLOYEE INCENTIVE PAY	467,450	214,000	259,000	271,000	57,000	26.6%		
5109	BENEFITS	18,834,957	20,320,199	21,603,800	22,355,700	2,035,501	10.0%		
5110	CAR ALLOWANCE	80,600	80,400	81,600	81,600	1,200	1.5%		
	Total PERSONNEL	56,295,436	63,759,137	66,429,850	69,876,750	6,117,613	9.6%		
5213	MATERIALS & SUPPLIES	8,475,430	7,840,596	8,052,486	8,117,940	277,344	3.5%		
5215	TIRES & TUBES	205,634	220,000	220,000	240,000	20,000	9.1%		
5220	UNIFORMS	154,851	160,000	160,000	160,000	· -	0.0%		
5225	GASOLINE	186,697	145,750	181,500	192,500	46,750	32.1%		
5230	DIESEL FUEL	1,102,730	759,000	930,000	990,000	231,000	30.4%		
5245	IT DEVICES	-	-	200,000	200,000	200,000	0.0%		
				,	,	,			
	Total MATERIALS & FUELS	10,125,341	9,125,346	9,743,986	9,900,440	775,094	8.5%		
5320	FERRIC CHLORIDE	368,184	380,000	435,000	491,000	111,000	29.2%		
5329	POLYMER - WAS	29,437	30,000	35,000	40,000	10,000	33.3%		
5330	POLYMER - DAF	618,599	530,000	600,000	600,000	70,000	13.2%		
5332	POLYMER - DEWATERING	103,717	160,000	160,000	170,000	10,000	6.3%		
5335	POLYMER - CENTRIFUGE	2,538,288	3,000,000	3,000,000	3,390,000	390,000	13.0%		
5338	ACETIC ACID	78,846	26,500	35,000	40,000	13,500	50.9%		
5339	PERACETIC ACID	4,698,516	2,900,000	3,500,000	3,541,000	641,000	22.1%		
5341	SODIUM BISULFITE	114,245	150,000	150,000	160,000	10,000	6.7%		
5342	SODIUM HYPOCHLORITE	131,966	50,000	50,000	150,000	100,000	200.0%		
5346	HERBICIDE/PESTICIDE	-	50,000	50,000	55,000	5,000	10.0%		
5347	MAGNESIUM CHLORIDE	940,237	700,000	700,000	735,000	35,000	5.0%		
5348	FARM CHEMICALS	1,460,682	1,840,000	1,600,000	1,645,000	(195,000)	-10.6%		
5351	CALCIUM HYDROXIDE	50,956	62,500	62,500	66,000	3,500	5.6%		
5355	MINERAL OIL	10,269	10,000	16,000	16,000	6,000	60.0%		
5358	ALUM	11,120	30,500	30,500	33,000	2,500	8.2%		
5361	DEFOAMENT	46,386	30,000	50,000	54,000	24,000	80.0%		
5365	SCALING INHIBITOR	18,258	25,000	50,000	34,000	(25,000)	-100.0%		
5505	COALINO INTIDITOR	10,230	25,000	-	-	(20,000)	100.070		
	Total CHEMICALS	11,219,706	9,974,500	10,474,000	11,186,000	1,211,500	12.1%		

#### METRO WATER RECOVERY

#### SUMMARY OF EXPENSES BY OBJECT

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to E	
						Dollars	Percent
5410	NATURAL GAS/PROPANE	1,142,779	727,000	1,000,000	1,091,000	364,000	50.1%
5411	NATURAL GAS - COGEN	69,727	140,000	140,000	150,000	10,000	7.1%
5415	POTABLE WATER	544,774	618,000	618,000	655,000	37,000	6.0%
5420	ELECTRICAL POWER	7,210,395	6,545,000	7,000,000	7,175,000	630,000	9.6%
	Total UTILITIES	8,967,675	8,030,000	8,758,000	9,071,000	1,041,000	13.0%
5515	OS - AUDIT	100,688	70,000	73,500	76,500	6,500	9.3%
5520	OS - TRUSTEE	289,696	315,000	317,250	323,250	8,250	2.6%
5525	OS - LEGAL	345,848	500,000	500,000	550,000	50,000	10.0%
5530	OS - ENGINEERING	118,500	140,000	176,000	182,000	42,000	30.0%
5535	OS - IT AGREEMENTS	-	-	2,546,280	2,693,280	2,693,280	0.0%
5536	OS - IT CONTRACTS	-	-	75,000	75,000	75,000	0.0%
5540	OS - RENTAL	3,681	193,400	253,600	260,600	67,200	34.7%
5549	OS - OTHER	3,969,155	4,625,089	4,958,110	4,748,815	123,726	2.7%
5550	OS - ENGIE	1,355,947	1,750,000	1,750,000	1,500,000	(250,000)	-14.3%
5556	OS - MAINTENANCE	5,853,931	5,679,628	3,629,200	3,709,380	(1,970,248)	-34.7%
5560	APPLICATION FEES	281,069	223,000	223,000	240,000	17,000	7.6%
5565	REGULATORY FEES	106,731	167,362	151,164	131,414	(35,948)	-21.5%
5570	DIRECTORS ALLOWANCE	78,170	80,000	100,000	100,000	20,000	25.0%
	Total OUTSIDE SERVICES	12,503,416	13,743,479	14,753,104	14,590,239	846,760	6.2%
5610	MEMBERSHIPS	261,127	314,531	323,985	296,885	(17,646)	-5.6%
5615	TELECOMMUNICATIONS	464,065	486,000	515,200	515,200	29,200	6.0%
5620	POSTAGE & FREIGHT	10,966	11,000	12,000	12,000	1,000	9.1%
5625	PRINTING & ADVERTISING	71,104	63,800	64,100	64,100	300	0.5%
5635	COPYING EXPENSE	114,400	140,000	148,000	148,000	8,000	5.7%
5645	INSURANCE	2,137,353	2,061,600	2,382,300	2,328,100	266,500	12.9%
5655	EMPLOYEE TUITION REIMBURSEM	32,469	45,000	45,000	45,000	-	0.0%
5656	EMPLOYEE EVENTS	101,599	97,150	98,500	101,760	4,610	4.7%
5657	HEALTH & FITNESS	52,561	45,000	80,000	80,000	35,000	77.8%
5658	RECOGNITION	112,509	133,000	137,500	142,500	9,500	7.1%
5659	DISTRICT-WIDE TRAINING	51,865	150,000	146,000	146,000	(4,000)	-2.7%
5660	CATERING SERVICES	33,171	22,000	35,000	40,000	18,000	81.8%
5685	MEETINGS & CONFERENCES	482,643	594,466	609,325	651,475	57,009	9.6%
5686	TRAINING & DEVELOPMENT	330,595	570,296	597,549	707,249	136,953	24.0%
5687	SUBSCRIPTIONS/PUBLICATIONS	72,681	71,546	73,700	83,400	11,854	16.6%
	Total SUPPORT SERVICES	4,329,108	4,805,389	5,268,159	5,361,669	556,280	11.6%
	Total METRO \$	103,440,682	\$ 109,437,851	\$ 115,427,099	\$ 119,986,098	\$ 10,548,247	9.6%

#### **OBJECT SUMMARY BY DEPARTMENT**

	OBJECTOO	WINNAIN DI DEI A	WICH INITIAL IN I				
					Adopted to Budget		
	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	*** Variar	ce ***	
					Dollars	Percent	
RWHTF MAINTENANCE							
PERSONNEL	8,675,290	9,946,200	10,152,700	10,480,500	534,300	5.4%	
MATERIALS & FUELS	3,774,658	2,900,500	3,255,600	3,255,600	355,100	12.2%	
CHEMICALS	18,258	25,000	-	-	(25,000)	-100.0%	
OUTSIDE SERVICES	2,318,343	1,825,000	2,280,000	2,285,000	460,000	25.2%	
SUPPORT EXPENSES	173,583	131,200	132,000	144,000	12,800	9.8%	
TOTAL RWHTF MAINTENANCE	14,960,132	14,827,900	15,820,300	16,165,100	1,337,200	9.0%	
RWHTF OPERATIONS							
PERSONNEL	5,114,341	5,517,600	5,899,600	6,471,100	953,500	17.3%	
MATERIALS & FUELS	97,902	156,000	156,000	163,800	7,800	5.0%	
CHEMICALS	9,362,105	7,670,000	8,416,000	9,046,000	1,376,000	17.9%	
UTILITIES	7,064,887	6,290,000	6,960,000	7,142,000	852,000	13.5%	
OUTSIDE SERVICES	2,422,720	3,015,000	3,030,000	2,857,000	(158,000)	-5.2%	
SUPPORT EXPENSES	57,989	111,500	111,500	121,000	9,500	8.5%	
TOTAL RWHTF OPERATIONS _	24,119,944	22,760,100	24,573,100	25,800,900	3,040,800	13.4%	
NTP OPERATIONS & MAINTENANCE							
PERSONNEL	2,614,717	3,583,400	3,428,800	3,581,900	(1,500)	0.0%	
MATERIALS & FUELS	909,097	745,000	760,000	810,000	65,000	8.7%	
CHEMICALS	378,661	389,500	408,000	440,000	50,500	13.0%	
UTILITIES	1,722,703	1,535,000	1,588,000	1,697,000	162,000	10.6%	
OUTSIDE SERVICES	959,512	916,000	996,000	1,005,550	89,550	9.8%	
SUPPORT EXPENSES	46,822	54,000	54,000	71,000	17,000	31.5%	
TOTAL NTP OPERATIONS & MAINTENANCE	6,631,512	7,222,900	7,234,800	7,605,450	382,550	5.3%	
RESOURCE RECOVERY AND REUSE							
PERSONNEL	7,476,096	8,014,800	8,598,200	9,217,200	1,202,400	15.0%	
MATERIALS & FUELS	3,566,637	3,259,750	3,523,500	3,622,500	362,750	11.1%	
CHEMICALS	1,460,682	1,890,000	1,650,000	1,700,000	(190,000)	-10.1%	
UTILITIES	180,085	205,000	210,000	232,000	27,000	13.2%	
OUTSIDE SERVICES	1,332,101	1,595,000	1,602,500	1,400,000	(195,000)	-12.2%	
SUPPORT EXPENSES	82,116	134,000	134,000	147,000	13,000	9.7%	
TOTAL RESOURCE RECOVERY AND REUSE	14,097,718	15,098,550	15,718,200	16,318,700	1,220,150	8.1%	
<del>-</del>	, ,	• •	, ,	, ,	• •	_	
ADMINISTRATIVE SERVICES							
PERSONNEL	2,899,943	3,196,900	3,386,300	3,523,600	326,700	10.2%	
MATERIALS & FUELS	263,159	237,200	247,680	248,600	11,400	4.8%	
OUTSIDE SERVICES	458,368	426,900	463,350	505,850	78,950	18.5%	
SUPPORT EXPENSES	2,178,706	2,131,100	2,461,645	2,409,090	277,990	13.0%	
TOTAL ADMINISTRATIVE SERVICES _	5,800,176	5,992,100	6,558,975	6,687,140	695,040	11.6%	

#### METRO WATER RECOVERY

#### **OBJECT SUMMARY BY DEPARTMENT**

02020100	WIND ART BEIN				
				Adopted to	•
2022 Actual	2023 Budget	2023 Revised	2024 Adopted	*** Variar	1Ce ***
				Dollars	Percent
943,631	994,000	1,020,700	1,063,300	69,300	7.0%
1,909	8,000	7,000	7,000	(1,000)	-12.5%
8,946	60,000	75,000	75,000	15,000	25.0%
10,957	19,800	22,500	22,500	2,700	13.6%
965,443	1,081,800	1,125,200	1,167,800	86,000	7.9%
7,635,520	7,976,700	8,426,000	8,907,700	931,000	11.7%
16,952	15,000	15,750	16,500	1,500	10.0%
140,100	170,000	261,600	272,100	102,100	60.1%
67,199	84,500	101,500	108,800	24,300	28.8%
7,859,771	8,246,200	8,804,850	9,305,100	1,058,900	12.8%
8 682 080	10 005 088	10 088 200	10 498 000	492 912	4.9%
	-,,	-,,	-,,	- ,-	-11.1%
,		,	1.540.884	, , ,	16.8%
, ,	· · ·		· · · · ·	,	17.7%
10,644,315	12,565,375	12,723,339	13,196,329	630,954	5.0%
1 823 209	1 929 150	1 975 750	2 057 450	128 300	6.7%
, ,	, ,	, ,	, ,	-	0.0%
,	,	,	,	17.000	9.5%
506,997	606,700	652,050	665,310	58,610	9.7%
2,612,713	2,779,850	2,888,800	2,983,760	203,910	7.3%
4.003.832	5.327.300	5.255.900	5.471.000	143,700	2.7%
, ,		, ,		,	18.0%
•		·	·	256.000	10.1%
606,688	782,895	787,700	787,700	4,805	0.6%
7,874,167	8,937,475	9,018,880	9,395,980	458,505	5.1%
	1,909 8,946 10,957 965,443  7,635,520 16,952 140,100 67,199 7,859,771  8,682,080 663,185 1,156,780 142,270 10,644,315  1,823,209 55,967 226,540 506,997 2,612,713  4,003,832 467,984 2,795,663 606,688	943,631 994,000 1,909 8,000 8,946 60,000 10,957 19,800  965,443 1,081,800  7,635,520 7,976,700 16,952 15,000 140,100 170,000 67,199 84,500  7,859,771 8,246,200  8,682,080 10,005,088 663,185 1,054,122 1,156,780 1,319,299 142,270 186,866  10,644,315 12,565,375  1,823,209 1,929,150 55,967 65,000 226,540 179,000 506,997 606,700 2,612,713 2,779,850  4,003,832 5,327,300 467,984 300,000 2,795,663 2,527,280 606,688 782,895	943,631 994,000 1,020,700 1,909 8,000 7,000 8,946 60,000 75,000 10,957 19,800 22,500  965,443 1,081,800 1,125,200  7,635,520 7,976,700 8,426,000 16,952 15,000 15,750 140,100 170,000 261,600 67,199 84,500 101,500  7,859,771 8,246,200 8,804,850  8,682,080 10,005,088 10,088,200 663,185 1,054,122 957,576 1,156,780 1,319,299 1,469,874 142,270 186,866 207,689  10,644,315 12,565,375 12,723,339  1,823,209 1,929,150 1,975,750 55,967 65,000 65,000 226,540 179,000 196,000 506,997 606,700 652,050 2,612,713 2,779,850 2,888,800  4,003,832 5,327,300 5,255,900 467,984 300,000 354,000 2,795,663 2,527,280 2,621,280 606,688 782,895 787,700	943,631 994,000 1,020,700 1,063,300 1,909 8,000 7,000 7,000 8,946 60,000 75,000 75,000 10,957 19,800 22,500 22,500  965,443 1,081,800 1,125,200 1,167,800  7,635,520 7,976,700 8,426,000 8,907,700 16,952 15,000 15,750 16,500 140,100 170,000 261,600 272,100 67,199 84,500 101,500 108,800 7,859,771 8,246,200 8,804,850 9,305,100  8,682,080 10,005,088 10,088,200 10,498,000 663,185 1,054,122 957,576 937,576 1,156,780 1,319,299 1,469,874 1,540,884 142,270 186,866 207,689 219,869 10,644,315 12,565,375 12,723,339 13,196,329  1,823,209 1,929,150 1,975,750 2,057,450 55,967 65,000 65,000 65,000 226,540 179,000 196,000 196,000 506,997 606,700 652,050 665,310 2,612,713 2,779,850 2,888,800 2,983,760  4,003,832 5,327,300 5,255,900 5,471,000 467,984 300,000 354,000 2,795,663 2,527,280 2,621,280 2,783,280 606,688 782,895 787,700 787,700	2022 Actual         2023 Budget         2023 Revised         2024 Adopted         *** Variar Dollars           943,631         994,000         1,020,700         1,063,300         69,300           1,909         8,000         7,000         7,000         (1,000)           8,946         60,000         75,000         75,000         15,000           10,957         19,800         22,500         22,500         22,500           965,443         1,081,800         1,125,200         1,167,800         86,000           7,635,520         7,976,700         8,426,000         8,907,700         931,000           16,952         15,000         15,750         16,500         1,500           140,100         170,000         261,600         272,100         102,100           67,199         84,500         101,500         108,800         24,300           7,859,771         8,246,200         8,804,850         9,305,100         1,058,900           8,682,080         10,005,088         10,088,200         10,498,000         492,912           663,185         1,054,122         957,576         937,576         (116,546)           1,156,780         1,319,299         1,469,874         1,540,884         2

#### METRO WATER RECOVERY

# OBJECT SUMMARY BY DEPARTMENT

					Adopted to Budget	
	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	*** Varian	ce ***
				•	Dollars	Percent
OFFICE OF THE CEO						
PERSONNEL	1,581,291	1,635,500	1,709,400	1,780,100	144,600	8.8%
MATERIALS & FUELS	11,599	27,600	15,500	15,500	(12,100)	-43.8%
OUTSIDE SERVICES	105,322	385,000	400,000	300,000	(85,000)	-22.1%
SUPPORT EXPENSES	315,024	392,575	405,375	382,000	(10,575)	-2.7%
TOTAL OFFICE OF THE CEO	2,013,236	2,440,675	2,530,275	2,477,600	36,925	1.5%
OFFICE OF THE GENERAL COUNSEL						
PERSONNEL	614,743	639,200	863,200	898,500	259,300	40.6%
MATERIALS & FUELS	2,403	700	700	1,000	300	42.9%
OUTSIDE SERVICES	346,052	900,000	900,000	950,000	50,000	5.6%
SUPPORT EXPENSES	36,601	36,200	42,500	45,500	9,300	25.7%
TOTAL OFFICE OF THE GENERAL COUNSEL	999,799	1,576,100	1,806,400	1,895,000	318,900	20.2%
STRATEGY & COMMUNICATION	4 070 045		0.045.400		<b>-</b> 40.400	22.22/
PERSONNEL	1,378,245	1,657,400	2,045,100	2,200,500	543,100	32.8%
MATERIALS & FUELS	9,066	9,500	12,000	11,000	1,500	15.8%
OUTSIDE SERVICES	202,074	170,000	191,000	191,000	21,000	12.4%
SUPPORT EXPENSES _	25,599	62,300	79,800	157,950	95,650	153.5%
TOTAL STRATEGY & COMMUNICATION_	1,614,984	1,899,200	2,327,900	2,560,450	661,250	34.8%
TECHNOLOGY & INNOVATION						
PERSONNEL	2,852,498	3,335,899	3,580,000	3,725,900	390.001	11.7%
MATERIALS & FUELS	284,823	346,974	373,680	392,364	45,390	13.1%
OUTSIDE SERVICES	30.896	255.000	266,500	228,575	(26,425)	-10.4%
SUPPORT EXPENSES	78,555	71,753	75,900	79,950	8,197	11.4%
TOTAL TECHNOLOGY & INNOVATION_	3,246,772	4,009,626	4,296,080	4,426,789	417,163	10.4%
TOTAL METRO	\$ 103,440,682	\$ 109,437,851	\$ 115,427,099	\$ 119,986,098	\$ 10,548,247	9.6%

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to	•
					Dollars	Percent
TRANSMISSION OF WASTEWATER						
TRANSMISSION - LIFT STATIONS						
PERSONNEL	57,254	73,300.00	77,800	88,400	15,100	20.60%
MATERIALS & FUELS	9,659	10,000	10,000	14,000	4,000	40.00%
UTILITIES	101,824	103,000	105,000	112,000	9,000	8.74%
Subtotal	168,736	186,300	192,800	214,400	28,100	15.08%
TRANSMISSION - ANNUAL CHARGES METERING	/SAMPLING					
PERSONNEL	46,786	47,500	69,600	72,000	24,500	51.58%
MATERIALS & FUELS	16,392	70,000	72,000	75,000	5,000	7.14%
UTILITIES	44,813	46,000	46,000	50,000	4,000	8.70%
OUTSIDE SERVICES	17,460	20,000	21,000	22,000	2,000	10.00%
Subtotal	125,450	183,500	208,600	219,000	35,500	19.35%
TRANSMISSION - PLANT METERING/SAMPLING						
PERSONNEL	1,993	11,100	13,800	15,900	4,800	43.24%
MATERIALS & FUELS	7,696	5,000	5,000	6,000	1,000	20.00%
Subtotal	9,689	16,100	18,800	21,900	5,800	36.02%
TRANSMISSION - INDUSTRIAL WASTE METERING	G/SAMPLING					
PERSONNEL	9,610	46,500	62,250	68,400	21,900	47.10%
MATERIALS & FUELS	1,743	-	-	-	-	0.00%
Subtotal	11,353	46,500	62,250	68,400	21,900	47.10%
TRANSMISSION - OTHER METERING/SAMPLING						
PERSONNEL	5,640	20,700	28,550	30,600	9,900	47.83%
MATERIALS & FUELS	1,395	-	-	-	-	0.00%
Subtotal	7,035	20,700	28,550	30,600	9,900	47.83%
TRANSMISSION WITERSETTERS						
TRANSMISSION - INTERCEPTORS	4 442 000	025 000	024 000	4.044.200	440.700	40.000/
PERSONNEL	1,113,926	925,600	931,800	1,044,300	118,700	12.82%
MATERIALS & FUELS	118,144	190,000	195,000	190,000	- 7.000	0.00% 38.89%
UTILITIES OUTSIDE SERVICES	15,928 35,288	18,000 12,000	21,000 13,000	25,000 15,000	7,000 3,000	38.89% 25.00%
SUPPORT SERVICES	35,288 5.511	12,000	17,500	20.000	3,000 2.800	25.00% 16.28%
Support Services Subtotal	1,288,796	,	1,178,300	- ,	2,800 131,500	16.28%
Subiolai –	1,200,190	1,162,800	1,170,300	1,294,300	131,300	11.31%

TRANSMISSION - LINE LOCATE   PERSONNEL   43,668		2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to *** Varian	•	
PERSONNEL						Dollars	Percent	
PERSONNEL	TRANSMISSION - LINE LOCATE							
MATERIALS & FUELS   9,277   -   -   -   0,00%     OUTSIDE SERVICES   22,731   -   -   -     -   0,00%     Subtotal   75,675   -   -   -     -       TOTAL TRANSMISSION OF WASTEWATER   1,686,735   1,615,900   1,689,300   1,848,600   232,700   14.40%     RWHTF TREATMENT OF WASTEWATER		43 668	_	_	_	_	0.00%	
NOTISIDE SERVICES   22,731   -		,	_	_	_	_		
TOTAL TRANSMISSION OF WASTEWATER   1,686,735   1,615,900   1,689,300   1,848,600   232,700   14.40%		,	_	_	_	_		
RWHTF TREATMENT OF WASTEWATER  ***NORTH PRIMARY**  PERSONNEL** 634,209** 725,346** 730,400** 786,400** 61,054** 8.42%* MATERIALS & FUELS** 215,803** 207,000** 177,000** 177,000** 177,100** (29,900)* -14,44%* UTILITIES** 69,083** 250,000** 250,000** 262,500** 12,500** 50,000** 040,000** 40,000** 40,000** 40,000** 40,000** 40,000** 40,000** 10,000)* -20,009** Subtotal** 919,313** 1,232,346** 1,197,400** 1,266,000** 33,654** 2.73%*  ***SOUTH PRIMARY**  PERSONNEL**  MATERIALS & FUELS** 187,664** 48,000** 177,000** 177,100** 129,100** 268,96%* UTILITIES** 69,083** 70,000** 100,000** 105,000** 35,000** 50,00%* 0UTSIDE SERVICES** 18,062** 25,000** 40,000** 40,000** 15,000** 35,000** 50,00%* 50,00%* 50,00%*  ***Subtotal**  ***NORTH SECONDARY**  PERSONNEL**  ***NORTH SECONDARY**  PERSONNEL** 757,317** 936,076** 916,200** 971,500** 35,424** 3.78%* MATERIALS & FUELS** 452,844** 323,000** 183,000** 183,400** 115,000** 323,33%*  ***OUTSIDE SERVICES** 80,597** 12,000** 1,515,000** 1,515,000** 1,515,000** 1,515,000** 1,515,000** 1,515,000** 1,515,000** 1,515,000** 233,33%*	<u> </u>		-	-	-		0.0070	
RWHTF TREATMENT OF WASTEWATER  ***NORTH PRIMARY**  PERSONNEL** 634,209** 725,346** 730,400** 786,400** 61,054** 8.42%* MATERIALS & FUELS** 215,803** 207,000** 177,000** 177,000** 177,100** (29,900)* -14,44%* UTILITIES** 69,083** 250,000** 250,000** 262,500** 12,500** 50,000** 040,000** 40,000** 40,000** 40,000** 40,000** 40,000** 40,000** 10,000)* -20,009** Subtotal** 919,313** 1,232,346** 1,197,400** 1,266,000** 33,654** 2.73%*  ***SOUTH PRIMARY**  PERSONNEL**  MATERIALS & FUELS** 187,664** 48,000** 177,000** 177,100** 129,100** 268,96%* UTILITIES** 69,083** 70,000** 100,000** 105,000** 35,000** 50,00%* 0UTSIDE SERVICES** 18,062** 25,000** 40,000** 40,000** 15,000** 35,000** 50,00%* 50,00%* 50,00%*  ***Subtotal**  ***NORTH SECONDARY**  PERSONNEL**  ***NORTH SECONDARY**  PERSONNEL** 757,317** 936,076** 916,200** 971,500** 35,424** 3.78%* MATERIALS & FUELS** 452,844** 323,000** 183,000** 183,400** 115,000** 323,33%*  ***OUTSIDE SERVICES** 80,597** 12,000** 1,515,000** 1,515,000** 1,515,000** 1,515,000** 1,515,000** 1,515,000** 1,515,000** 1,515,000** 233,33%*	TOTAL TRANSMISSION OF WASTEWATER	1.686.735	1.615.900	1.689.300	1.848.600	232.700	14.40%	
NORTH PRIMARY	_	1,000,100	.,,	1,000,000	1,0 10,000			
PERSONNEL         634,209         725,346         730,400         786,400         61,054         8.42%           MATERIALS & FUELS         215,803         207,000         177,000         177,100         (29,900)         -14.44%           UTILITIES         69,083         250,000         250,000         262,500         12,500         5.00%           OUTSIDE SERVICES         218         50,000         40,000         40,000         (10,000)         -20.00%           Subtotal         919,313         1,232,346         1,197,400         1,266,000         33,654         2.73%           SOUTH PRIMARY           PERSONNEL         469,641         639,346         640,000         691,800         52,454         8.20%           MATERIALS & FUELS         187,664         48,000         177,000         177,100         129,100         268,96%           UTILITIES         69,083         70,000         100,000         105,000         35,000         50.00%           OUTSIDE SERVICES         15,662         25,000         40,000         40,000         15,000         30,000         60.00%           NORTH SECONDARY         PERSONNEL         757,317         936,076         916,200         971,500         35,424<	RWHTF TREATMENT OF WASTEWATER							
MATERIALS & FUELS         215,803         207,000         177,000         177,100         (29,900)         -14.44%           UTILITIES         69,083         250,000         250,000         262,500         12,500         5.00%           OUTSIDE SERVICES         218         50,000         40,000         40,000         (10,000)         -20.00%           Subtotal         919,313         1,232,346         1,197,400         1,266,000         33,654         2.73%           SOUTH PRIMARY           PERSONNEL         469,641         639,346         640,000         691,800         52,454         8.20%           MATERIALS & FUELS         187,664         48,000         177,000         177,100         129,100         268.96%           UTILITIES         69,083         70,000         100,000         105,000         35,000         50.00%           OUTSIDE SERVICES         15,062         25,000         40,000         40,000         15,000         60.00%           NORTH SECONDARY         PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)	NORTH PRIMARY							
UTILITIES         69,083         250,000         250,000         262,500         12,500         5.00%           OUTSIDE SERVICES         218         50,000         40,000         40,000         (10,000)         -20.00%           Subtotal         919,313         1,232,346         1,197,400         1,266,000         33,654         2.73%           SOUTH PRIMARY           PERSONNEL         469,641         639,346         640,000         691,800         52,454         8.20%           MATERIALS & FUELS         187,664         48,000         177,000         177,100         129,100         268,96%           UTILITIES         69,083         70,000         100,000         105,000         35,000         50.00%           OUTSIDE SERVICES         15,062         25,000         40,000         40,000         15,000         60.00%           NORTH SECONDARY         PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         <	PERSONNEL	634,209	725,346	730,400	786,400	61,054	8.42%	
OUTSIDE SERVICES         218         50,000         40,000         40,000         10,000)         -20.00%           SUBDITH PRIMARY         919,313         1,232,346         1,197,400         1,266,000         33,654         2.73%           SOUTH PRIMARY         PERSONNEL         469,641         639,346         640,000         691,800         52,454         8.20%           MATERIALS & FUELS         187,664         48,000         177,000         177,100         129,100         268.96%           UTILITIES         69,083         70,000         100,000         105,000         35,000         50.00%           OUTSIDE SERVICES         15,062         25,000         40,000         40,000         15,000         60.00%           NORTH SECONDARY         PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%     <	MATERIALS & FUELS	215,803	207,000	177,000	177,100	(29,900)	-14.44%	
Subtotal         919,313         1,232,346         1,197,400         1,266,000         33,654         2.73%           SOUTH PRIMARY           PERSONNEL         469,641         639,346         640,000         691,800         52,454         8.20%           MATERIALS & FUELS         187,664         48,000         177,000         177,100         129,100         268.96%           UTILITIES         69,083         70,000         100,000         105,000         35,000         50.00%           OUTSIDE SERVICES         15,062         25,000         40,000         40,000         15,000         60.00%           Subtotal         741,450         782,346         957,000         1,013,900         231,554         29.60%           NORTH SECONDARY         PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33	UTILITIES	69,083	250,000	250,000	262,500	12,500	5.00%	
SOUTH PRIMARY           PERSONNEL         469,641         639,346         640,000         691,800         52,454         8.20%           MATERIALS & FUELS         187,664         48,000         177,000         177,100         129,100         268.96%           UTILITIES         69,083         70,000         100,000         105,000         35,000         50.00%           OUTSIDE SERVICES         15,062         25,000         40,000         40,000         15,000         60.00%           Subtotal         741,450         782,346         957,000         1,013,900         231,554         29.60%           NORTH SECONDARY         PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	OUTSIDE SERVICES	218	50,000	40,000	40,000	(10,000)	-20.00%	
PERSONNEL         469,641         639,346         640,000         691,800         52,454         8.20%           MATERIALS & FUELS         187,664         48,000         177,000         177,100         129,100         268.96%           UTILITIES         69,083         70,000         100,000         105,000         35,000         50.00%           OUTSIDE SERVICES         15,062         25,000         40,000         40,000         15,000         60.00%           Subtotal         741,450         782,346         957,000         1,013,900         231,554         29.60%           NORTH SECONDARY         PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	Subtotal	919,313	1,232,346	1,197,400	1,266,000	33,654	2.73%	
MATERIALS & FUELS         187,664         48,000         177,000         177,100         129,100         268.96%           UTILITIES         69,083         70,000         100,000         105,000         35,000         50.00%           OUTSIDE SERVICES         15,062         25,000         40,000         40,000         15,000         60.00%           Subtotal         741,450         782,346         957,000         1,013,900         231,554         29.60%           NORTH SECONDARY         PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	SOUTH PRIMARY							
UTILITIES         69,083         70,000         100,000         105,000         35,000         50.00%           OUTSIDE SERVICES         15,062         25,000         40,000         40,000         15,000         60.00%           Subtotal         741,450         782,346         957,000         1,013,900         231,554         29.60%           NORTH SECONDARY         PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	PERSONNEL	469,641	639,346	640,000	691,800	52,454	8.20%	
OUTSIDE SERVICES         15,062         25,000         40,000         40,000         15,000         60.00%           Subtotal         741,450         782,346         957,000         1,013,900         231,554         29.60%           NORTH SECONDARY           PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	MATERIALS & FUELS	187,664	48,000	177,000	177,100	129,100	268.96%	
Subtotal         741,450         782,346         957,000         1,013,900         231,554         29.60%           NORTH SECONDARY           PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	UTILITIES	69,083	70,000	100,000	105,000	35,000	50.00%	
NORTH SECONDARY         PERSONNEL       757,317       936,076       916,200       971,500       35,424       3.78%         MATERIALS & FUELS       452,844       323,000       183,000       183,400       (139,600)       -43.22%         UTILITIES       2,245,207       1,400,000       1,500,000       1,515,000       115,000       8.21%         OUTSIDE SERVICES       80,597       12,000       40,000       40,000       28,000       233.33%	OUTSIDE SERVICES	15,062	25,000	40,000	40,000	15,000	60.00%	
PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	Subtotal	741,450	782,346	957,000	1,013,900	231,554	29.60%	
PERSONNEL         757,317         936,076         916,200         971,500         35,424         3.78%           MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	NORTH SECONDARY							
MATERIALS & FUELS         452,844         323,000         183,000         183,400         (139,600)         -43.22%           UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	PERSONNEL	757.317	936.076	916.200	971.500	35.424	3.78%	
UTILITIES         2,245,207         1,400,000         1,500,000         1,515,000         115,000         8.21%           OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	MATERIALS & FUELS	*	•	•	,	,	-43.22%	
OUTSIDE SERVICES         80,597         12,000         40,000         40,000         28,000         233.33%	UTILITIES	*	•	•	,	,		
	OUTSIDE SERVICES	* *		, ,		,	233.33%	
	Subtotal		· · · · · · · · · · · · · · · · · · ·				1.45%	

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to	-
					Dollars	Percent
SOUTH SECONDARY						
PERSONNEL	650,510	827,613	814,300	877,000	49,387	5.97%
MATERIALS & FUELS	306,994	202,000	185,000	185,500	(16,500)	-8.17%
UTILITIES	1,819,193	1,100,000	1,200,000	1,260,000	160,000	14.55%
OUTSIDE SERVICES	49,043	7,000	40,000	40,000	33,000	471.43%
Subtotal	2,825,740	2,136,613	2,239,300	2,362,500	225,887	10.57%
DISINFECTION						
PERSONNEL	341,024	349,849	354,500	381,200	31,351	8.96%
MATERIALS & FUELS	214,575	69,000	179,000	179,200	110,200	159.71%
CHEMICALS	4,944,727	3,100,000	3,700,000	3,851,000	751,000	24.23%
UTILITIES	253,305	70,000	100,000	105,000	35,000	50.00%
OUTSIDE SERVICES	17,534	15,000	40,000	40,000	25,000	166.67%
Subtotal	5,771,166	3,603,849	4,373,500	4,556,400	952,551	26.43%
GREASE PROCESSING						
PERSONNEL	247,388	267,398	279,700	304,400	37,002	13.84%
MATERIALS & FUELS	19.562	45,500	175,500	175,525	130,025	285.77%
UTILITIES	-	100,000	142,553	161,149	61,149	61.15%
OUTSIDE SERVICES	_	10,000	40,000	40,000	30,000	300.00%
Subtotal	266,951	422,898	637,753	681,074	258,176	61.05%
0//0007						
SUPPORT	C 00F 400	E E20 047	F 700 000	F 074 200	440.450	0.000/
PERSONNEL	6,025,429	5,530,847	5,790,800	5,974,300	443,453	8.02%
MATERIALS & FUELS	421,719	347,800	855,000	859,000	511,200	146.98%
UTILITIES OUTSIDE SERVICES	1,497,598	2,020,000	2,334,894	2,319,702	299,702	14.84%
	141,794	15,000	485,000	525,000	510,000	3400.00%
SUPPORT SERVICES Subtotal	214,516	205,450	195,750	210,000	4,550	2.21%
Subtotal	8,301,057	8,119,097	9,661,444	9,888,002	1,768,905	21.79%
PROCESS CONTROL OPS						
PERSONNEL	451,811	571,300	554,200	633,000	61,700	10.80%
MATERIALS & FUELS	11,871	5,000	5,000	5,250	250	5.00%
Subtotal	463,682	576,300	559,200	638,250	61,950	10.75%
TOTAL RWHTF TREATMENT OF WASTEWATER	22,825,324	19,544,525	22,264,797	23,116,026	3,571,501	18.27%
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	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to Budget  *** Variance ***	
		J		•	Dollars	Percent
RWHTF PROCESSING OF SOLIDS						
DISSOLVED AIR FLOTATION						
PERSONNEL	355,536	452,632	426,100	470,900	18,268	4.04%
MATERIALS & FUELS	138,417	53,500	175,500	175,525	122,025	228.08%
CHEMICALS	618,599	530,000	600,000	600,000	70,000	13.21%
UTILITIES	391,472	140,000	150,000	157,500	17,500	12.50%
OUTSIDE SERVICES	-	5,000	40,000	40,000	35,000	700.00%
Subtotal	1,504,024	1,181,132	1,391,600	1,443,925	262,793	22.25%
ANAEROBIC DIGESTION						
PERSONNEL	684,660	894,479	794,100	840,400	(54,079)	-6.05%
MATERIALS & FUELS	517,508	416,000	176,000	176,050	(239,950)	-57.68%
CHEMICALS	958,494	875,000	875,000	935,000	60,000	6.86%
UTILITIES	172.708	200,000	242,553	266,149	66,149	33.07%
OUTSIDE SERVICES	535,215	500,000	945,000	890,000	390,000	78.00%
Subtotal	2,868,584	2,885,479	3,032,653	3,107,599	222,120	7.70%
COGENERATION						
PERSONNEL	194,299	95,954	84,900	89,600	(6,354)	-6.62%
MATERIALS & FUELS	16,244	37,000	175,000	175,000	138,000	372.97%
UTILITIES	6,084	640,000	640,000	675,000	35,000	5.47%
OUTSIDE SERVICES	1,385,191	1,760,000	1,790,000	1,540,000	(220,000)	-12.50%
Subtotal	1,601,819	2,532,954	2,689,900	2,479,600	(53,354)	-2.11%
						_
CENTRIFUGATION	224.222	4 07 4 700		4 000 000		0.540/
PERSONNEL	684,093	1,074,793	997,800	1,080,600	5,807	0.54%
MATERIALS & FUELS	388,338	367,000	180,000	180,250	(186,750)	-50.89%
CHEMICALS	2,858,542	3,190,000	3,241,000	3,660,000	470,000	14.73%
UTILITIES	541,152	300,000	300,000	315,000	15,000	5.00%
OUTSIDE SERVICES	23,122	55,000	40,000	40,000	(15,000)	-27.27%
Subtotal	4,495,248	4,986,793	4,758,800	5,275,850	289,057	5.80%
TOTAL RWHTF PROCESSING OF SOLIDS	10,469,676	11,586,358	11,872,953	12,306,974	720,616	6.22%

RWHTF RECYCLING OF SOLIDS		2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to	•	
METROGRO AG TRANSPORT           PERSONNEL         2,100,481         1,232,400         1,642,400         805,500         111,650         16.09%           MATERIALS & FUELS         1,691,889         693,850         784,500         805,500         111,650         16.09%           OUTSIDE SERVICES         32,498         25,000         26,000         28,000         3,000         12.00%           WETROGRO FARM AG TRANSPORT         VERSONNEL         417,325         629,500         674,600         721,300         91,800         14.58%           MATERIALS & FUELS         (31,581)         143,370         159,900         179,700         36,330         25,34%           OUTSIDE SERVICES         31,804         13,000         13,500         14,000         1,000         7,69%           METROGRO AG DISTRIBUTION         PERSONNEL         819,748         1,095,100         1,082,600         1,158,000         62,900         5,74%           MATERIALS & FUELS         602,922         477,220         526,400         534,200         56,900         19,94%           OUTSIDE SERVICES         37,427         88,000         88,500         94,500         66,000         7,39%           METROGRO FARM AG DISTRIBUTION <td rowsp<="" th=""><th>DIWHTE BECYCLING OF SOLIDS</th><th></th><th></th><th></th><th></th><th>Dollars</th><th>Percent</th></td>	<th>DIWHTE BECYCLING OF SOLIDS</th> <th></th> <th></th> <th></th> <th></th> <th>Dollars</th> <th>Percent</th>	DIWHTE BECYCLING OF SOLIDS					Dollars	Percent
PERSONNEL         2,100,481         1,232,400         1,642,400         1,761,900         529,500         42.96%           MATERIALS & FUELS         1,691,889         693,850         784,500         805,500         111,650         16.09%           OUTSIDE SERVICES         32,498         25,000         26,000         28,000         3,000         12.00%           Subtotal         3824,868         1,951,250         2,452,900         25,95,000         644,150         33,01%           METROGRO FARM AG TRANSPORT         PERSONNEL         417,325         629,500         674,600         721,300         91,800         14.58%           MATERIALS & FUELS         (31,581)         143,370         159,900         179,700         36,330         25,34%           OUTSIDE SERVICES         31,804         13,000         13,500         179,700         36,330         25,34%           METROGRO AG DISTRIBUTION         PERSONNEL         819,748         1,095,100         1,082,600         1,158,000         62,900         5.74%           MATERIALS & FUELS         602,922         477,220         526,400         534,200         65,900         7.93%           OUTSIDE SERVICES         37,427         88,000         89,500<	RWHIF RECICLING OF SOLIDS							
MATERIALS & FUELS   1,691,889   693,850   784,500   26,000   28,000   3,000   12,000   2,000   3,000   12,000   3,000   12,000   3,000   12,000   3,000   12,000   3,000   12,000   3,000   12,000   3,000   12,000   3,000   12,000   3,000   12,000   3,000   12,000   3,000   12,000   3,000   3,000   12,000   3	METROGRO AG TRANSPORT							
Number   N	PERSONNEL	2,100,481	1,232,400	1,642,400	1,761,900	529,500	42.96%	
Subtotal         3,824,868         1,951,250         2,452,900         2,595,400         644,150         33.01%           METROGRO FARM AG TRANSPORT           PERSONNEL         417,325         629,500         674,600         721,300         91,800         14,58%           MATERIALS & FUELS         (31,581)         143,370         159,900         179,700         36,330         25,34%           OUTSIDE SERVICES         31,804         13,000         13,500         14,000         1,000         7,69%           Subtotal         417,547         785,870         848,000         915,000         129,130         16,43%           METROGRO AG DISTRIBUTION           PERSONNEL         819,748         1,095,100         1,082,600         1,158,000         62,900         5,74%           MATERIALS & FUELS         602,922         477,220         526,400         534,200         56,980         11,94%           OUTSIDE SERVICES         37,427         88,000         88,500         94,500         65,980         7,61%           METROGRO FARM AG DISTRIBUTION           PERSONNEL         339,447         655,900         680,100         721,300         65,400         9,97%           MATERIALS & FUELS </td <td>MATERIALS &amp; FUELS</td> <td>1,691,889</td> <td>693,850</td> <td>784,500</td> <td>805,500</td> <td>111,650</td> <td>16.09%</td>	MATERIALS & FUELS	1,691,889	693,850	784,500	805,500	111,650	16.09%	
METROGRO FARM AG TRANSPORT           PERSONNEL         417,325         629,500         674,600         721,300         91,800         14.58%           MATERIALS & FUELS         (31,581)         143,370         159,900         179,700         36,330         25,34%           OUTSIDE SERVICES         31,804         13,000         13,500         14,000         1,000         7.69%           Subtotal         417,547         785,870         848,000         915,000         129,130         16,43%           METROGRO AG DISTRIBUTION         PERSONNEL         819,748         1,095,100         1,082,600         1,158,000         62,900         5.74%           MATERIALS & FUELS         602,922         477,220         526,400         534,200         56,980         11,94%           OUTSIDE SERVICES         37,427         88,000         88,500         94,500         6,500         7,39%           METROGRO FARM AG DISTRIBUTION         PERSONNEL         339,447         655,900         680,100         721,300         65,400         9,97%           MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11,41%           OUTSIDE SERVICES         4	OUTSIDE SERVICES	32,498	25,000	26,000	28,000	3,000	12.00%	
PERSONNEL	Subtotal	3,824,868	1,951,250	2,452,900	2,595,400	644,150	33.01%	
PERSONNEL	METROGRO FARM AG TRANSPORT							
MATERIALS & FUELS         (31,581)         143,370         159,900         179,700         36,330         25.34%           OUTSIDE SERVICES         31,804         13,000         13,500         14,000         1,000         7.69%           Subtotal         417,547         785,870         848,000         915,000         129,130         16,43%           METROGRO AG DISTRIBUTION         819,748         1,095,100         1,082,600         1,158,000         62,900         5.74%           MATERIALS & FUELS         602,922         477,220         526,400         534,200         56,980         11,94%           OUTSIDE SERVICES         37,427         88,000         88,500         94,500         65,090         7.39%           METROGRO FARM AG DISTRIBUTION         91,460,097         1,660,320         1,697,500         1,786,700         126,380         7.61%           MATERIALS & FUELS         339,447         655,900         680,100         721,300         65,400         9.97%           MATERIALS & FUELS         4,214         51,000         51,500         55,000         4,000         7.84%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,741         10,111%		417.325	629 500	674 600	721.300	91.800	14.58%	
OUTSIDE SERVICES         31,804         13,000         13,500         14,000         1,000         7.69%           Subtotal         417,547         785,870         848,000         915,000         129,130         16.43%           METROGRO AG DISTRIBUTION           PERSONNEL         819,748         1,095,100         1,082,600         1,158,000         62,900         5.74%           MATERIALS & FUELS         602,922         477,220         526,400         534,200         56,980         11.94%           OUTSIDE SERVICES         37,427         88,000         88,500         94,500         6,500         7.39%           METROGRO FARM AG DISTRIBUTION         TORTOGRA FARM AG DISTRIBUTION         WITTOGRA FARM AG DISTRIBUTION         1,660,320         1,697,500         1,786,700         126,380         7.61%           MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11.41%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         87,410         10.11%           RECYCLE SUPPORT         PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773 <td></td> <td>· ·</td> <td>,</td> <td>· ·</td> <td>· ·</td> <td></td> <td></td>		· ·	,	· ·	· ·			
Subtotal         417,547         785,870         848,000         915,000         129,130         16.43%           METROGRO AG DISTRIBUTION         PERSONNEL         819,748         1,095,100         1,082,600         1,158,000         62,900         5.74%           MATERIALS & FUELS         602,922         477,220         526,400         534,200         56,980         11.94%           OUTSIDE SERVICES         37,427         88,000         88,500         94,500         6,500         7.39%           Subtotal         1,460,097         1,660,320         1,697,500         1,786,700         126,380         7.61%           METROGRO FARM AG DISTRIBUTION           PERSONNEL         339,447         655,900         680,100         721,300         65,400         9.97%           MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11.41%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,000         7.84%           RECYCLE SUPPORT           PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200		` ' '	- / -	,	- /	,		
PERSONNEL         819,748         1,095,100         1,082,600         1,158,000         62,900         5.74%           MATERIALS & FUELS         602,922         477,220         526,400         534,200         56,980         11.94%           OUTSIDE SERVICES         37,427         88,000         88,500         94,500         6,500         7.39%           Subtotal         1,460,097         1,660,320         1,697,500         1,786,700         126,380         7.61%           METROGRO FARM AG DISTRIBUTION           PERSONNEL         339,447         655,900         680,100         721,300         65,400         9.97%           MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11.41%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,000         7.84%           RECYCLE SUPPORT           PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000	• • • • • • • • • • • • • • • • • • • •							
PERSONNEL         819,748         1,095,100         1,082,600         1,158,000         62,900         5.74%           MATERIALS & FUELS         602,922         477,220         526,400         534,200         56,980         11.94%           OUTSIDE SERVICES         37,427         88,000         88,500         94,500         6,500         7.39%           Subtotal         1,460,097         1,660,320         1,697,500         1,786,700         126,380         7.61%           METROGRO FARM AG DISTRIBUTION           PERSONNEL         339,447         655,900         680,100         721,300         65,400         9.97%           MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11.41%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,000         7.84%           RECYCLE SUPPORT           PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000								
MATERIALS & FUELS         602,922         477,220         526,400         534,200         56,980         11.94%           OUTSIDE SERVICES         37,427         88,000         88,500         94,500         6,500         7.39%           Subtotal         1,460,097         1,660,320         1,697,500         1,786,700         126,380         7.61%           METROGRO FARM AG DISTRIBUTION           PERSONNEL         339,447         655,900         680,100         721,300         65,400         9.97%           MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11.41%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,000         7.84%           Subtotal         415,516         864,790         899,900         952,200         87,410         10.11%           RECYCLE SUPPORT           PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027,45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000	=							
OUTSIDE SERVICES         37,427         88,000         88,500         94,500         6,500         7.39%           Subtotal         1,460,097         1,660,320         1,697,500         1,786,700         126,380         7.61%           METROGRO FARM AG DISTRIBUTION           PERSONNEL         339,447         655,900         680,100         721,300         65,400         9.97%           MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11.41%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,000         7.84%           Subtotal         415,516         864,790         899,900         952,200         87,410         10.11%           RECYCLE SUPPORT           PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%		,		, ,		•		
Subtotal         1,460,097         1,660,320         1,697,500         1,786,700         126,380         7.61%           METROGRO FARM AG DISTRIBUTION           PERSONNEL         339,447         655,900         680,100         721,300         65,400         9.97%           MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11.41%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,000         7.84%           Subtotal         415,516         864,790         899,900         952,200         87,410         10.11%           RECYCLE SUPPORT           PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%		,	,	=	,	,		
METROGRO FARM AG DISTRIBUTION           PERSONNEL         339,447         655,900         680,100         721,300         65,400         9.97%           MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11.41%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,000         7.84%           Subtotal         415,516         864,790         899,900         952,200         87,410         10.11%           RECYCLE SUPPORT         PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%			,	,		-,		
PERSONNEL         339,447         655,900         680,100         721,300         65,400         9.97%           MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11.41%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,000         7.84%           Subtotal         415,516         864,790         899,900         952,200         87,410         10.11%           RECYCLE SUPPORT         PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%	Subtotal	1,460,097	1,660,320	1,697,500	1,786,700	126,380	7.61%	
MATERIALS & FUELS         71,854         157,890         168,300         175,900         18,010         11.41%           OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,000         7.84%           Subtotal         415,516         864,790         899,900         952,200         87,410         10.11%           RECYCLE SUPPORT           PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%	METROGRO FARM AG DISTRIBUTION							
OUTSIDE SERVICES         4,214         51,000         51,500         55,000         4,000         7.84%           Subtotal         415,516         864,790         899,900         952,200         87,410         10.11%           RECYCLE SUPPORT           PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%	PERSONNEL	339,447	655,900	680,100	721,300	65,400	9.97%	
Subtotal         415,516         864,790         899,900         952,200         87,410         10.11%           RECYCLE SUPPORT           PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%	MATERIALS & FUELS	71,854	157,890	168,300	175,900	18,010	11.41%	
RECYCLE SUPPORT           PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%	OUTSIDE SERVICES	4,214	51,000	51,500	55,000	4,000	7.84%	
PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%	Subtotal	415,516	864,790	899,900	952,200	87,410	10.11%	
PERSONNEL         9,040         24,065         21,400         22,000         (2,065)         -8.58%           MATERIALS & FUELS         3,773         10,200         115,000         115,000         104,800         1027.45%           OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%	RECYCLE SUPPORT							
MATERIALS & FUELS       3,773       10,200       115,000       115,000       104,800       1027.45%         OUTSIDE SERVICES       3,500       5,000       20,000       20,000       15,000       300.00%		9,040	24,065	21,400	22,000	(2,065)	-8.58%	
OUTSIDE SERVICES         3,500         5,000         20,000         20,000         15,000         300.00%		- 7	•	,	,	, ,		
	OUTSIDE SERVICES	,	•	,	,	•		
	Subtotal							

	2022 Actual 2023 Budget 2023 Revised 2024 Adopted		2024 Adopted	Adopted to *** Varian	_	
					Dollars	Percent
METROGRO FARM ACTIVITIES						
PERSONNEL	534,843	970,800	978,800	1,039,100	68,300	7.04%
MATERIALS & FUELS	458,805	928,670	968,900	984,700	56,030	6.03%
CHEMICALS	1,460,682	1,890,000	1,650,000	1,700,000	(190,000)	-10.05%
UTILITIES	11,666	33,000	33,000	39,000	6,000	18.18%
OUTSIDE SERVICES	718,835	1,318,000	1,319,000	1,091,500	(226,500)	-17.19%
SUPPORT SERVICES	2,259	-	-	-	-	0.00%
Subtotal	3,187,090	5,140,470	4,949,700	4,854,300	(286,170)	-5.57%
STROMO COMPOSTING TRANSPORT						
PERSONNEL	354	_	-	-	-	0.00%
OUTSIDE SERVICES	100,735	3,000	3,000	5,000	2,000	66.67%
Subtotal	101,089	3,000	3,000	5,000	2,000	66.67%
BUILDING SUPPORT						
PERSONNEL	48,721	78,000	69,300	72,700	(5,300)	-6.79%
MATERIALS & FUELS	17,328	25,000	25,000	26,000	1,000	4.00%
UTILITIES	5,855	5,000	5,000	6,000	1,000	20.00%
OUTSIDE SERVICES	22,269	15,000	15,500	17,000	2,000	13.33%
Subtotal	94,173	123,000	114,800	121,700	(1,300)	-1.06%
TOTAL RWHTF RECYCLING OF SOLIDS	9,516,692	10,567,965	11,122,200	11,387,300	819,335	7.75%
NTP TREATMENT OF WASTEWATER						
HEADWORKS						
PERSONNEL	115,251	156,000	155,400	162,400	6,400	4.10%
MATERIALS & FUELS	31,097	34,314	-	-	(34,314)	-100.00%
UTILITIES	108,819	134,200	135,000	148,000	13,800	10.28%
OUTSIDE SERVICES	1,105	8,000	8,000	8,400	400	5.00%
Subtotal	256,272	332,514	298,400	318,800	(13,714)	-4.12%

	2022 Actual	Actual 2023 Budget 2023 Revised 2024 Adopted		2024 Adopted	Adopted to	•	
					Dollars	Percent	
PRIMARY TREATMENT							
PERSONNEL	84,177	144,200	129,200	133,800	(10,400)	-7.21%	
MATERIALS & FUELS	33,167	11,495	-	-	(11,495)	-100.00%	
UTILITIES	29,345	34,200	35,000	43,000	8,800	25.73%	
OUTSIDE SERVICES	-	1,000	1,000	1,050	50	5.00%	
Subtotal	146,689	190,895	165,200	177,850	(13,045)	-6.83%	
SECONDARY TREATMENT							
PERSONNEL	112,798	106,400	112,800	116,900	10,500	9.87%	
MATERIALS & FUELS	26,331	99,221	-	-	(99,221)	-100.00%	
CHEMICALS	78,846	26,500	35,000	40,000	13,500	50.94%	
UTILITIES	267,768	224,200	225,000	243,000	18,800	8.39%	
OUTSIDE SERVICES	4,811	2,000	2,000	2,100	100	5.00%	
Subtotal	490,554	458,321	374,800	402,000	(56,321)	-12.29%	
TERTIARY TREATMENT							
PERSONNEL	100,943	157,100	154,500	161,500	4,400	2.80%	
MATERIALS & FUELS	48,489	12,001	· -	, -	(12,001)	-100.00%	
CHEMICALS	11,120	30,500	30,500	33,000	2,500	8.20%	
UTILITIES	165,587	204,200	205,000	218,000	13,800	6.76%	
OUTSIDE SERVICES	1,250	1,000	1,000	1,050	50	5.00%	
Subtotal	327,389	404,801	391,000	413,550	8,749	2.16%	
DISINFECTION & EFFLUENT TRANSFER							
PERSONNEL	99,670	145,800	143,200	149,400	3,600	2.47%	
MATERIALS & FUELS	49,463	33,300	-	-	(33,300)	-100.00%	
UTILITIES	108,819	124,200	125,000	138,000	13,800	11.11%	
OUTSIDE SERVICES	50,472	16.000	16.000	16,800	800	5.00%	
Subtotal	308,424	319,300	284,200	304,200	(15,100)	-4.73%	
PROCESS CONTROL OPS							
PERSONNEL	162,489	254,900	142,700	148,600	(106,300)	-41.70%	
MATERIALS & FUELS	16.249	3,333	142,700	140,000	(3,333)	-100.00%	
Subtotal	178,738	258,233	142,700	148,600	(109,633)	-42.46%	
Subiolai	170,730	200,200	142,700	140,000	(109,033)	<b>-</b> 4∠.40%	

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to	
		_		•	Dollars	Percent
SUPPORT						
PERSONNEL	399,971	619,600	665,900	699,700	80,100	12.93%
MATERIALS & FUELS	124,568	-	700,000	740,000	740,000	0.00%
OUTSIDE SERVICES	494,412	480,000	40,000	45,000	(435,000)	-90.63%
SUPPORT SERVICES	14,900	7,000	7,000	9,000	2,000	28.57%
Subtotal	1,033,850	1,106,600	1,412,900	1,493,700	387,100	34.98%
TOTAL NTP TREATMENT OF WASTEWATER	2,741,916	3,070,664	3,069,200	3,258,700	188,036	6.12%
NTP PROCESSING OF SOLIDS						
GRAVITY THICKENING						
PERSONNEL	98,679	149,700	147,500	154,100	4,400	2.94%
MATERIALS & FUELS	24,732	35,328	-	-	(35,328)	-100.00%
UTILITIES	29,345	24,200	25,000	33,000	8,800	36.36%
OUTSIDE SERVICES	-	1,000	1,000	1,050	50	5.00%
Subtotal	152,756	210,228	173,500	188,150	(22,078)	-10.50%
WAS THICKENING						
PERSONNEL	96,519	149,700	147,500	154,100	4,400	2.94%
MATERIALS & FUELS	22,840	24,172	-	-	(24,172)	-100.00%
CHEMICALS	29,437	30,000	35,000	40,000	10,000	33.33%
UTILITIES	17,991	14,200	15,000	23,000	8,800	61.97%
OUTSIDE SERVICES	-	1,000	1,000	1,050	50	5.00%
Subtotal	166,788	219,072	198,500	218,150	(922)	-0.42%
ANAEROBIC DIGESTION						
PERSONNEL	119,291	152,800	154,500	161,500	8,700	5.69%
MATERIALS & FUELS	110,139	92,123	-	· -	(92,123)	-100.00%
CHEMICALS	56,041	78,500	82,500	89,000	10,500	13.38%
UTILITIES	145,092	144,200	145,000	158,000	13,800	9.57%
OUTSIDE SERVICES	22,369	25,000	60,000	66,250	41,250	165.00%
Subtotal	452,933	492,623	442,000	474,750	(17,873)	-3.63%

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to	•
					Dollars	Percent
DIGESTED SOLIDS DEWATERING						
PERSONNEL	126,381	177,800	183,100	190,800	13,000	7.31%
MATERIALS & FUELS	50,354	43,442	-	-	(43,442)	-100.00%
CHEMICALS	203,218	224,000	225,000	238,000	14,000	6.25%
UTILITIES	17,991	14,200	15,000	23,000	8,800	61.97%
OUTSIDE SERVICES	1,250	30,000	30,000	31,500	1,500	5.00%
Subtotal	399,194	489,442	453,100	483,300	(6,142)	-1.25%
DIGESTED SOLIDS DEWATERING						
PERSONNEL	84,879	106,400	112,800	116,900	10,500	9.87%
MATERIALS & FUELS	86,310	29,243	-	-	(29,243)	-100.00%
UTILITIES	129,495	102,500	105,000	115,000	12,500	12.20%
OUTSIDE SERVICES	68,612	325,000	325,000	316,250	(8,750)	-2.69%
Subtotal	369,296	563,143	542,800	548,150	(14,993)	-2.66%
TOTAL NTP PROCESSING OF SOLIDS	1,540,966	1,974,508	1,809,900	1,912,500	(62,008)	-3.14%
NTP RECYCLING OF SOLIDS						
METROGRO FARM AG TRANSPORT						
PERSONNEL	26.799	123,900	102,600	112,400	(11,500)	-9.28%
MATERIALS & FUELS	20,799	1,000	1,000		,	100.00%
Subtotal	26,799	124,900	103,600	2,000 114,400	1,000 (10,500)	-8.41%
Subioial	20,799	124,900	103,000	114,400	(10,500)	-0.4170
METROGRO FARM AG DISTRIBUTION						
PERSONNEL	25,695	128,700	107,700	117,900	(10,800)	-8.39%
MATERIALS & FUELS	-	1,000	1,000	2,000	1,000	100.00%
Subtotal	25,901	129,700	108,700	119,900	(9,800)	-7.56%
PRIVATE COMPOSTER						
PERSONNEL	13,601	-	-	-	-	0.00%
OUTSIDE SERVICES	29,628	-	-	-	-	0.00%
Subtotal	43,229	-	-	-	-	0.00%

NET SUPPORT   PERSONNEL   31,195   102,500   104,500   109,200   6,700   6,54%   6,54%   6,657   15,000   15,000   16,000   10,000   6,670   12,50%   0,000   10,00		2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to Budget  *** Variance ***	
PERSONNEL   31,195   102,500   104,500   109,200   6,700   6.54%   MATERIALS & FUELS   896   40,000   41,000   45,000   5,000   12,50%   0,000   12,50%   0,000   12,50%   0,000   12,50%   0,000   13,000   39,04%   157,500   161,000   170,200   12,700   8.06%   0,000						Dollars	Percent
MATERIALS & FUELS         896         40,000         41,000         45,000         5,000         12.50%           OUTSIDE SERVICES         6,957         15,000         15,500         16,000         1,000         6,67%           Subbtolal         39,048         157,500         161,000         170,200         12,700         8,06%           DISTRICT VEHICLES (NTP)           PERSONNEL         53,037         120,200         127,900         132,700         12,500         30,43%           MATERIALS & FUELS         13,189         23,000         24,000         30,000         7,000         30,43%           TOTAL NTP RECYCLING OF SOLIDS         201,203         555,300         525,200         567,200         11,900         21,60%           TECHNICAL MANAGEMENT SUPPORT           TECHNICAL MANAGEMENT SUPPORT           TERAS MANAGEMENT           PERSONNEL         257,087         581,200         773,100         817,400         236,200         40,64%           MATERIALS & FUELS         22,104         -         -         -         -         0.00%           SUPPORT SERVICES         14,551         31,500         -7         -         -         1,00         36	NTP SUPPORT						
DUTSIDE SERVICES   6,957   15,000   15,500   16,000   1,000   6.67%   39,048   157,500   161,000   170,200   12,700   3.06%   39,048   39,048   39,050   161,000   170,200   12,700   3.06%   30,050	PERSONNEL	31,195	102,500	104,500	109,200	6,700	6.54%
Subtotal   39,048   157,500   161,000   170,200   12,700   8.06%	MATERIALS & FUELS	896	40,000	41,000	45,000	5,000	12.50%
DISTRICT VEHICLES (NTP)	OUTSIDE SERVICES	6,957	15,000	15,500	16,000	1,000	6.67%
PERSONNEL   53,037   120,200   127,900   132,700   12,500   10.40%   MATERIALS & FUELS   13,189   23,000   24,000   30,000   7,000   30,43%   Subtotal   66,226   143,200   151,900   162,700   19,500   13,62%   MATERIALS & FUELS   201,203   555,300   525,200   567,200   11,900   2.14%   MATERIALS & FUELS   257,087   581,200   773,100   817,400   236,200   40,64%   MATERIALS & FUELS   22,104   -	Subtotal	39,048	157,500	161,000	170,200	12,700	8.06%
PERSONNEL   53,037   120,200   127,900   132,700   12,500   10.40%   MATERIALS & FUELS   13,189   23,000   24,000   30,000   7,000   30,43%   Subtotal   66,226   143,200   151,900   162,700   19,500   13,62%   MATERIALS & FUELS   201,203   555,300   525,200   567,200   11,900   2.14%   MATERIALS & FUELS   257,087   581,200   773,100   817,400   236,200   40,64%   MATERIALS & FUELS   22,104   -							
MATERIALS & FUELS   13,189   23,000   24,000   30,000   7,000   30.43%   66,226   143,200   151,900   162,700   19,500   13,62%							
Subtotal   66,226   143,200   151,900   162,700   19,500   13.62%		,	,	,	•	,	
TOTAL NTP RECYCLING OF SOLIDS  201,203 555,300 525,200 567,200 11,900 2.14%  TECHNICAL MANAGEMENT SUPPORT  TRANS MANAGEMENT PERSONNEL 257,087 581,200 773,100 817,400 236,200 40,64% MATERIALS & FUELS 22,104 0,00% SUPPORT SERVICES 14,531 31,500 (31,500) -100,00% Subtotal 293,723 612,700 773,100 817,400 204,700 33.41%  RWHTF MANAGEMENT  PERSONNEL 936,928 827,800 1,552,800 1,614,000 786,200 94.97% MATERIALS & FUELS 27,296 16,500 26,600 27,400 10,900 66,06% OUTSIDE SERVICES 111,622 65,000 65,000 72,000 70,000 10,77% SUPPORT SERVICES 11,454 30,250 41,250 46,500 16,250 53,72% Subtotal 1,089,300 939,550 1,685,660 1,759,900 820,350 87,31%  NTP MANAGEMENT  PERSONNEL 250,631 506,600 273,600 285,400 (221,200) 43.66% MATERIALS & FUELS 73,322 15,000 15,000 35,000 10,000 40,00% SUPPORT SERVICES 17,737 25,000 30,000 35,000 10,000 40,00% SUPPORT SERVICES 23,301 17,500 17,500 24,000 6,500 37,14%	_	•	· · · · · · · · · · · · · · · · · · ·		•	· · · · · · · · · · · · · · · · · · ·	
TECHNICAL MANAGEMENT SUPPORT  TRANS MANAGEMENT  PERSONNEL 257,087 581,200 773,100 817,400 236,200 40.64% MATERIALS & FUELS 22,104 0.00% SUPPORT SERVICES 14,531 31,500 - 0.00% SUBDORD 14,500 204,700 33.41%  RWHTF MANAGEMENT  PERSONNEL 936,928 827,800 1,552,800 1,614,000 786,200 94,97% MATERIALS & FUELS 27,296 16,500 26,600 27,400 10,900 66.06% OUTSIDE SERVICES 111,622 65,000 65,000 72,000 7,000 10,77% SUPPORT SERVICES 13,454 30,250 41,250 46,500 16,250 53.72% Subtotal 1,089,300 939,550 1,685,650 1,759,900 820,350 87.31%  NTP MANAGEMENT  PERSONNEL 250,631 506,600 273,600 285,400 (221,200) -43.66% MATERIALS & FUELS 73,322 15,000 15,000 20,000 5,000 33.33% OUTSIDE SERVICES 17,737 25,000 30,000 35,000 10,000 40.00% SUPPORT SERVICES 23,301 17,500 17,500 24,000 6,500 37.14%	Subtotal	66,226	143,200	151,900	162,700	19,500	13.62%
TRANS MANAGEMENT           PERSONNEL         257,087         581,200         773,100         817,400         236,200         40.64%           MATERIALS & FUELS         22,104         -         -         -         -         0.00%           SUPPORT SERVICES         14,531         31,500         -         -         (31,500)         -100.00%           RWHTF MANAGEMENT         293,723         612,700         773,100         817,400         204,700         33.41%           PERSONNEL         936,928         827,800         1,552,800         1,614,000         786,200         94,97%           MATERIALS & FUELS         27,296         16,500         26,600         27,400         10,900         66.0%           OUTSIDE SERVICES         111,622         65,000         65,000         72,000         7,000         10,77%           SUPPORT SERVICES         13,454         30,250         41,250         46,500         16,250         53,72%           NTP MANAGEMENT         PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         50,000         33,33% </td <td>TOTAL NTP RECYCLING OF SOLIDS</td> <td>201,203</td> <td>555,300</td> <td>525,200</td> <td>567,200</td> <td>11,900</td> <td>2.14%</td>	TOTAL NTP RECYCLING OF SOLIDS	201,203	555,300	525,200	567,200	11,900	2.14%
MATERIALS & FUELS         22,104         -         -         -         -         0.00%           SUPPORT SERVICES         14,531         31,500         -         -         (31,500)         -100.00%           Subtotal         293,723         612,700         773,100         817,400         204,700         33.41%           RWHTF MANAGEMENT         PERSONNEL         936,928         827,800         1,552,800         1,614,000         786,200         94.97%           MATERIALS & FUELS         27,296         16,500         26,600         27,400         10,900         66.06%           OUTSIDE SERVICES         111,622         65,000         65,000         72,000         7,000         10.77%           SUPPORT SERVICES         13,454         30,250         41,250         46,500         16,250         53.72%           NTP MANAGEMENT         PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40,00%							
MATERIALS & FUELS         22,104         -         -         -         -         0.00%           SUPPORT SERVICES         14,531         31,500         -         -         (31,500)         -100.00%           Subtotal         293,723         612,700         773,100         817,400         204,700         33.41%           RWHTF MANAGEMENT         PERSONNEL         936,928         827,800         1,552,800         1,614,000         786,200         94.97%           MATERIALS & FUELS         27,296         16,500         26,600         27,400         10,900         66.06%           OUTSIDE SERVICES         111,622         65,000         65,000         72,000         7,000         10.77%           SUPPORT SERVICES         13,454         30,250         41,250         46,500         16,250         53.72%           NTP MANAGEMENT         PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40,00%		257.087	581.200	773.100	817.400	236.200	40.64%
Subtotal         293,723         612,700         773,100         817,400         204,700         33.41%           RWHTF MANAGEMENT         PERSONNEL         936,928         827,800         1,552,800         1,614,000         786,200         94.97%           MATERIALS & FUELS         27,296         16,500         26,600         27,400         10,900         66.06%           OUTSIDE SERVICES         111,622         65,000         65,000         72,000         7,000         10.77%           SUPPORT SERVICES         13,454         30,250         41,250         46,500         16,250         53.72%           Subtotal         1,089,300         939,550         1,685,650         1,759,900         820,350         87.31%           NTP MANAGEMENT         PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.	MATERIALS & FUELS	,	-	-	-	,	
RWHTF MANAGEMENT           PERSONNEL         936,928         827,800         1,552,800         1,614,000         786,200         94.97%           MATERIALS & FUELS         27,296         16,500         26,600         27,400         10,900         66.06%           OUTSIDE SERVICES         111,622         65,000         65,000         72,000         7,000         10.77%           SUPPORT SERVICES         13,454         30,250         41,250         46,500         16,250         53.72%           Subtotal         1,089,300         939,550         1,685,650         1,759,900         820,350         87.31%           NTP MANAGEMENT         PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%	SUPPORT SERVICES	14,531	31,500	-	-	(31,500)	-100.00%
PERSONNEL         936,928         827,800         1,552,800         1,614,000         786,200         94.97%           MATERIALS & FUELS         27,296         16,500         26,600         27,400         10,900         66.06%           OUTSIDE SERVICES         111,622         65,000         65,000         72,000         7,000         10.77%           SUPPORT SERVICES         13,454         30,250         41,250         46,500         16,250         53.72%           Subtotal         1,089,300         939,550         1,685,650         1,759,900         820,350         87.31%           NTP MANAGEMENT         PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%	Subtotal	293,723	612,700	773,100	817,400	204,700	33.41%
MATERIALS & FUELS         27,296         16,500         26,600         27,400         10,900         66.06%           OUTSIDE SERVICES         111,622         65,000         65,000         72,000         7,000         10.77%           SUPPORT SERVICES         13,454         30,250         41,250         46,500         16,250         53.72%           Subtotal         1,089,300         939,550         1,685,650         1,759,900         820,350         87.31%           NTP MANAGEMENT         PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%	RWHTF MANAGEMENT						
MATERIALS & FUELS         27,296         16,500         26,600         27,400         10,900         66.06%           OUTSIDE SERVICES         111,622         65,000         65,000         72,000         7,000         10.77%           SUPPORT SERVICES         13,454         30,250         41,250         46,500         16,250         53.72%           Subtotal         1,089,300         939,550         1,685,650         1,759,900         820,350         87.31%           NTP MANAGEMENT         PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%	PERSONNEL	936,928	827,800	1,552,800	1,614,000	786,200	94.97%
SUPPORT SERVICES         13,454         30,250         41,250         46,500         16,250         53,72%           Subtotal         1,089,300         939,550         1,685,650         1,759,900         820,350         87.31%           NTP MANAGEMENT         PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%	MATERIALS & FUELS	27,296		26,600			66.06%
Subtotal         1,089,300         939,550         1,685,650         1,759,900         820,350         87.31%           NTP MANAGEMENT           PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%	OUTSIDE SERVICES	111,622	65,000	65,000	72,000	7,000	10.77%
NTP MANAGEMENT       PERSONNEL     250,631     506,600     273,600     285,400     (221,200)     -43.66%       MATERIALS & FUELS     73,322     15,000     15,000     20,000     5,000     33.33%       OUTSIDE SERVICES     17,737     25,000     30,000     35,000     10,000     40.00%       SUPPORT SERVICES     23,301     17,500     17,500     24,000     6,500     37.14%	SUPPORT SERVICES	13,454	30,250	41,250	46,500	16,250	53.72%
PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%	Subtotal	1,089,300	939,550	1,685,650	1,759,900	820,350	87.31%
PERSONNEL         250,631         506,600         273,600         285,400         (221,200)         -43.66%           MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%	NTP MANAGEMENT						
MATERIALS & FUELS         73,322         15,000         15,000         20,000         5,000         33.33%           OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%		250.631	506.600	273.600	285.400	(221,200)	-43.66%
OUTSIDE SERVICES         17,737         25,000         30,000         35,000         10,000         40.00%           SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%				•			
SUPPORT SERVICES         23,301         17,500         17,500         24,000         6,500         37.14%		,	•		•	,	
1,11							
	Subtotal	•				· · · · · · · · · · · · · · · · · · ·	

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to Budget  *** Variance ***	
					Dollars	Percent
GROUNDS						
PERSONNEL	508,903	419,461	497,500	551,700	132,239	31.53%
MATERIALS & FUELS	115,698	289,975	275,000	275,000	(14,975)	-5.16%
OUTSIDE SERVICES	323,554	100,000	780,000	799,000	699,000	699.00%
SUPPORT SERVICES	2,461	2,000	2,000	3,000	1,000	50.00%
Subtotal	950,616	811,436	1,554,500	1,628,700	817,264	100.72%
EQUIPMENT						
PERSONNEL	72,219	206,648	200,000	212,300	5,652	2.74%
MATERIALS & FUELS	386,245	261,275	115,000	115,000	(146,275)	-55.99%
OUTSIDE SERVICES	86,809	36,000	61,000	61,050	25,050	69.58%
Subtotal	545,273	503,923	376,000	388,350	(115,573)	-22.93%
SUPPORT TO FACILITIES						
PERSONNEL	460,554	855,108	827,500	862,800	7,692	0.90%
MATERIALS & FUELS	494,296	490,000	100,000	100,000	(390,000)	-79.59%
OUTSIDE SERVICES	1,242,289	935,000	30,000	25,000	(910,000)	-97.33%
Subtotal	2,197,139	2,280,108	957,500	987,800	(1,292,308)	-56.68%
SUPPORT TO TRANSMISSION						
PERSONNEL	226,031	455,285	476,000	495,900	40,615	8.92%
MATERIALS & FUELS	137,200	150,000	115,000	115,000	(35,000)	-23.33%
OUTSIDE SERVICES	3,745	6,000	40,000	40,000	34,000	566.67%
Subtotal	366,976	611,285	631,000	650,900	39,615	6.48%
RR&R MANAGEMENT						
PERSONNEL	1,026,829	626,500	590,300	619,000	(7,500)	-1.20%
MATERIALS & FUELS	76,292	13,000	14,000	20,000	7,000	53.85%
OUTSIDE SERVICES	247,037	10,000	10,000	12,000	2,000	20.00%
SUPPORT SERVICES	59,815	85,300	116,500	127,000	41,700	48.89%
Subtotal	1,409,973	734,800	730,800	778,000	43,200	5.88%
	,,	- ,,	,	-,	-,	

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to Budget  *** Variance ***	
					Dollars	Percent
SUPPORT						
PERSONNEL	429,553	544,100	605,100	635,300	91,200	16.76%
MATERIALS & FUELS	48,262	42,778	81,000	90,000	47,222	110.39%
UTILITIES	702,450	514,700	558,000	555,000	40,300	7.83%
OUTSIDE SERVICES	58,107	-	-	-	-	0.00%
SUPPORT SERVICES	8,621	27,500	27,500	35,000	7,500	27.27%
Subtotal	1,246,992	1,129,078	1,271,600	1,315,300	186,222	16.49%
SUPPORT TO PROCESS CONTROL						
PERSONNEL	112,069	367,200	255,600	266,000	(101,200)	-27.56%
Subtotal	112,069	367,200	255,600	266,000	(101,200)	-27.56%
DISTRICT VEHICLES						
PERSONNEL	461,094	409,200	339,800	355,900	(52 200)	-13.03%
MATERIALS & FUELS	451,094 452,292	445,750	•	492,500	(53,300) 46,750	-13.03% 10.49%
OUTSIDE SERVICES	452,292 25,014	25,000	491,500 26,000	30,000	5,000	20.00%
Subtotal		879,950	857,300	878,400	(1,550)	-0.18%
Subtotal	938,400	679,950	657,300	070,400	(1,550)	-0.10%
ANALYTICAL SERVICES MANAGEMENT						
PERSONNEL	3,977,042	4,900,893	4,142,800	4,314,200	(586,693)	-11.97%
MATERIALS & FUELS	496,379	895,067	800,000	780,000	(115,067)	-12.86%
OUTSIDE SERVICES	307,010	351,848	287,250	351,975	127	0.04%
SUPPORT SERVICES	60,731	72,806	82,250	90,000	17,194	23.62%
Subtotal	4,841,162	6,220,614	5,312,300	5,536,175	(684,439)	-11.00%
ENGINEERING MANAGEMENT						
PERSONNEL	4,022,313	4,492,200	5,402,900	5,760,200	1,268,000	28.23%
MATERIALS & FUELS	16,952	15,000	15,750	16,500	1,500	10.00%
OUTSIDE SERVICES	126,780	150,000	186,600	193,100	43,100	28.73%
SUPPORT SERVICES	67,198	84,500	101,500	108,800	24,300	28.76%
Subtotal	4,233,243	4,741,700	5,706,750	6,078,600	1,336,900	28.19%
INTERCEPTOR DIVISION						
PERSONNEL	129,951	105,700	_	_	(105,700)	-100.00%
Subtotal	129,951	105,700			(105,700)	-100.00%
Gubiolai	125,531	103,700	<b>-</b>	<u> </u>	(100,700)	- 100.00 /0

	2022 Actual	2023 Budget	dget 2023 Revised 2024 Adopted		Adopted to		
		-		·	Dollars	Percent	
TREATMENT PLANT DIVISION							
PERSONNEL	1,595,409	1,308,200	1,021,500	1,063,800	(244,400)	-18.68%	
Subtotal	1,595,409	1,308,200	1,021,500	1,063,800	(244,400)	-18.68%	
FACILITIES MODIFICATIONS							
PERSONNEL	230,515	437,200	357,200	371,200	(66,000)	-15.10%	
Subtotal	230,515	437,200	357,200	371,200	(66,000)	-15.10%	
LAND MANAGEMENT							
PERSONNEL	64,619	3,500	-	-	(3,500)	-100.00%	
Subtotal	64,619	3,500	-	-	(3,500)	-100.00%	
FACILITIES DRAWINGS							
PERSONNEL	377,196	178,800	81,400	85,100	(93,700)	-52.40%	
Subtotal	377,196	178,800	81,400	85,100	(93,700)	-52.40%	
TECHNOLOGY AND INNOVATION							
PERSONNEL	2,852,498	3,335,899	3,490,200	3,636,100	300,201	9.00%	
MATERIALS & FUELS	284,421	346,974	373,680	392,364	45,390	13.08%	
OUTSIDE SERVICES	29,209	255,000	25,000	25,000	(230,000)	-90.20%	
SUPPORT SERVICES	64,976	71,753	- -	- -	(71,753)	-100.00%	
Subtotal	3,231,103	4,009,626	3,888,880	4,053,464	43,838	1.09%	
CAPITAL PLANNING							
PERSONNEL	943,631	994,000	1,020,700	1,063,300	69,300	6.97%	
MATERIALS & FUELS	1,909	8,000	7,000	7,000	(1,000)	-12.50%	
OUTSIDE SERVICES	8,946	60,000	75,000	75,000	15,000	25.00%	
SUPPORT SERVICES	10,957	19,800	22,500	22,500	2,700	13.64%	
Subtotal	965,443	1,081,800	1,125,200	1,167,800	86,000	7.95%	
TOTAL TECHNICAL MANAGEMENT	25,184,093	27,521,270	26,922,380	28,191,289	670,019	2.43%	

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to Budget  *** Variance ***		
					Dollars	Percent	
ADMINISTRATIVE SUPPORT							
ENVIRONMENTAL SVCS MGMT							
PERSONNEL	261,180	293,700	374,300	380,400	86,700	29.52%	
MATERIALS & FUELS	19,586	2,205	15,000	15,000	12,795	580.27%	
OUTSIDE SERVICES	1,341	110,000	60,000	75,000	(35,000)	-31.82%	
SUPPORT SERVICES	12,464	36,607	34,269	37,869	1,262	3.45%	
Subtotal	294,571	442,512	483,569	508,269	65,757	14.86%	
PRTRTMNT/INDSTRL WASTE							
PERSONNEL	2,161,936	2,979,100	3,512,800	3,657,100	678,000	22.76%	
MATERIALS & FUELS	58,704	11,025	11,576	11,576	551	5.00%	
OUTSIDE SERVICES	2,767	15,100	3,100	3,255	(11,845)	-78.44%	
SUPPORT SERVICES	16,354	24,525	32,665	32,965	8,440	34.41%	
Subtotal	2,239,760	3,029,750	3,560,141	3,704,896	675,146	22.28%	
REGULATORY COMPLIANCE							
PERSONNEL	1,583,732	999,095	1,303,700	1,361,300	362,205	36.25%	
MATERIALS & FUELS	68,515	111,825	94,000	94,000	(17,825)	-15.94%	
OUTSIDE SERVICES	680,719	496,101	741,574	739,404	243,303	49.04%	
SUPPORT SERVICES	40,920	30,803	32,480	32,710	1,907	6.19%	
Subtotal	2,373,887	1,637,824	2,171,754	2,227,414	589,590	36.00%	
SAFETY							
PERSONNEL	386,895	401,250	427,650	445,950	44,700	11.14%	
MATERIALS & FUELS	43,725	60,000	60,000	60,000	-	0.00%	
OUTSIDE SERVICES	62,842	40,000	40,000	40,000	_	0.00%	
SUPPORT SERVICES	21,638	25,600	28,600	28,600	3,000	11.72%	
Subtotal	515,100	526,850	556,250	574,550	47,700	9.05%	
GOVTL AFFAIRS/WATER QUALITY							
PERSONNEL	698,190	832,300	754,600	785,000	(47,300)	-5.68%	
MATERIALS & FUELS	20,001	34,000	37,000	37,000	3,000	8.82%	
OUTSIDE SERVICES	164,944	346,250	377,950	371,250	25,000	7.22%	
SUPPORT SERVICES	11,801	22,125	26,025	26,325	4,200	18.98%	
Subtotal	894,936	1,234,675	1,195,575	1,219,575	(15,100)	-1.22%	
		1,=21,510	.,,	.,= ,	(12,130)		

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted	Adopted to	•
					Dollars	Percent
STRATEGY AND COMMUNICATION						
PERSONNEL	1,378,245	1,657,400	2,045,100	2,200,500	543,100	32.77%
MATERIALS & FUELS	9,066	9,500	12,000	11,000	1,500	15.79%
OUTSIDE SERVICES	202,074	170,000	191,000	191,000	21,000	12.35%
SUPPORT SERVICES	25,599	62,300	79,800	157,950	95,650	153.53%
Subtotal	1,614,984	1,899,200	2,327,900	2,560,450	661,250	34.82%
OFFICE OF THE MANAGER						
PERSONNEL	1,581,290	1,635,500	1,709,400	1,780,100	144,600	8.84%
MATERIALS & FUELS	11,599	27,600	15,500	15,500	(12,100)	-43.84%
OUTSIDE SERVICES	27,152	305,000	300,000	200,000	(105,000)	-34.43%
SUPPORT SERVICES	267,893	354,575	354,375	326,000	(28,575)	-8.06%
Subtotal	1,887,934	2,322,675	2,379,275	2,321,600	(1,075)	-0.05%
TECHNOLOGY AND INNOVATION						
MATERIALS & FUELS	402	-	-	-	-	0.00%
OUTSIDE SERVICES	1,688	-	241,500	203,575	203,575	0.00%
SUPPORT SERVICES	13,580	_	75,900	79,950	79,950	0.00%
Subtotal	15,669	-	407,200	373,325	373,325	0.00%
BOARD OF DIRECTORS						
OUTSIDE SERVICES	78,170	80,000	100,000	100,000	20,000	25.00%
SUPPORT SERVICES	47,132	38,000	51,000	56,000	18,000	47.37%
Subtotal	125,302	118,000	151,000	156,000	38,000	32.20%
HUMAN RESOURCES						
PERSONNEL	1,436,313	1,527,900	1,548,100	1,611,500	83,600	5.47%
MATERIALS & FUELS	12,242	5,000	5,000	5,000	-	0.00%
OUTSIDE SERVICES	163,698	139,000	156,000	156,000	17,000	12.23%
SUPPORT SERVICES	485,359	581,100	623,450	636,710	55,610	9.57%
Subtotal	2,097,613	2,253,000	2,332,550	2,409,210	156,210	6.93%

	2022 Actual	2023 Budget	2023 Revised 2024 Adopted		Adopted to *** Variar	•	
					Dollars	Percent	
LEGAL SERVICES							
PERSONNEL	614,743	639,200	863,200	898,500	259,300	40.57%	
MATERIALS & FUELS	2,403	700	700	1,000	300	42.86%	
OUTSIDE SERVICES	346,052	900,000	900,000	950,000	50,000	5.56%	
SUPPORT SERVICES	36,601	36,200	42,500	45,500	9,300	25.69%	
Subtotal	999,799	1,576,100	1,806,400	1,895,000	318,900	20.23%	
INFORMATION SERVICES							
PERSONNEL	4,003,832	5,327,300	5,255,900	5,471,000	143,700	2.70%	
MATERIALS & FUELS	467,984	300,000	354,000	354,000	54,000	18.00%	
OUTSIDE SERVICES	2,795,663	2,527,280	2,621,280	2,783,280	256,000	10.13%	
SUPPORT SERVICES	606,688	782,895	787,700	787,700	4,805	0.61%	
Subtotal	7,874,168	8,937,475	9,018,880	9,395,980	458,505	5.13%	
FINANCE							
PERSONNEL	1,329,808	1,423,800	1,512,000	1,571,200	147,400	10.35%	
MATERIALS & FUELS	5,340	9,200	9,600	9,600	400	4.35%	
OUTSIDE SERVICES	421,486	400,900	427,850	454,850	53,950	13.46%	
SUPPORT SERVICES	24,461	25,800	29,255	30,900	5,100	19.77%	
Subtotal	1,781,096	1,859,700	1,978,705	2,066,550	206,850	11.12%	
PROCUREMENT							
PERSONNEL	1,570,135	1,773,100	1,874,300	1,952,400	179,300	10.11%	
MATERIALS & FUELS	257,819	228,000	238,080	239,000	11,000	4.82%	
OUTSIDE SERVICES	2,381	1,000	1,000	1,000	-	0.00%	
SUPPORT SERVICES	16,893	43,700	50,090	50,090	6,390	14.62%	
Subtotal	1,847,227	2,045,800	2,163,470	2,242,490	196,690	9.61%	
INSURANCE							
OUTSIDE SERVICES	34,500	25,000	34,500	50,000	25,000	100.00%	
SUPPORT SERVICES	2,137,353	2,061,600	2,382,300	2,328,100	266,500	12.93%	
Subtotal	2,171,853	2,086,600	2,416,800	2,378,100	291,500	13.97%	

	2022 Actual	2022 Actual 2023 Budget 2023 Revised		2024 Adopted	Adopted to Budget  *** Variance ***		
					Dollars	Percent	
SECURITY							
PERSONNEL	342,416	291,100	280,200	296,100	5,000	1.72%	
MATERIALS & FUELS	6,629	22,000	22,000	23,100	1,100	5.00%	
OUTSIDE SERVICES	961,157	1,240,000	1,255,000	1,330,000	90,000	7.26%	
SUPPORT SERVICES	1,141	7,000	6,500	8,500	1,500	21.43%	
Subtotal	1,311,343	1,560,100	1,563,700	1,657,700	97,600	6.26%	
CONTROL SYSTEMS							
PERSONNEL	1,215,519	1,451,100	1,563,000	1,627,400	176,300	12.15%	
OUTSIDE SERVICES	13,320	20,000	75,000	79,000	59,000	295.00%	
Subtotal	1,228,839	1,471,100	1,638,000	1,706,400	235,300	15.99%	
TOTAL ADMINISTRATIVE SUPPORT	29,274,079	33,001,361	36,151,169	37,397,509	4,396,148	13.32%	
TOTAL DISTRICT	103,440,682	109,437,851	115,427,099	119,986,098	10,548,247	9.64%	

# CAPITAL EQUIPMENT EXPENDITURES For individual items > \$10,000 & < \$500,000

	(O&M) New		(FAR) placement	Total	
SPECIALIZED SUPPORT EQUIPMENT		'			
MAINTENANCE DEPARTMENT					
Pump - 6" (26947)	\$ -	\$	60,000 \$	60,000	
Mower (26920)	-		25,000	25,000	
Total Maintenance	 -		85,000	85,000	
RR&R DEPARTMENT					
OPERATIONS DIVISION					
Rotary Cutter (16647	-		60,000	60,000	
Pump - 4" (16678)	-		65,000	65,000	
Trailer Mount (16855)	-		30,000	30,000	
Live Bottom Trailer (26441, 26442, 26443, 26452)	-		560,000	560,000	
Total Resource Recovery & Reuse	-		715,000	715,000	
NORTHERN TREATMENT PLANT					
MAINTENANCE DIVISION					
Skidsteer	75,000		-	75,000	
Total Northern Treatment Plant	 75,000		-	75,000	
ADMINISTRATIVE SERVICES DEPARTMENT					
PROCUREMENT					
Stock Picker (26685)	-		25,000	25,000	
Total Administrative Services	 -		25,000	25,000	
ENVIRONMENTAL SERVICES DEPARTMENT					
Nutrient Analyzer	60,000		-	60,000	
Inductively Coupled Plasma Mass Spec.	-		175,000	175,000	
High Pressure Liquid Chromatograph	-		75,000	75,000	
Gas Chromatography w/ Mass Spec.	-		150,000	150,000	
Glassware Furnace	-		45,000	45,000	
H2 Gas Generator	-		16,000	16,000	
GC Purge and Trap Autosampler	-		100,000	100,000	
Electrofisher System	-		20,000	20,000	
Total Environmental Services	60,000		581,000	641,000	

# CAPITAL EQUIPMENT EXPENDITURES For individual items > \$10,000 & < \$500,000

Instrumentation - Microwave Density -	45,000 45,000 105,000 105,000 45,000 45,000 195,000 195,000
Instrumentation - Extrative Analyzer - 1 Instrumentation - Microwave Density	105,000 105,000 45,000 45,000
Instrumentation - Microwave Density -	45,000 45,000
	195,000 195,000
Total Technology & Innovation - 1	
TOTAL SPECIALIZED SUPPORT EQUIPMENT 135,000 1,6	601,000 1,736,000
VEHICLES	
MAINTENANCE DEPARTMENT	
Electric Cart (26084, 26085, 26086) -	85,000 85,000
Gas Cart (26088 & 26089) -	60,000 60,000
Tractor (26705) - 1	100,000 100,000
Total Maintenance - 2	245,000 245,000
OPERATIONS	
Pickup (26124) -	65,000 65,000
Total Operations -	65,000 65,000
RR&R DEPARTMENT	
OPERATIONS DIVISION	
Pickup (26149) -	65,000 65,000
Road Tractor (26479 & 26480) - 3	340,000 340,000
Total RR&R - 4	405,000 405,000
NORTHERN TREATMENT PLANT	
MAINTENANCE DIVISION	
Forklift (26970)	75,000 75,000
Total Northern Treatment Plant -	75,000 75,000
ENGINEERING DEPARTMENT	
SUV (16115) -	45,000 45,000
Total Engineering -	45,000 45,000

# CAPITAL EQUIPMENT EXPENDITURES For individual items > \$10,000 & < \$500,000

	(O&M) New	(FAR) Replacement	Total
ENVIRONMENTAL SERVICES DEPARTMENT			
Service Truck (26138)	-	70,000	70,000
Service Truck (26142)	-	70,000	70,000
SUV (26174)	-	47,000	47,000
Service Truck (26451)	-	60,000	60,000
Total Environmental Services	-	247,000	247,000
HUMAN RESOURCES			
Pickup Truck	65,000	-	65,000
Total Human Resources	65,000	<u>-</u>	65,000
STRATEGY & COMMUNICATION			
Tour Van	80,000	-	80,000
Total Strategy & Communication	80,000	-	80,000
TECHNOLOGY & INNOVATION			
SUV	-	50,000	50,000
Total Technology & Innovation	-	50,000	50,000
TOTAL VEHICLES	145,000	1,132,000	1,277,000
TOTAL CAPITAL EQUIPMENT EXPENDITURES	\$ 280,000	\$ 2,733,000 \$	3,013,000

# CAPITAL EQUIPMENT EXPENDITURES For individual items > \$500,000

	•	Gen) New	(FAR) Replacement			Total
SPECIALIZED SUPPORT EQUIPMENT						
ENVIRONMENTAL SERVICES DEPARTMENT						
LC-MS/MS Resolution Mass Spec QTOF	\$	-	\$	650,000	\$	- 650,000
TOTAL SPECIALIZED SUPPORT EQUIPMENT		-		650,000		650,000
VEHICLES						
None						
TOTAL VEHICLES		-		-		-
TOTAL CAPITAL EQUIPMENT EXPENDITURES	\$	-	\$	650,000	\$	650,000

# CAPITAL EQUIPMENT EXPENDITURES For individual items $\geq$ \$10,000 & $\leq$ \$500,000 $\underline{2023 \ Revised \ Budget}$

		Appropriation			Revised			New Total	
	(O&M)	(FAR)		(O&M)	(FAR)	Revised	(O&M)	(FAR)	New
	New	Replacement	Total	New	Replacement	Total	New	Replacement	Total
SPECIALIZED SUPPORT EQUIPMENT									
MAINTENANCE DEPARTMENT									
Trailer Mounted Pressure Washer (26682)	-	15,000	15,000	-	-	-	-	15,000	15,000
Pump (16679)	-	-	-	-	100,000	100,000	-	100,000	100,000
Stationary Air Compressor (2)	-	-	-	-	64,772	64,772	-	64,772	64,772
Total Maintenance		15,000	15,000	-	164,772	164,772	-	179,772	179,772
DD O D DEDADTMENT									
RR&R DEPARTMENT									
OPERATIONS DIVISION									
6" Trash Pump (16966)	_	60,000	60,000	_	_	_	_	60,000	60,000
Emission Analyzer (26850)	_	25,000	25,000	_	_	_	_	25,000	25,000
Live Bottom Trailer (26424)	_	125,000	125,000			_	_	125,000	125,000
Live Bottom Trailer (26431)	_	125,000	125,000	_	_	_	_	125,000	125,000
Rock Picker (16643)	_	-	-	_	46,500	46,500	_	46,500	46,500
(,					,	,		,	,
Total Resource Recovery & Reuse		335,000	335,000	-	46,500	46,500	-	381,500	381,500
ENGINEERING DEPARTMENT									
Lidar Scanner		60,000	60,000					60,000	60,000
Lidar Scariner	-	60,000	60,000	-	-	-	-	60,000	60,000
Total Engineering		60,000	60,000	-	-	-	-	60,000	60,000
ENVIDONMENTAL OFFICIOS DEPARTMENT									
ENVIRONMENTAL SERVICES DEPARTMENT  Glassware Asher		40,000	40,000		(40,000)	(40,000)			
Incubator, Biomonitoring	-	21,000	21,000		(21,000)	(40,000)	-	-	-
Steam Sterilizer	-	84,000	84,000		(84,000)	(84,000)	-	-	-
ICPMS	-	175,000	175,000		(175,000)	(175,000)	-	-	-
Auto Titrator	-	35,000	35,000		(175,000)	(175,000)	-	35,000	35.000
		35,000	,			-	- 25 000	•	35,000
Temperature monitoring for equipment Microwave Digestion Oven (2)	25,000 35,000	- -	25,000 35,000	21,000		- 21,000	25,000 56,000	-	25,000 56,000
Nutrient Analyzer (2)	-	-	33,000	120,000	_	120,000	120,000	- -	120,000
DI Water Unit	_	-	_	.20,000	12,000	12,000	-	12,000	12,000
Dishwasher	-	-	-		27,000	27,000	-	27,000	27,000
Ion Chromatograph	-	-	46 -	120,000	-	120,000	120,000	-	120,000
Fume Hood	-	-	-	25,000	-	25,000	25,000	-	25,000

# CAPITAL EQUIPMENT EXPENDITURES For individual items $\geq$ \$10,000 & $\leq$ \$500,000 $\underline{2023 \ Revised \ Budget}$

		Appropriation	Ī		Revised			New Total	
	(O&M)	(FAR)		(O&M)	(FAR)	Revised	(O&M)	(FAR)	New
	New	Replacement	Total	New	Replacement	Total	New	Replacement	Total
Automated Sample Prep Extractor	-	-	-	-	12,000	12,000	-	12,000	12,000
Ultra-Pure Water Purifier	-	-	-	-	12,500	12,500	-	12,500	12,500
Microscope: Phase Contrast/Digital									
Camera	-	-	-	36,000	07.000	36,000	36,000	-	36,000
Bench Top FlowCam 8100	-	-	-	-	67,000	67,000	-	67,000	67,000
Total Environmental Services	60,000	355,000	415,000	322,000	(189,500)	132,500	382,000	165,500	547,500
TECHNOLOGY & INNOVATION									
Instrumentation - In-situ Analyzer (3)	_	40,050	40,050		4,950	4,950	-	45,000	45,000
Instrumentation - Extractive Analyzer	-	100,000	100,000		(100,000)	(100,000)	-	-	-
Instrumentation - Microwave Density	_	35,000	35,000		7,500	7,500	-	42,500	42,500
Instrumentation - Extractive Analyzer	-	-	-	100,000		100,000	100,000	-	100,000
Total Technology & Innovation	-	175,050	175,050	100,000	(87,550)	12,450	100,000	87,500	187,500
TOTAL SPECIALIZED SUPPORT EQUIPMENT \$	60,000	940,050	1,000,050	422,000	(65,778)	356,222	482,000	874,272	1,356,272
MAINTENANCE DEPARTMENT									
Electric Cart (26073, 26090, & 26093)	_	60,000	60,000	_	15,000	15,000	_	75,000	75,000
John Deere Gator (26296)	_	20,000	20,000	_	5,000	5,000	_	25,000	25,000
John Beere Galor (20290)	_	20,000	20,000	_	5,000	3,000	_	25,000	23,000
Total Maintenance	-	80,000	80,000	-	20,000	20,000	-	100,000	100,000
NORTHERN TREATMENT PLANT									
MAINTENANCE DIVISION									
Electric Cart (2)	-	_	-	50,000	-	50,000	50,000	-	50,000
Pickup	-	-	-	50,000	-	50,000	50,000	-	50,000
Total Northern Treatment Plant	-	-	-	100,000	-	100,000	100,000	-	100,000
ENGINEERING									
SUV (16140)		40,000	40,000	-	5,000	5,000	-	45,000	45,000
Total Engineering	_	40,000	40,000		5,000	5,000			

# CAPITAL EQUIPMENT EXPENDITURES For individual items ≥ \$10,000 & ≤ \$500,000 2023 Revised Budget

	(O&M)	Appropriation (FAR)		(O&M)	Revised (FAR)	Revised	(O&M)	New Total (FAR)	New
	New	Replacement	Total	New	Replacement	Total	New	Replacement	Total
ENVIRONMENTAL SERVICES DEPARTMENT									
Pickup (26138)	-	-	-	-	70,000	70,000	-	70,000	70,000
Total Environmental Services	-	-	-	-	70,000	70,000	-	70,000	70,000
INFORMATION TECHNOLOGY									
Gas Cart	-	-	-	25,000	-	25,000	25,000	-	25,000
Total Information Technology	_	-	-	25,000	-	25,000	25,000	-	25,000
STRATEGY & COMMUNICATION									
Gas Cart	-	-	-	25,000	-	25,000	25,000	-	25,000
Total Strategy & Communication	-	-	-	25,000	-	25,000	25,000	-	25,000
TECHNOLOGY & INNOVATION									
Gas Cart (2)	-	-	-	50,000	-	50,000	50,000	-	50,000
Total Technology & Innovation	-	-	-	50,000	-	50,000	50,000	-	50,000
TOTAL VEHICLES	-	120,000	120,000	200,000	95,000	295,000	200,000	215,000	415,000
TOTAL CAPITAL EQUIPMENT EXPENDITURES \$	60,000	1,060,050	1,120,050	622,000	29,222	651,222	682,000	1,089,272	1,771,272

# CAPITAL EQUIPMENT EXPENDITURES For individual items > \$500,000 2023 Revised Budget

		Appropriation		Revised			New Total			
	(Gen) New	(FAR) Replacement	Total	(Gen) New	(FAR) Replacement	Revised Total	(Gen) New	(FAR) Replacement	New Total	
SPECIALIZED SUPPORT EQUIPMENT										
ENVIRONMENTAL SERVICES										
Liquid Chromatograph Triple Quad Mass Spectrom \$ GC High Resolution Mass Spec-QTOF	-	450,000 -	450,000 -	- 550,000	(450,000) -	(450,000) 550,000	- 550,000	-	- 550,000	
TOTAL SPECIALIZED SUPPORT EQUIPMENT	-	450,000	450,000	550,000	(450,000)	100,000	550,000	-	550,000	
VEHICLES										
None	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	
TOTAL VEHICLES	-	-	-	-		-	-			
TOTAL CAPITAL EQUIPMENT EXPENDITURES \$	-	450,000	450,000	550,000	(450,000)	100,000	550,000	-	550,000	

#### PERSONNEL SUMMARY

#### 2022 Through 2024

	2022		2022	022 2023			
	Budget	Revised	Actual	Budget	Revised	Adopted	
Administrative Services	61.00	30.00	29.00	30.00	31.00	31.00	
Comprehensive Planning	5.00	5.00	5.00	5.00	5.00	5.00	
Engineering	48.75	48.75	49.75	48.75	49.00	50.00	
Environmental Services	90.00	78.00	78.00	79.00	76.00	76.00	
Human Resources	12.00	13.00	12.00	13.00	13.00	13.00	
Information Technology	0.00	30.00	25.00	32.00	32.00	32.00	
Maintenance	86.00	83.00	72.00	83.00	81.00	81.00	
Northern Treatment Plant	23.00	25.00	21.00	28.00	28.00	28.00	
Office of the CEO	5.00	7.00	7.00	7.00	7.00	7.00	
Office of the General Counsel	3.00	3.00	3.00	3.00	4.00	4.00	
Operations	41.00	41.00	38.00	42.00	42.00	45.00	
Resource Recovery and Reuse	66.00	66.00	62.00	68.00	69.00	71.00	
Strategy and Communication	9.00	10.00	9.00	11.00	13.00	14.00	
Technology and Innovation	8.00	21.00	19.00	22.00	22.00	22.00	
Total Metro Personnel	457.75	460.75	429.75	471.75	472.00	479.00	

Position   Position		202	22	2022 2023			2024
		Budget	Revised	Actual	Budget	Revised	Adopted
100   100							
100		4.00	4.00	1.00	4.00	4.00	4.00
100	•						
100   Director of Admin Services   1.00   0.00   0.00   0.00   0.00   0.00   1.00							
100   Financial Accountant   1	· .						
100   1100   100   1.							
100   1.00   1							
100   100   100   1.0							
100   100							
	•						
Procurement							
Procurement							
S300 - Administrative Analyst   1.00   0.0	Total I mance	10.00	3.00	9.00	3.00	5.00	9.00
5300 - Chief Procurement Officer         1.00         0.00         0.00         0.00         0.00         0.00         5300 - Inventory Control Specialist         1.00 </td <td>Procurement</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Procurement						
1.00	5300 - Administrative Analyst	1.00	0.00	0.00	0.00	0.00	0.00
Sa00 - MRO Specialist	5300 - Chief Procurement Officer	1.00	0.00	0.00	0.00	0.00	0.00
1.00   1.00	5300 - Inventory Control Specialist	1.00	1.00	1.00	1.00	1.00	1.00
Sano - Senior MRO Specialist   1.00	5300 - MRO Specialist	1.00	1.00	2.00	1.00	1.00	1.00
Sano - Senior Strategic Sourcing Specialist   1.00   1.0	5300 - Purchasing Manager	1.00	1.00	1.00	1.00	1.00	1.00
1.00   1.00	5300 - Senior MRO Specialist	1.00	1.00	1.00	1.00	1.00	1.00
S300 - Strategic Sourcing Lead	5300 - Senior Strategic Sourcing Specialist	1.00	1.00	1.00	1.00	1.00	1.00
S300 - Strategic Sourcing Specialist   2.00   3.0	5300 - Sourcing Technician	1.00	1.00	0.00	1.00	1.00	1.00
1.00   1.00	5300 - Strategic Sourcing Lead	1.00	1.00	0.00	1.00	1.00	1.00
1.00   1.00	5300 - Strategic Sourcing Specialist	2.00	3.00	3.00	3.00	3.00	3.00
Name	5300 - Warehouse Operation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Total Procurement   19.00   17.00   16.00   17.00   18.00	5300 - Warehouse Operations Lead	1.00	1.00	1.00	1.00	1.00	1.00
Information Technology	5300 - Warehouse Operations Technician	6.00	5.00	5.00	5.00	6.00	6.00
5500 - Administrative Analyst         1.00         0.00	Total Procurement	19.00	17.00	16.00	17.00	18.00	18.00
5500 - Administrative Analyst         1.00         0.00	Information Technology						
5500 - Database Administrator         1.00         0.00		1.00	0.00	0.00	0.00	0.00	0.00
5500 - IT Application Specialist Senior         1.00         0.00 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	•						
5500 - IT Business Analyst         1.00         0.00 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>							
5500 - IT Infrastructure Supervisor         1.00         0.00							
5500 - IT Security Analyst       1.00       0.00	•						
5500 - IT Senior Support Analyst       3.00       0.00 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	•						
5500 - IT Service Delivery Analyst Senior       1.00       0.00 <t< td=""><td>· ·</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	· ·						
5500 - IT Service Delivery Supervisor       1.00       0.							
5500 - IT Support Analyst       1.00       0.00							
5500 - IT Systems Architect       2.00       0.00	· ·						
5500 - Programming/Application Support Supvr       1.00       0.00							
5500 - Records Mgmt Administrator       1.00       0.00 </td <td>·</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	·						
5500 - Records Mgmt Specialist I       1.00       0.00 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
5500 - Records Mgmt Specialist II       1.00       0.00 </td <td>_</td> <td></td> <td>0.00</td> <td></td> <td></td> <td>0.00</td> <td>0.00</td>	_		0.00			0.00	0.00
5500 - Senior Business Intell Solution Architect         1.00         0.00 <td< td=""><td></td><td></td><td></td><td></td><td></td><td>0.00</td><td>0.00</td></td<>						0.00	0.00
5500 - Senior IT Systems Architect         1.00         0.00         0.00         0.00         0.00         0.00           5500 - Senior Programmer Analyst         5.00         0.00         0.00         0.00         0.00         0.00           5500 - Systems Administrator         1.00         0.00         0.00         0.00         0.00         0.00           5500 - Systems Administrator Senior         1.00         0.00         0.00         0.00         0.00         0.00	5500 - Senior Business Intell Solution Architect		0.00			0.00	0.00
5500 - Senior IT Systems Architect         1.00         0.00	5500 - Senior IT Manager	1.00	0.00	0.00	0.00	0.00	0.00
5500 - Systems Administrator         1.00         0.00         0.00         0.00         0.00         0.00           5500 - Systems Administrator Senior         1.00         0.00         0.00         0.00         0.00         0.00         0.00	5500 - Senior IT Systems Architect	1.00	0.00		0.00	0.00	0.00
5500 - Systems Administrator         1.00         0.00         0.00         0.00         0.00         0.00           5500 - Systems Administrator Senior         1.00         0.00         0.00         0.00         0.00         0.00         0.00	5500 - Senior Programmer Analyst	5.00	0.00	0.00	0.00	0.00	0.00
	5500 - Systems Administrator		0.00	0.00	0.00	0.00	0.00
Total Information Technology         28.00         0.00         0.00         0.00         0.00         0.00	5500 - Systems Administrator Senior	1.00	0.00	0.00	0.00	0.00	0.00
	Total Information Technology	28.00	0.00	0.00	0.00	0.00	0.00

	202	2	2022	022 2023		
	Budget	Revised	Actual	Budget	Revised	Adopted
Budget						
5600 - Administrative Assistant	2.00	2.00	2.00	2.00	2.00	2.00
5600 - Administrative Assistant Senior	1.00	1.00	1.00	1.00	1.00	1.00
5600 - Senior Budget Manager	1.00	1.00	1.00	1.00	1.00	1.00
Total Budget	4.00	4.00	4.00	4.00	4.00	4.00
Total Administractive Services Department	61.00	30.00	29.00	30.00	31.00	31.00
COMPREHENSIVE PLANNING	٦					
0090 - Director of Comprehensive Planning	1.00	1.00	1.00	1.00	1.00	1.00
0090 - Senior Engineer	4.00	0.00	0.00	0.00	0.00	0.00
0090 - Senior Wastewater Infrastructure Planner	0.00	4.00	4.00	4.00	4.00	4.00
Total Comprehensive Planning Department	5.00	5.00	5.00	5.00	5.00	5.00
ENGINEERING	7					
0001 - Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Administrative Assistant 0001 - Administrative Assistant Senior	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Associate Modeler	0.00	0.00	1.00	0.00	1.00	1.00
0001 - Associate Modelei 0001 - BIM Supervisor	1.00	1.00	1.00	1.00	2.00	2.00
0001 - BIM/CAD Manager	1.00	1.00	1.00	1.00	0.00	0.00
0001 - CAD Operator II	1.00	1.00	1.00	1.00	0.00	0.00
0001 - CAD Operator III	1.00	1.00	1.00	1.00	0.00	0.00
0001 - CAD Supervisor	1.00	1.00	1.00	1.00	0.00	0.00
0001 - CAD Supervisor 0001 - Deputy CEO/Director of Engineering	1.00	0.00	0.00	0.00	0.00	0.00
0001 - Designer I	1.00	1.00	1.00	1.00	0.00	0.00
0001 - Designer i	0.00	1.00	1.00	1.00	1.00	1.00
0001 - Engineer Associate	1.00	2.00	2.00	2.00	5.00	5.00
0001 - Engineer Associate 0001 - Engineer Electrical I&C Associate	1.00	0.00	0.00	0.00	1.00	2.00
0001 - Engineering Electrical I&C Technician II	1.00	1.00	0.00	1.00	0.00	0.00
0001 - Engineering Technician I	0.00	1.00	0.00	1.00	0.00	0.00
0001 Engineering Technician II	1.00	0.00	0.00	0.00	0.00	0.00
0001 - Geospatial Manager	0.00	0.00	1.00	0.00	1.00	1.00
0001 - GIS Specialist	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Principal Engineer	5.00	6.00	6.00	6.00	6.00	6.00
0001 - Principal Engineer Elec I&C	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Principal Permitting Engineer	0.00	0.75	0.75	0.75	1.00	1.00
0001 - Real Property/QC Manager	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Senior Electrical/I&C Engineering Manager	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Senior Engineer	6.75	5.00	4.00	5.00	4.00	4.00
0001 - Senior Engineer Elec I&C	1.00	1.00	0.00	1.00	1.00	1.00
0001 - Senior Quality Control Engineering Manager	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Senior Transmission Systems Engineering Manager	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Senior Treatment Plant Engineering Manager	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Staff Engineer	4.00	3.00	3.00	3.00	3.00	3.00
0001 - Staff Engineer Elect I&C	4.00	5.00	5.00	5.00	4.00	4.00
0001 - Staff Modeler	0.00	0.00	3.00	0.00	2.00	2.00
5550 - Control Systems Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00
5550 - Principal Control Systems Engineer	1.00	1.00	1.00	1.00	2.00	2.00
5550 - Senior Control Systems Engineer	4.00	5.00	5.00	5.00	4.00	4.00
5550 - Staff Control Systems Engineer	2.00	1.00	1.00	1.00	1.00	1.00
Total Engineering	48.75	48.75	49.75	48.75	49.00	50.00
ENVIRONMENTAL SERVICES	٦					
0001 - Administrative Assistant	1.00	0.00	0.00	0.00	0.00	0.00
0001 - Administrative Assistant 0001 - Administrative Assistant Senior	1.00	0.00	0.00	0.00	0.00	0.00
0001 - Administrative Assistant Senior 0001 - Analytical Chemist I	2.00	0.00	0.00	0.00	0.00	0.00
0001 - Analytical Chemist II	2.00	0.00	0.00	0.00	0.00	0.00
0001 - Analytical Crieffist II 0001 - Analytical Services Administrator	1.00	0.00	0.00	0.00	0.00	0.00
0001 - Chemist Supervisor	1.00	0.00	0.00	0.00	0.00	0.00
5551 Chemist Supervisor	1.00	0.00	0.00	0.00	0.00	0.00

	202	2	2022		3	2024	
	Budget	Revised	Actual	Budget	Revised	Adopted	
0001 - In-Line Instrument Spec I	2.00	0.00	0.00	0.00	0.00	0.00	
0001 - In-Line Instrument Spec II	4.00	0.00	0.00	0.00	0.00	0.00	
0001 - In-Line Instrument Supervisor	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Laboratory Analyst I	18.00	0.00	0.00	0.00	0.00	0.00	
0001 - Laboratory Analyst II	8.00	0.00	0.00	0.00	0.00	0.00	
0001 - Laboratory Supervisor	4.00	0.00	0.00	0.00	0.00	0.00	
0001 - Laboratory Support Specialist	3.00	0.00	0.00	0.00	0.00	0.00	
0001 - Laboratory Support Supervisor	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - QAQC Specialist I	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Quality Assurance Manager	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Senior Laboratory Manager	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Director of Environmental Services	1.00	1.00	1.00	1.00	1.00	1.00	
0049 - Administrative Analyst	1.00	0.00	0.00	0.00	0.00	0.00	
0049 - Biosolids Administrator	1.00	1.00	1.00	1.00	0.00	0.00	
0049 - Environmental Sampling Field Specialist	0.00	0.00	2.00	0.00	2.00	2.00	
0049 - Environmental Sampling Field Technician	0.00	0.00	4.00	0.00	4.00	4.00	
0049 - Environmental Sampling Lead	0.00	0.00	1.00	0.00	1.00	1.00	
0049 - Environmental Sampling Supervisor	0.00	0.00	1.00	0.00	1.00	1.00	
0049 - Regulatory Compliance Associate	1.00	2.00	2.00	2.00	2.00	2.00	
0049 - Regulatory Compliance Manager	0.00	0.00	0.00	0.00	1.00	1.00	
0049 - Regulatory Compliance Specialist Senior	2.00	2.00	2.00	2.00	2.00	2.00	
0049 - Regulatory Compliance SpecIst	1.00	1.00	1.00	1.00	1.00	1.00	
0049 - Regulatory Compliance Technician	0.00	0.00	0.00	0.00	1.00	1.00	
0049 - Sampling and Data Quality Coordinator	0.00	1.00	0.00	1.00	1.00	1.00	
0049 - Senior Regulatory Affairs Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0050 - Administrative Analyst	0.00	0.00	0.00	0.00	1.00	1.00	
0050 - Administrative Assistant Senior	1.00	1.00	1.00	1.00	0.00	0.00	
0050 - Engineer Associate	0.00	1.00	1.00	1.00	5.00	5.00	
0050 - Environmental Sampling Field Specialist	2.00	2.00	2.00	2.00	0.00	0.00	
0050 - Environmental Sampling Field Technician	5.00	4.00	4.00	4.00	0.00	0.00	
0050 - Environmental Sampling Lead 0050 - Environmental Sampling Supervisor	1.00 1.00	1.00 1.00	1.00 1.00	1.00 1.00	0.00 0.00	0.00 0.00	
0050 - Industrial Pretreatment Manager	2.00	2.00	2.00	2.00	2.00	2.00	
0050 - Industrial Pretreatment Program Lead	0.00	0.00	0.00	0.00	1.00	1.00	
0050 - Industrial Pretreatment Program Specialist I	3.00	3.00	3.00	3.00	1.00	1.00	
0050 - Industrial Pretreatment Program Specialist II	4.00	4.00	4.00	4.00	4.00	4.00	
0050 - Industrial Pretreatment Supervisor	0.00	0.00	0.00	0.00	1.00	1.00	
0050 - Industrial Pretreatment Sector Investigator I	1.00	1.00	0.00	1.00	2.00	2.00	
0050 - Industrial Pretreatment Sector Investigator II	3.00	3.00	3.00	3.00	2.00	2.00	
0050 - Sampling and Data Quality Coordinator	1.00	0.00	0.00	0.00	0.00	0.00	
0050 - Senior Pretreatment and Sampling Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0051 - Senior Water Quality Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0051 - Water Quality Scientist	2.00	2.00	2.00	2.00	2.00	2.00	
0051 - Water Quality Scientist Senior	0.00	2.00	2.00	2.00	2.00	2.00	
0051 - Water Quality Scientist Associate	0.00	0.00	0.00	1.00	0.00	0.00	
0051 - Water Quality Specialist	2.00	0.00	0.00	0.00	0.00	0.00	
0060 - Administrative Assistant Senior	0.00	1.00	1.00	1.00	1.00	1.00	
0060 - Analytical Chemist I	0.00	3.00	3.00	3.00	3.00	3.00	
0060 - Analytical Chemist II	0.00	1.00	1.00	1.00	1.00	1.00	
0060 - Analytical Services Administrator	0.00	1.00	0.00	1.00	1.00	1.00	
0060 - Chemist Supervisor	0.00	1.00	0.00	1.00	0.00	0.00	
0060 - Laboratory Analyst I	0.00	18.00	15.00	18.00	10.00	10.00	
0060 - Laboratory Analyst II	0.00	8.00	8.00	8.00	10.00	10.00	
0060 - Laboratory Analyst III	0.00	0.00	0.00	0.00	1.00	1.00	
0060 - Laboratory Supervisor	0.00	4.00	4.00	4.00	4.00	4.00	
0060 - QA/QC Specialist I	0.00	1.00	1.00	1.00	1.00	1.00	
0060 - Quality Assurance Manager	0.00	1.00	0.00	1.00	0.00	0.00	
0060 - Senior Laboratory Manager	0.00	1.00	1.00	1.00	1.00	1.00	
Total Environmental Services	90.00	78.00	78.00	79.00	76.00	76.00	

	202	2	2022	202	2	2024
	Budget	Revised	Actual	Budget	Revised	Adopted
HUMAN RESOURCES	7					
5200 - Administrative Assistant Senior	1.00	0.00	0.00	0.00	0.00	0.00
5200 - Director of Human Resources	1.00	1.00	1.00	1.00	1.00	1.00
5200 - Employment Manager	1.00	1.00	0.00	1.00	0.00	0.00
5200 - Human Resources Technician	0.00	1.00	0.00	1.00	1.00	1.00
5200 - Organizational Development & Learning Manager	0.00	0.00	1.00	0.00	1.00	1.00
5200 - Organizational Development Spec	1.00	1.00	1.00	1.00	0.00	0.00
5200 - Organizational Training Specialist	0.00	1.00	1.00	1.00	1.00	1.00
5200 - Senior Human Resources Manager	1.00	1.00	1.00	1.00	1.00	1.00
5200 - Talent Acquisition Specialist	0.00	1.00	1.00	1.00	2.00	2.00
5200 - Technical Training Specialist	1.00	0.00	0.00	0.00	0.00	0.00
5250 - Benefits Administrator	1.00	1.00	0.00	1.00	0.00	0.00
5250 - HRIS and Compensation Analyst	1.00	1.00	1.00	1.00	1.00	1.00
5250 - Senior Benefits Administrator	0.00	0.00	1.00	0.00	1.00	1.00
5250 - Senior Compensation & Benefits Manager	1.00	1.00	1.00	1.00	1.00	1.00
5900 - Environmental Health & Safety Specialist Senior	1.00	1.00	1.00	1.00	1.00	1.00
5900 - Environmental Health And Safety Technician	1.00	1.00	1.00	1.00	1.00	1.00
5900 - Senior Environmental Health and Safety Manager	1.00	1.00	1.00	1.00	1.00	1.00
Total Human Resources	12.00	13.00	12.00	13.00	13.00	13.00
INFORMATION TECHNOLOGY						
5501 - Administrative Assistant	0.00	1.00	1.00	1.00	1.00	1.00
5501 - Database Administrator	0.00	1.00	1.00	1.00	1.00	1.00
5501 - Director of IT	0.00	1.00	1.00	1.00	1.00	1.00
5501 - Infrastructure Manager	0.00	0.00	1.00	0.00	1.00	1.00
5501 - IT Applications Manager	0.00	1.00	1.00	1.00	1.00	1.00
5501 - IT Application Specialist Senior	0.00	1.00	0.00	1.00	0.00	0.00
5501 - IT Customer Experience Analyst	0.00	0.00	0.00	0.00	1.00	1.00
5501 - IT Infrastructure Analyst	0.00	1.00	1.00	1.00	1.00	1.00
5501 - IT Project Manager	0.00	0.00	0.00	0.00	1.00	1.00
5501 - IT Senior Support Analyst	0.00	3.00	2.00	3.00	2.00	2.00
5501 - IT Service Delivery Analyst Senior	0.00	1.00	0.00	1.00	0.00	0.00
5501 - IT Service Delivery Manager	0.00	1.00	1.00	1.00	1.00	1.00
5501 - IT Support Analyst	0.00	1.00	3.00	1.00	3.00	3.00
5501 - Programmer/Analyst	0.00	0.00	1.00	0.00	1.00	1.00
5501 - Records Mgmt Administrator	0.00	1.00	1.00	1.00	1.00	1.00
5501 - Records Mgmt Specialist I	0.00	1.00	1.00	1.00	1.00	1.00
5501 - Records Mgmt Specialist II	0.00	1.00	1.00	1.00	1.00	1.00
5501 - Senior Business Intell Solution Architect	0.00	1.00	1.00	1.00	1.00	1.00
5501 - Senior IT Operations Manager	0.00	0.00	1.00	0.00	1.00	1.00
5501 - Senior Programmer/Analyst	0.00	5.00	1.00	5.00	2.00	2.00
5501 - Systems Administrator	0.00	1.00	1.00	1.00	1.00	1.00
5501 - Systems Administrator Senior	0.00	0.00	0.00	1.00	1.00	1.00
5502 - Infrastructure and Cybersecurity Manager	0.00	1.00	0.00	1.00	0.00	0.00
5502 - IT Cybersecurity Analyst	0.00	1.00	1.00	2.00	2.00	2.00
5502 - IT Systems Architect	0.00	2.00	0.00	2.00	0.00	0.00
5502 - Senior Cybersecurity Manager	0.00	0.00	0.00	0.00	1.00	1.00
5502 - Senior IT Systems Architect	0.00	1.00	0.00	1.00	1.00	1.00
5503 - Administrative Analyst	0.00	1.00	1.00	1.00	1.00	1.00
5503 - Administrative Analyst	0.00	0.00	1.00	0.00	1.00	1.00
5503 - IT Business Analyst	0.00	1.00	1.00	1.00	1.00	1.00
5503 - Senior IT Enterprise Architect Manager	0.00	0.00	1.00	0.00	1.00	1.00
5505 - Senior IT Manager	0.00	1.00	0.00	1.00	0.00	0.00
Total Information Technology	0.00	30.00	25.00	32.00	32.00	32.00
		55.55		32.00	52.50	32.00

	202	2	2022	2024		
	Budget	Revised	Actual	202 Budget	Revised	Adopted
MANUTEN AND S						
MAINTENANCE 0001 - Administrative Analyst	0.00	0.00	1.00	0.00	1.00	1.00
•	0.00		1.00	0.00	1.00	1.00 0.00
0001 - Administrative Assistant	0.00	1.00 0.00	0.00	1.00	0.00	
0001 - Administrative Assistant Senior	1.00	1.00	1.00 0.00	0.00 1.00	1.00 1.00	1.00 1.00
0001 - Capital Project Coordinator 0001 - Director Of Maintenance	1.00	1.00	1.00	1.00	1.00	1.00
0001 - EAM Administrator	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Maintenance Scheduler	1.00	1.00	1.00	1.00	1.00	1.00
0609 - Facilities Maintenance Lead	1.00	2.00	3.00	2.00	4.00	4.00
0609 - Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00	1.00
0609 - Facilities Maintenance Supervisor	2.00	2.00	3.00	2.00	4.00	4.00
0609 - FM Equipment Operator Senior	3.00	3.00	3.00	3.00	3.00	3.00
0609 - Maintenance Planner	0.00	0.00	1.00	0.00	1.00	1.00
0609 - Maintenance Worker FM	3.00	4.00	5.00	4.00	5.00	5.00
0609 - Maintenance Worker II	3.00	3.00	2.00	3.00	3.00	3.00
0609 - Painter	1.00	1.00	0.00	1.00	0.00	0.00
0609 - Painter Trainee	1.00	0.00	0.00	0.00	0.00	0.00
0609 - Senior Maint Worker-Maint	2.00	6.00	9.00	6.00	10.00	10.00
0609 - Utility Repairman	2.00	0.00	1.00	0.00	2.00	2.00
0709 - EIT Journeyman Trainee	1.00	1.00	4.00	1.00	4.00	4.00
0709 - Electrical and Instrumentation Supervisor	2.00	2.00	2.00	2.00	2.00	2.00
0709 - Electrical Maintenance Manager	0.00	1.00	1.00	1.00	1.00	1.00
0709 - Electrician Instrument Tech	8.00	8.00	7.00	8.00	7.00	7.00
0709 - Electrician Instrument Tech Associate	2.00	1.00	0.00	1.00	0.00	0.00
0709 - Electrician Instrument Tech Senior	5.00	5.00	2.00	5.00	4.00	4.00
0709 - Maintenance Planner	0.00	0.00	1.00	0.00	1.00	1.00
0809 - Facilities Maintenance Lead	2.00	2.00	0.00	2.00	0.00	0.00
0809 - Facilities Maintenance Supervisor	2.00	2.00	0.00	2.00	0.00	0.00
0809 - Maintenance Contract Specialist	1.00	1.00	0.00	1.00	0.00	0.00
0809 - Maintenance Planner	3.00	3.00	1.00	3.00	1.00	1.00
0809 - Maintenance Worker Fm	4.00	0.00	0.00	0.00	0.00	0.00
0809 - Maintenance Worker II	4.00	0.00	0.00	0.00	0.00	0.00
0809 - Mechanical Industrial Tech Associate	2.00	1.00	0.00	1.00	0.00	0.00
0809 - Mechanical Industrial Tech Senior	2.00	4.00	5.00	4.00	6.00	6.00
0809 - Mechanical Industrial Techician	14.00	11.00	8.00	11.00	8.00	8.00
0809 - Mechanical Maintenance Manager	0.00	1.00	1.00	1.00	1.00	1.00
0809 - Mechanical Maintenance Supv	2.00	2.00	2.00	2.00	2.00	2.00
0809 - MIT Journeyman Trainee	1.00	5.00	5.00	5.00	5.00	5.00
0809 - Process Maintenance Superintendent	1.00	0.00	0.00	0.00	0.00	0.00
0809 - Senior Maint Worker-Maint	4.00	6.00	0.00	6.00	0.00	0.00
0809 - Senior Process Maintenance Manager	1.00	0.00	0.00	0.00	0.00	0.00
0809 - Technical Training Specialist	1.00	0.00	0.00	0.00	0.00	0.00
0809 - Utility Repairman Senior	1.00	0.00	0.00	0.00	0.00	0.00
Total Maintenance	86.00	83.00	72.00	83.00	81.00	81.00
NORTHERN TREATMENT PLANT						
0200 - NTP Director of Operations and Maintenance	0.00	1.00	1.00	1.00	1.00	1.00
0200 - Senior NTP O&M Manager	1.00	0.00	0.00	0.00	0.00	0.00
0309 - Administrative Analyst	0.00	1.00	1.00	1.00	1.00	1.00
0309 - Administrative Assistant	1.00	1.00	0.00	1.00	0.00	0.00
0309 - Administrative Assistant Senior	1.00	0.00	1.00	0.00	1.00	1.00
0309 - Department Budget Administrator	1.00	0.00	0.00	0.00	0.00	0.00
0309 - NTP Superintendent	1.00	0.00	0.00	0.00	0.00	0.00
0309 - Operations Supervisor	1.00	1.00	2.00	2.00	2.00	2.00
0309 - Operator Technician	1.00	2.00	1.00	2.00	1.00	1.00
0309 - Plant Operator I	3.00	3.00	4.00	4.00	7.00	7.00
0309 - Plant Operator II	2.00	2.00	0.00	2.00	0.00	0.00
0309 - Plant Operator Lead	2.00	2.00	1.00	2.00	2.00	2.00
1708 - Electrician Instrument Tech	2.00	2.00	0.00	3.00	3.00	3.00

	202	2	2022	2022 2023		2024
	Budget	Revised	Actual	Budget	Revised	Adopted
1708 - Facilities Maintenance Lead	0.00	1.00	1.00	1.00	1.00	1.00
1708 - Maintenance Worker FM	1.00	1.00	2.00	1.00	2.00	2.00
1708 - Mechanical Industrial Tech Associate	0.00	0.00	1.00	0.00	1.00	1.00
1708 - Mechanical Industrial Tech Senior	0.00	2.00	1.00	2.00	1.00	1.00
1708 - Mechanical Industrial Techician	1.00	1.00	1.00	1.00	1.00	1.00
1708 - NTP Facilities Maintenance Supervisor	0.00	1.00	1.00	1.00	1.00	1.00
1708 - Senior Maint Worker-Maint	2.00	1.00	0.00	1.00	0.00	0.00
1708 - Utility Repairman	1.00	1.00	1.00	1.00	1.00	1.00
1709 - NTP Electrical & Instrumentation Supervisor	0.00	1.00	1.00	1.00	1.00	1.00
1709 - NTP Maintenance Supervisor	2.00	0.00	0.00	0.00	0.00	0.00
1709 - NTP Mechanical Maintenance Supervisor	0.00	1.00	1.00	1.00	1.00	1.00
Total Northern Treatment Plant	23.00	25.00	21.00	28.00	28.00	28.00
OFFICE OF THE CEO						
0055 - Administrative Assistant	1.00	0.00	0.00	0.00	0.00	0.00
0055 - Administrative Assistant Senior	0.00	1.00	1.00	1.00	1.00	1.00
0055 - Assistant to the CEO	1.00	1.00	1.00	1.00	1.00	1.00
0055 - Chief Executive Officer	1.00	1.00	1.00	1.00	1.00	1.00
0055 - Chief Technical Officer	1.00	1.00	1.00	1.00	1.00	1.00
0055 - Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
0055 - Chief Financial Officer	0.00	1.00	1.00	1.00	1.00	1.00
0055 - Deputy CEO/Chief Operating Officer	0.00	1.00	1.00	1.00	1.00	1.00
Total Office of the CEO	5.00	7.00	7.00	7.00	7.00	7.00
OFFICE OF THE GENERAL COUNSEL						
0900 - Administrative Analyst	1.00	1.00	1.00	1.00	1.00	1.00
0900 - Associate General Counsel	1.00	1.00	1.00	1.00	2.00	2.00
0900 - General Counsel	1.00	1.00	1.00	1.00	1.00	1.00
Total Office of the General Counsel	3.00	3.00	3.00	3.00	4.00	4.00
OPERATIONS						
0001 - Administrative Assistant Senior	0.00	1.00	0.00	1.00	0.00	0.00
0001 - Coordinated Operations Administrative Manager	1.00	1.00	0.00	1.00	0.00	0.00
0001 - Coordinated Opoperations Business Analyst	0.00	0.00	1.00	0.00	1.00	1.00
0001 - Director of Operations	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Chief Operating Officer	1.00	0.00	0.00	0.00	0.00	0.00
0001 - Senior Coordinated Operations Administrative Mgr	0.00	0.00	1.00	0.00	1.00	1.00
1009 - Administrative Analyst	0.00	1.00	1.00	1.00	1.00	1.00
1009 - Administrative Assistant Senior	1.00	0.00	0.00	0.00	0.00	0.00
1009 - Operations Manager - RWHTF	0.00	0.00	1.00	0.00	1.00	1.00
1009 - Operations Supervisor	4.00	4.00	3.00	5.00	5.00	5.00
1009 - Operations Work Planner	0.00	0.00	1.00	0.00	1.00	1.00
1009 - Operations Work Planner Senior	2.00	2.00	2.00	2.00	2.00	2.00
1009 - Operator Technician	3.00	2.00	0.00	2.00	1.00	1.00
1009 - Plant Operator I	11.00	12.00	14.00	12.00	14.00	17.00
1009 - Plant Operator II	9.00	9.00	4.00	9.00	6.00	6.00
1009 - Plant Operator Lead	5.00	5.00	5.00	5.00	5.00	5.00
1009 - Senior RWHTF Operations Manager	1.00 1.00	1.00 1.00	1.00 2.00	1.00 1.00	1.00 1.00	1.00 1.00
5800 - Security Manager 5800 - Security Specialist Senior	1.00	1.00	1.00	1.00	1.00	1.00
Total Operations Department	41.00	41.00	38.00	42.00	42.00	45.00
. Jan opolationo sopulation	71.00	71.00	33.00	72.00	72.00	-5.00
RESOURCE RECOVERY & REUSE						
0001 - Director of RR&R	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Fleet Maintenance Manager	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Metrogro Farm Administrator	1.00	1.00	1.00	1.00	1.00	1.00
0001 - RR&R Operations Manager	1.00	1.00	1.00	1.00	1.00	1.00
0001 - RR&R Work Planner	1.00	1.00	1.00	1.00	1.00	1.00
0001 - RR&R Work Planner Senior	1.00	1.00	2.00	1.00	2.00	2.00

	2022		2022	2023		2024
		Revised	Actual	Budget	Revised	Adopted
0401 - Transmission Work Planner	1.00	1.00	1.00	1.00	1.00	1.00
0407 - Collections System Operator I	3.00	4.00	4.00	4.00	4.00	4.00
0407 - Collections System Operator II	1.00	1.00	1.00	1.00	1.00	1.00
0407 - Collections System Operator Lead	2.00	2.00	1.00	2.00	2.00	2.00
0407 - Collections System Technician	6.00	3.00	2.00	4.00	6.00	7.00
0407 - Maintenance Worker RR&R	0.00	2.00	0.00	2.00	0.00	0.00
0407 - Transmission Operations Manager	1.00	1.00	1.00	1.00	1.00	1.00
0407 - Transmission Operations Supervisor	2.00	2.00	2.00	2.00	2.00	2.00
0412 - Administrative Assistant	1.00	0.00	0.00	0.00	0.00	0.00
0412 - Administrative Assistant Senior	0.00	1.00	1.00	1.00	1.00	1.00
2230 - Administrative Analyst	0.00	0.00	1.00	0.00	1.00	1.00
2230 - Administrative Assistant Senior	2.00	1.00	0.00	1.00	0.00	0.00
2230 - Maintenance Worker - RR&R	0.00	0.00	1.00	0.00	1.00	1.00
2230 - RR&R Heavy Equipment/AG Operator	0.00 2.00	1.00	1.00 2.00	1.00	1.00	1.00
2230 - RR&R Operations Supervisor 2230 - RR&R Operator I	14.00	2.00 14.00	13.00	2.00 15.00	2.00 14.00	2.00 15.00
2230 - RR&R Operator II	6.00	6.00	7.00	6.00	7.00	7.00
2230 - RR&R Operator Lead	2.00	1.00	0.00	1.00	1.00	1.00
2230 - Senior Maint Worker-RR&R	1.00	1.00	0.00	1.00	0.00	0.00
2232 - Land Application Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
2430 - Equipment & Transp Tech I	3.00	3.00	2.00	3.00	2.00	2.00
2430 - Equipment & Transp Tech II	5.00	5.00	7.00	5.00	7.00	7.00
2430 - Equipment & Transportation Tech Associate	0.00	1.00	3.00	1.00	3.00	3.00
2430 - Fleet Maint Supv	2.00	2.00	2.00	2.00	2.00	2.00
2609 - Senior Maint Worker-RR&R	1.00	1.00	0.00	1.00	0.00	0.00
2610 - Administrative Assistant	0.00	1.00	1.00	1.00	1.00	1.00
2610 - Equipment & Transp Tech I	1.00	1.00	0.00	1.00	0.00	0.00
2610 - Fleet Maintenance Technician	2.00	2.00	0.00	2.00	0.00	0.00
2610 - Maintenance Worker RR&R	1.00	0.00	0.00	0.00	0.00	0.00
2610 - Senior Maintenance Worker RR&R	0.00	0.00	1.00	0.00	1.00	1.00
Total Resource Recovery & Reuse Department	66.00	66.00	62.00	68.00	69.00	71.00
STRATEGY & COMMUNICATION						
0080 - Communication Analyst	0.00	0.00	0.00	1.00	1.00	1.00
0080 - Communication Specialist	2.00	1.00	1.00	1.00	1.00	1.00
0080 - Communications Specialist Senior	0.00	1.00	1.00	1.00	1.00	1.00
0080 - Senior Communications Manager	1.00	1.00	1.00	1.00	1.00	1.00
0081 - Public Information Specialist	2.00	2.00	2.00	2.00	2.00	2.00
0081 - Senior Public Information Manager	1.00	1.00	1.00	1.00	1.00	1.00
0082 - Governmental Affairs Liaison	1.00	1.00	1.00	1.00	1.00	1.00
0083 - Continuous Improvement Analyst	0.00	0.00	0.00	0.00	1.00	1.00
0083 - Continuous Improvement Specialist	0.00	1.00	0.00	1.00	1.00	1.00
0083 - Senior Continuous Improvement Manager	0.00 0.00	0.00 0.00	1.00 0.00	0.00 0.00	1.00 0.00	1.00 1.00
0200 - Administrative Assistant 0200 - Business Process Improvement Lead	1.00	1.00	0.00	1.00	0.00	0.00
0200 - Community Relations Liaison	0.00	0.00	0.00	0.00	1.00	1.00
0200 - Director of Strategy and Communication	1.00	1.00	1.00	1.00	1.00	1.00
Total Strategy & Communication Department	9.00	10.00	9.00	11.00	13.00	14.00
TECHNOLOGY & INNOVATION	_					
0070 - Administrative Analyst	0.00	2.00	1.00	1.00	1.00	1.00
0070 - Associate Data Analytics Engineer	0.00	2.00	2.00	2.00	2.00	2.00
0070 - Director of Technology and Innovation	1.00	1.00	1.00	1.00	1.00	1.00
0070 - Engineer Associate	1.00	1.00	1.00	1.00	1.00	1.00
0070 - Principal Engineer	0.00	0.00	1.00	1.00	1.00	1.00
0070 - Senior Analytical Solutions Manager	0.00	0.00	0.00	1.00	1.00	1.00
0070 - Senior Data Analytics Engineer	0.00 5.00	1.00 2.00	1.00 2.00	1.00 2.00	1.00 3.00	1.00 3.00
0070 - Senior Engineer 0070 - Senior Wastewater Process Engineering Manager	1.00	1.00	1.00	1.00	1.00	1.00
0070 Schiol wastewater Frocess Eligilicethig Manager	1.00	1.00	1.00	1.00	1.00	1.00

2022 Through 2024

	2022		2022 2023		:3	2024	
	Budget	Revised	Actual	Budget	Revised	Adopted	
0070 - Staff Engineer	0.00	0.00	1.00	1.00	1.00	1.00	
0071 - In-Line Instrument Spec I	0.00	2.00	2.00	2.00	2.00	2.00	
0071 - In-Line Instrument Spec II	0.00	4.00	4.00	4.00	4.00	4.00	
0071 - In-Line Instrument Supervisor	0.00	1.00	1.00	1.00	1.00	1.00	
0071 - Laboratory Support Specialist	0.00	3.00	0.00	2.00	1.00	1.00	
0071 - Wastewater Process Analytical Support Supervisor	0.00	1.00	1.00	1.00	1.00	1.00	
Total Technology & Innovation Department	8.00	21.00	19.00	22.00	22.00	22.00	
TOTAL METRO PERSONNEL	457.75	460.75	429.75	471.75	472.00	479.00	

# Maintenance Department

## Description of Operations

The Maintenance Department is responsible for providing preventive, corrective, and predictive maintenance at the Robert W. Hite Treatment Facility (RWHTF) to meet reliability requirements and operational demands for liquid treatment, solids processing, and energy cogeneration. This includes maintaining Metro offices, support facility buildings and maintaining facility support utilities such as water, electrical, and natural gas systems. The Maintenance Department coordinates capital and operational project activities at facilities in collaboration with other departments.

The Maintenance Department 2023 Revised Budget increased by 6.7% compared to the 2023 Budget. The 2024 Budget is increasing by 9.0% compared to the 2023 Budget. This is due to an increase in personnel costs, materials and supplies, and outside services.

Budget Summary									
Category	20	23 Budget	20	023 Revised	/ariance 23B/2023R	20	24 Budget	_	/ariance 23B/2024B
Personnel	\$	9,946,200	\$	10,152,700	\$ 206,500	\$	10,480,500	\$	534,300
Materials & Fuels		2,900,500		3,255,600	355,100		3,255,600		355,100
Chemicals		25,000		-	(25,000)		-		(25,000)
Outside Services		1,825,000		2,280,000	455,000		2,285,000		460,000
Support Expenses		131,200		132,000	800		144,000		12,800
Total Maintenance	\$	14,827,900	\$	15,820,300	\$ 992,400	\$	16,165,100	\$	1,337,200

## Personnel Summary

_	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Maintenance Staff	83	81	(2)	81	(2)

## 2022 Highlights

- ~6,000 major pieces of processing equipment
- ~10,000 pieces of active equipment at RWHTF
- 106 call-in events
- 14,855 work orders completed

- 70 buildings on 160 acres
- 800,000 square feet of parking lots
- 8 miles of facility streets

#### DEPARTMENT SUMMARY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
		-		·
MANAGEMENT	441,401	403,550	1,009,850	1,052,200
FACILITIES MAINTENANCE - GROUNDS	3,874,214	5,273,288	5,655,850	5,766,200
ELECTRICAL MAINTENANCE - GROUNDS	-	-	4,339,600	4,418,900
MECHANICAL MAINTENANCE - GROUNDS	10,644,517	9,151,062	4,815,000	4,927,800
Total MAINTENANCE	14,960,132	14,827,900	15,820,300	16,165,100

#### SUMMARY OF EXPENSES BY OBJECT

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
PERSONN	IEL				
5101	REGULAR WAGES	5,213,447	6,402,600	6,384,800	6,705,200
5105	OVERTIME WAGES	243,906	170,000	225,000	190,000
5104	ON-CALL WAGES	147,583	125,000	190,000	150,000
5103 5109	TEMPORARY WAGES BENEFITS	15,057	45,000	46,000	50,000
5109	EMPLOYEE INCENTIVE PAY	2,963,747 86,750	3,136,800 62,000	3,240,100 62,000	3,318,500 62,000
5110	CAR ALLOWANCE	4,800	4,800	4,800	4,800
0110	0,111,122011,11102	1,000	1,000	1,000	1,000
	Total PERSONNEL	8,675,290	9,946,200	10,152,700	10,480,500
MATERIAL	S & FUELS				
5213	MATERIALS & SUPPLIES	3,774,658	2,900,500	3,255,600	3,255,600
	Total MATERIALS & FUELS	3,774,658	2,900,500	3,255,600	3,255,600
		, ,	, ,		, ,
CHEMICA	LS				
5365	SCALING INHIBITOR	18,258	25,000	-	-
	 Total CHEMICALS	18,258	25,000		
		,	•		
OUTSIDE	SERVICES				
5540	OS - RENTAL	-	10,000	30,000	25,000
5549	OS - OTHER	30,316	40,000	50,000	60,000
5556	OS - MAINTENANCE	2,288,027	1,775,000	2,200,000	2,200,000
	Total OUTSIDE SERVICES	2,318,343	1,825,000	2,280,000	2,285,000
		,,	,,	,,	,,
SUPPORT	SERVICES				
5610	MEMBERSHIPS	5,684	7,500	7,500	7,500
5685	MEETINGS & CONFERENCES	41,488	26,000	26,000	30,000
5686	TRAINING & DEVELOPMENT	126,411	97,000	98,500	106,500
5687	SUBSCRIPTIONS/PUBLICATIONS	-	700	-	-
	_ Total SUPPORT EXPENSES	173,583	131,200	132,000	144,000
	TOTAL MAINTENANCE	14,960,132	14,827,900	15,820,300	16,165,100
	TOTAL WAINTENANCE	14,300,132	14,021,300	15,020,300	10, 100, 100

#### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2022 Actual 2023 Budget		2024 Adopted		
MANAGEMENT						
5101 Regular Wages 5108 Employee Incentive Pay 5109 Benefits 5110 Car Allowance	218,275 86,750 94,992 4,800	192,900 62,000 94,600 4,800	581,700 62,000 294,500 4,800	609,300 62,000 301,500 4,800		
Total PERSONNEL	404,817	354,300	943,000	977,600		
5213 Materials & Supplies	15,817	500	10,600	10,600		
Total MATERIALS & FUELS	15,817	500	10,600	10,600		
5549 Os - Other	10,231	40,000	40,000	45,000		
Total OUTSIDE SERVICES	10,231	40,000	40,000	45,000		
5610 Memberships 5685 Meetings & Conferences 5686 Training & Development 5687 Subscriptions/Publications	175 9,473 888 -	500 6,000 2,000 250	7,500 6,000 2,750	7,500 8,500 3,000		
Total SUPPORT EXPENSES	10,536	8,750	16,250	19,000		
Total MANAGEMENT	441,401	403,550	1,009,850	1,052,200		
HITE GROUNDS						
5101 Regular Wages 5103 Temporary Wages 5105 Overtime Wages 5109 Benefits	117,102 - - 79,136	185,200 22,500 11,961 91,500	195,400 23,000 - 97,800	204,800 50,000 - 100,500		
Total PERSONNEL	196,238	311,161	316,200	355,300		
5213 Materials & Supplies	45,598	77,000	275,000	275,000		
Total MATERIALS & FUELS	45,598	77,000	275,000	275,000		
5556 Os - Maintenance	140,519	100,000	300,000	320,000		
Total OUTSIDE SERVICES	140,519	100,000	300,000	320,000		
5685 Meetings & Conferences	2,461	-	-	-		
Total SUPPORT EXPENSES	2,461	-	-	-		
Total HITE GROUNDS	384,816	488,161	891,200	950,300		

#### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
HITE EQUIPMENT				
5101 Regular Wages 5105 Overtime Wages	22,054	73,200 4,448	73,500	77,800 -
5109 Benefits	33,181	35,700	36,700	37,800
Total PERSONNEL	55,235	113,348	110,200	115,600
5213 Materials & Supplies	266,229	170,000	115,000	115,000
Total MATERIALS & FUELS	266,229	170,000	115,000	115,000
5556 Os - Maintenance	30,457	35,000	60,000	60,000
Total OUTSIDE SERVICES	30,457	35,000	60,000	60,000
Total HITE EQUIPMENT	351,921	318,348	285,200	290,600
HITE SUPPORT TO FACILITIES				
5101 Regular Wages 5105 Overtime Wages	200,424 180	572,000 3,908	548,700	576,800
5109 Benefits	259,950	279,200	278,800	286,000
Total PERSONNEL	460,554	855,108	827,500	862,800
5213 Materials & Supplies	494,296	490,000	100,000	100,000
Total MATERIALS & FUELS	494,296	490,000	100,000	100,000
5540 Os - Rental 5556 Os - Maintenance	- 1,242,289	10,000 925,000	30,000	25,000
Total OUTSIDE SERVICES	1,242,289	935,000	30,000	25,000
Total HITE SUPPORT TO FACILITIES	2,197,139	2,280,108	957,500	987,800
HITE SUPPORT TO TRANSMISSIO	DNS			_
5101 Regular Wages	86,934	302,600	315,200	331,500
5105 Overtime Wages 5109 Benefits	1,162 137,935	3,985 148,700	- 160,800	- 164,400
Total PERSONNEL	226,031	455,285	476,000	495,900
5213 Materials & Supplies	137,200	150,000	115,000	115,000
Total MATERIALS & FUELS	137,200	150,000	115,000	115,000

#### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted		
5556 Os - Maintenance	3,745	6,000	40,000	40,000		
Total OUTSIDE SERVICES	3,745	6,000	40,000	40,000		
_	3,745	0,000	40,000	40,000		
Total HITE SUPPORT TO TRANSMISSIONS _	366,976	611,285	631,000	650,900		
HITE NORTH PRIMARY						
5101 Regular Wages	267,473	338,200	346,200	363,700		
5105 Overtime Wages 5109 Benefits	3,520 153,763	20,046 165,200	- 175,800	180,000		
Total PERSONNEL	424,755	523,446	522,000	543,700		
5213 Materials & Supplies	215,803	205,000	175,000	175,000		
Total MATERIALS & FUELS	215,803	205,000	175,000	175,000		
5556 Os - Maintenance	218	50,000	40,000	40,000		
Total OUTSIDE SERVICES	218	50,000	40,000	40,000		
Total HITE NORTH PRIMARY _	640,776	778,446	737,000	758,700		
HITE SOUTH PRIMARY						
5101 Regular Wages	130,869	279,200	286,000	299,900		
5105 Overtime Wages 5109 Benefits	2,187 127,131	21,246 137,000	- 145,600	- 149,200		
Total PERSONNEL	260,187	437,446	431,600	449,100		
5213 Materials & Supplies	184,656	46,000	175,000	175,000		
Total MATERIALS & FUELS	184,656	46,000	175,000	175,000		
5556 Os - Maintenance	15,062	25,000	40,000	40,000		
Total OUTSIDE SERVICES	15,062	25,000	40,000	40,000		
— Total HITE SOUTH PRIMARY	459,906	508,446	646,600	664,100		
HITE NORTH SECONDARY	•	,	•	, <u>, , , , , , , , , , , , , , , , , , </u>		
5101 Regular Wages	327,210	440,000	424,900	439,600		
5105 Overtime Wages	528	12,776	-	-		
5109 Benefits	200,380	216,700	214,900	217,900		
Total PERSONNEL	528,118	669,476	639,800	657,500		

#### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted		
5213 Materials & Supplies	452,844	315,000	175,000	175,000		
Total MATERIALS & FUELS	452,844	315,000	175,000	175,000		
5556 Os - Maintenance	80,597	12,000	40,000	40,000		
Total OUTSIDE SERVICES	80,597	12,000	40,000	40,000		
Total HITE NORTH SECONDARY	1,061,559	996,476	854,800	872,500		
HITE SOUTH SECONDARY						
5101 Regular Wages 5105 Overtime Wages	249,456 3,220	370,400 9,713	356,700	375,800		
5109 Benefits	168,635	180,900	181,200	187,200		
Total PERSONNEL	421,311	561,013	537,900	563,000		
5213 Materials & Supplies	306,994	192,000	175,000	175,000		
Total MATERIALS & FUELS	306,994	192,000	175,000	175,000		
5556 Os - Maintenance	49,043	7,000	40,000	40,000		
Total OUTSIDE SERVICES	49,043	7,000	40,000	40,000		
Total HITE SOUTH SECONDARY	777,347	760,013	752,900	778,000		
HITE DISINFECTION						
5101 Regular Wages 5105 Overtime Wages 5109 Benefits	87,671 678 76,786	168,700 6,249 82,500	169,900 - 86,100	178,400 - 88,300		
Total PERSONNEL	165,134	257,449	256,000	266,700		
5213 Materials & Supplies	214,575	65,000	175,000	175,000		
Total MATERIALS & FUELS	214,575	65,000	175,000	175,000		
5556 Os - Maintenance	17,534	15,000	40,000	40,000		
Total OUTSIDE SERVICES	17,534	15,000	40,000	40,000		
Total HITE DISINFECTION	397,243	337,449	471,000	481,700		

#### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual 2023 Budget		2023 Revised	2024 Adopted		
HITE GREASE PROCESSING						
5101 Regular Wages	18,952	115,600	119,800	126,500		
5105 Overtime Wages 5109 Benefits	52,546	2,998 56,400	61,400	63,400		
Total PERSONNEL	71,498	174,998	181,200	189,900		
5213 Materials & Supplies	19,562	45,000	175,000	175,000		
Total MATERIALS & FUELS	19,562	45,000	175,000	175,000		
5556 Os - Maintenance	-	10,000	40,000	40,000		
Total OUTSIDE SERVICES	-	10,000	40,000	40,000		
Total HITE GREASE PROCESSING	91,060	229,998	396,200	404,900		
HITE SUPPORT						
5101 Regular Wages 5103 Temporary Wages 5105 Overtime Wages 5104 On-Call Wages 5109 Benefits	2,919,736 15,057 222,851 147,230 1,079,871	2,266,000 22,500 20,147 125,000 1,110,500	1,978,200 23,000 225,000 190,000 1,005,300	2,079,000 - 190,000 150,000 1,028,500		
Total PERSONNEL	4,384,745	3,544,147	3,421,500	3,447,500		
5213 Materials & Supplies	364,323	267,800	775,000	775,000		
Total MATERIALS & FUELS	364,323	267,800	775,000	775,000		
5549 Os - Other 5556 Os - Maintenance	20,085 117,482	- 15,000	10,000 475,000	15,000 510,000		
Total OUTSIDE SERVICES	137,568	15,000	485,000	525,000		
5610 Memberships 5685 Meetings & Conferences 5686 Training & Development 5687 Subscriptions/Publications	5,509 29,554 125,523 -	7,000 20,000 95,000 450	20,000 95,750	21,500 103,500 -		
Total SUPPORT EXPENSES	160,586	122,450	115,750	125,000		
Total HITE SUPPORT	5,047,223	3,949,397	4,797,250	4,872,500		

#### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
HITE DISSOLVED AIR FLOTATION				
5101 Regular Wages 5105 Overtime Wages	69,967 -	115,500 1,132	101,400 -	108,300
5109 Benefits	52,688	56,400	51,600	52,200
Total PERSONNEL	122,655	173,032	153,000	160,500
5213 Materials & Supplies	138,417	53,000	175,000	175,000
Total MATERIALS & FUELS	138,417	53,000	175,000	175,000
5556 Os - Maintenance	<u>-</u>	5,000	40,000	40,000
Total OUTSIDE SERVICES	-	5,000	40,000	40,000
Total HITE DISSOLVED AIR FLOTATION	261,072	231,032	368,000	375,500
HITE ANAEROBIC DIGESTION				
5101 Regular Wages	268,513	461,400	410,700	431,400
5105 Overtime Wages 5109 Benefits	4,641 209,367	28,479 226,500	- 208,300	- 213,600
Total PERSONNEL	482,521	716,379	619,000	645,000
5213 Materials & Supplies	517,508	415,000	175,000	175,000
Total MATERIALS & FUELS	517,508	415,000	175,000	175,000
5365 Scaling Inhibitor	18,258	25,000	-	
Total SCALING INHIBITOR	18,258	25,000	-	-
5556 Os - Maintenance	535,215	500,000	945,000	890,000
Total OUTSIDE SERVICES	535,215	500,000	945,000	890,000
Total HITE ANAEROBIC DIGESTION	1,553,501	1,656,379	1,739,000	1,710,000
HITE COGENERATION				
5101 Regular Wages	17,705	54,000	47,200	51,200
5105 Overtime Wages 5109 Benefits	273 24,719	2,354 26,600	23,800	- 24,100
<del>-</del>		·	·	
Total PERSONNEL	42,697	82,954	71,000	75,300

#### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5213 Materials & Supplies	16,244	37,000	175,000	175,000
Total MATERIALS & FUELS	16,244	37,000	175,000	175,000
5556 Os - Maintenance	29,244	10,000	40,000	40,000
Total OUTSIDE SERVICES	29,244	10,000	40,000	40,000
Total HITE COGENERATION_	88,185	129,954	286,000	290,300
HITE CENTRIFUGATION				
5101 Regular Wages 5104 On-Call Wages	209,382 352	451,600 -	415,100 -	436,400 -
5105 Overtime Wages 5109 Benefits	4,667 205,352	20,093 220,900	210,300	216,700
Total PERSONNEL	419,753	692,593	625,400	653,100
5213 Materials & Supplies	380,819	362,000	175,000	175,000
Total MATERIALS & FUELS	380,819	362,000	175,000	175,000
5556 Os - Maintenance	23,122	55,000	40,000	40,000
Total OUTSIDE SERVICES	23,122	55,000	40,000	40,000
Total HITE CENTRIFUGATION_	823,693	1,109,593	840,400	868,100
HITE COMPOSTING				
5101 Regular Wages	1,725	16,100	14,200	14,800
5105 Overtime Wages 5109 Benefits	- 7,315	465 7,500	7,200	7,200
Total PERSONNEL	9,040	24,065	21,400	22,000
5213 Materials & Supplies	3,773	10,200	115,000	115,000
Total MATERIALS & FUELS	3,773	10,200	115,000	115,000
5556 Os - Maintenance	3,500	5,000	20,000	20,000
Total OUTSIDE SERVICES	3,500	5,000	20,000	20,000
Total HITE COMPOSTING	16,313	39,265	156,400	157,000
Total MAINTENANCE	14,960,132	14,827,900	15,820,300	16,165,100

	202	22	2022	2023		2024	
	Budget	Revised	Actual	Budget	Revised	Adopted	
MAINTENANCE							
0001 - Administrative Analyst	0.00	0.00	1.00	0.00	1.00	1.00	
0001 - Administrative Assistant	0.00	1.00	0.00	1.00	0.00	0.00	
0001 - Administrative Assistant Senior	0.00	0.00	1.00	0.00	1.00	1.00	
0001 - Capital Project Coordinator	1.00	1.00	0.00	1.00	1.00	1.00	
0001 - Director Of Maintenance	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - EAM Administrator	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Maintenance Scheduler	1.00	1.00	1.00	1.00	1.00	1.00	
0609 - Facilities Maintenance Lead	1.00	2.00	3.00	2.00	4.00	4.00	
0609 - Facilities Maintenance Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0609 - Facilities Maintenance Supervisor	2.00	2.00	3.00	2.00	4.00	4.00	
0609 - FM Equipment Operator Senior	3.00	3.00	3.00	3.00	3.00	3.00	
0609 - Maintenance Planner	0.00	0.00	1.00	0.00	1.00	1.00	
0609 - Maintenance Worker FM	3.00	4.00	5.00	4.00	5.00	5.00	
0609 - Maintenance Worker II	3.00	3.00	2.00	3.00	3.00	3.00	
0609 - Painter	1.00	1.00	0.00	1.00	0.00	0.00	
0609 - Painter Trainee	1.00	0.00	0.00	0.00	0.00	0.00	
0609 - Senior Maint Worker-Maint	2.00	6.00	9.00	6.00	10.00	10.00	
0609 - Utility Repairman	2.00	0.00	1.00	0.00	2.00	2.00	
0709 - EIT Journeyman Trainee	1.00	1.00	4.00	1.00	4.00	4.00	
0709 - Electrical and Instrumentation Supervisor	2.00	2.00	2.00	2.00	2.00	2.00	
0709 - Electrical Maintenance Manager	0.00	1.00	1.00	1.00	1.00	1.00	
0709 - Electrician Instrument Tech	8.00	8.00	7.00	8.00	7.00	7.00	
0709 - Electrician Instrument Tech Associate	2.00	1.00	0.00	1.00	0.00	0.00	
0709 - Electrician Instrument Tech Senior	5.00	5.00	2.00	5.00	4.00	4.00	
0709 - Maintenance Planner	0.00	0.00	1.00	0.00	1.00	1.00	
0809 - Facilities Maintenance Lead	2.00	2.00	0.00	2.00	0.00	0.00	
0809 - Facilities Maintenance Supervisor	2.00	2.00	0.00	2.00	0.00	0.00	
0809 - Maintenance Contract Specialist	1.00	1.00	0.00	1.00	0.00	0.00	
0809 - Maintenance Planner	3.00	3.00	1.00	3.00	1.00	1.00	
0809 - Maintenance Worker Fm	4.00	0.00	0.00	0.00	0.00	0.00	
0809 - Maintenance Worker II	4.00	0.00	0.00	0.00	0.00	0.00	
0809 - Mechanical Industrial Tech Associate	2.00	1.00	0.00	1.00	0.00	0.00	
0809 - Mechanical Industrial Tech Senior	2.00	4.00	5.00	4.00	6.00	6.00	
0809 - Mechanical Industrial Techician	14.00	11.00	8.00	11.00	8.00	8.00	
0809 - Mechanical Maintenance Manager	0.00	1.00	1.00	1.00	1.00	1.00	
0809 - Mechanical Maintenance Supv	2.00	2.00	2.00	2.00	2.00	2.00	
0809 - MIT Journeyman Trainee	1.00	5.00	5.00	5.00	5.00	5.00	
0809 - Process Maintenance Superintendent	1.00	0.00	0.00	0.00	0.00	0.00	
0809 - Senior Maint Worker-Maint	4.00	6.00	0.00	6.00	0.00	0.00	
0809 - Senior Process Maintenance Manager	1.00	0.00	0.00	0.00	0.00	0.00	
0809 - Technical Training Specialist	1.00	0.00	0.00	0.00	0.00	0.00	
0809 - Utility Repairman Senior	1.00	0.00	0.00	0.00	0.00	0.00	
Total Maintenance	86.00	83.00	72.00	83.00	81.00	81.00	

# **RWHTF Operations Department**

# Description of RWHTF Operations

The RWHTF Operations Department is responsible for operating the liquid treatment, solids processing, and cogeneration facilities at the plant while maintaining compliance with all federal and state regulations. The RWHTF Operations Department strives to operate the facility in a cost-effective and efficient manner.

The RWHTF Operations Department 2023 Revised Budget increased by 8% compared to the 2023 Budget. The 2024 Budget is increasing by 13.4% compared to the 2023 Budget. These changes are due to an increase in personnel, chemicals, and utilities, and a decrease in Outside Services.

Budget	Summary
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Category	20	2023 Budget		2023 Revised Variance 2023B/2023R			2024 Budget		Variance 2023B/2024B	
Personnel	\$	5,517,600	\$	5,899,600	\$	382,000	\$	6,471,100	\$	953,500
Materials & Fuels		156,000		156,000		-		163,800		7,800
Chemicals		7,670,000		8,416,000		746,000		9,046,000		1,376,000
Utilities		6,290,000		6,960,000		670,000		7,142,000		852,000
Outside Services		3,015,000		3,030,000		15,000		2,857,000		(158,000)
Support Expenses		111,500		111,500		-		121,000		9,500
Total RWHTF Operations	\$	22,760,100	\$	24,573,100	\$	1,813,000	\$	25,800,900	\$	3,040,800

## Personnel Summary

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total RWHTF Operations Staff	42.00	42.00	-	45.00	3.00

## 2022 Highlights

- 120 million gallons/day reclaimed water
- 84 tons per day dewatered biosolids
- 12.8 million BTU\*/hour heat recovered \*British thermal units
- 4.5 megawatts/hour energy recovered
- 24/7/365 staffed operations

#### DEPARTMENT SUMMARY

#### **OPERATIONS DEPARTMENT**

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
MANAGEMENT	647,898	536,000	675,800	707,700
HITE OPERATIONS	22,160,703	20,664,000	22,333,600	23,435,500
SECURITY	1,311,343	1,560,100	1,563,700	1,657,700
Total OPERATIONS	24,119,944	22,760,100	24,573,100	25,800,900

#### SUMMARY OF EXPENSES BY OBJECT

#### **OPERATIONS DEPARTMENT**

Personnel			2022 Actual	2023 Budget	2023 Revised	2024 Adopted
Second   S	PERSONNE	=1				
\$105 OVERTIME WAGES   \$625,948   \$421,000   \$421,000   \$3,500   \$3,500   \$3,500   \$3,500   \$3,500   \$5108   EMPLOYEE INCENTIVE PAY   \$72,000   \$65,000   \$70,000   \$75,000   \$5109   BENEFITS   \$1,513,086   \$1,652,200   \$1,817,400   \$1,957,200   \$6,500   \$70,000   \$75,000   \$100   \$100   \$1,957,200   \$1,800   \$4,800			2 897 987	3 371 600	3 583 400	3 955 600
\$104 ON-CALL WAGES   \$20   3,000   3,000   3,500   5109   EMPLOYEE INCENTIVE PAY   72,000   65,000   70,000   75,000   5109   EBNEFITS   1,513,086   1,652,200   1,817,400   1,957,200   5110   CAR ALLOWANCE   4,800   4,80						
S108			•			,
S109   BENEFITS   1,513,086   1,652,200   1,817,400   1,957,200   4,800   4,						
S110   CAR ALLOWANCE   4,800   4,800   4,800   4,800   4,800   4,800   4,800   6,471,100						
MATERIALS & FUELS   97,902   156,000   156,000   163,800     Total MATERIALS & SUPPLIES   97,902   156,000   156,000   163,800     CHEMICALS   5320   FERRIC CHLORIDE   263,599   300,000   350,000   400,000     5330   POLYMER - DAF   618,599   530,000   600,000   600,000     5335   POLYMER - CENTRIFUGE   2,538,288   3,000,000   3,500,000   3,541,000     5341   SODIUM BISULFITE   114,245   150,000   150,000   150,000     5342   SODIUM HYPOCHLORITE   131,966   50,000   50,000   150,000     5345   MINERAL OIL   10,269   10,000   16,000   735,000     5355   MINERAL OIL   10,269   10,000   16,000   5361     DEFOAMENT   46,386   30,000   50,000   54,000     Total CHEMICALS   9,362,105   7,670,000   8,416,000   9,046,000    UTILITIES   5410   NATURAL GAS - COGEN   69,727   140,000   140,000   150,000     5410   NATURAL GAS - COGEN   69,727   140,000   140,000   150,000     5410   NATURAL GAS - COGEN   69,727   140,000   140,000   150,000     5410   NATURAL GAS - COGEN   69,727   140,000   140,000   150,000     5410   NATURAL GAS - COGEN   69,727   140,000   140,000   150,000     5420   ELECTRICAL POWER   5,915,169   5,200,000   5,850,000   5,715,000						
Total MATERIALS & SUPPLIES   97,902   156,000   156,000   163,800		Total PERSONNEL	5,114,341	5,517,600	5,899,600	6,471,100
Total MATERIALS & SUPPLIES   97,902   156,000   156,000   163,800	MATERIAL	2 % ELLEL S				
CHEMICALS			97,902	156,000	156,000	163,800
5320   FERRIC CHLORIDE   263,599   300,000   350,000   400,000   5330   POLYMER - DAF   618,599   530,000   600,000   600,000   5335   POLYMER - CENTRIFUGE   2,538,288   3,000,000   3,000,000   3,390,000   5335   PERACETIC ACID   4,698,516   2,900,000   3,500,000   3,541,000   5341   SODIUM BISULFITE   114,245   150,000   150,000   160,000   5342   SODIUM HYPOCHLORITE   131,966   50,000   50,000   150,000   5347   MAGNESIUM CHLORIDE   940,237   700,000   700,000   735,000   5355   MINERAL OIL   10,269   10,000   16,000   16,000   5361   DEFOAMENT   46,386   30,000   50,000   54,000   5361   DEFOAMENT   46,386   30,000   50,000   54,000   5411   NATURAL GAS/PROPANE   680,680   450,000   670,000   752,000   5411   NATURAL GAS - COGEN   69,727   140,000   140,000   150,000   5420   ELECTRICAL POWER   5,915,169   5,200,000   5,650,000   5,715,000   5550   OS - ENGIE   1,355,947   1,750,000   1,205,000   1,267,000   5550   OS - ENGIE   1,355,947   1,750,000   1,750,000   1,267,000   5550   OS - MAINTENANCE   53,134   60,000   75,000   90,000   5686   TARINING & DEVELOPMENT   13,014   69,000   70,000   76,500   5687   SUBSCRIPTIONS/PUBLICATIONS   170   1,000   -		Total MATERIALS & FUELS	97,902	156,000	156,000	163,800
5330	CHEMICAL	S				
5335   POLYMER - CENTRIFUGE   2,538,288   3,000,000   3,000,000   3,390,000   5339   PERACETIC ACID   4,698,516   2,900,000   3,500,000   3,541,000   5341   SODIUM BISULFITE   114,245   150,000   150,000   160,000   5342   SODIUM HYPOCHLORITE   131,966   50,000   50,000   700,000   735,000   5357   MAGNESIUM CHLORIDE   940,237   700,000   700,000   735,000   5355   MINERAL OIL   10,269   10,000   16,000   16,000   5361   DEFOAMENT   46,386   30,000   50,000   54,000   54,000   5361   NATURAL GAS/PROPANE   680,680   450,000   670,000   752,000   5411   NATURAL GAS - COGEN   69,727   140,000   140,000   150,000   5415   POTABLE WATER   399,311   500,000   500,000   525,000   5420   ELECTRICAL POWER   5,915,169   5,200,000   5,650,000   5,715,000   5550   OS - ENGIE   1,355,947   1,750,000   1,205,000   1,267,000   5550   OS - ENGIE   1,355,947   1,750,000   1,750,000   750,000   5550   OS - ENGIE   1,355,947   1,750,000   1,750,000   750,000   5550   OS - MAINTENANCE   53,134   60,000   75,000   90,000   5685   MEETINGS & CONFERENCES   43,545   38,000   38,000   41,000   5687   SUBSCRIPTIONS/PUBLICATIONS   170   1,000   -	5320	FERRIC CHLORIDE	263,599	300,000	350,000	400,000
5339         PERACETIC ACID         4,698,516         2,900,000         3,500,000         3,541,000           5341         SODIUM BISULFITE         114,245         150,000         150,000         160,000           5342         SODIUM HYPOCHLORIDE         940,237         700,000         700,000         735,000           5355         MINERAL OIL         10,269         10,000         16,000         16,000           5361         DEFOAMENT         46,386         30,000         50,000         54,000           Total CHEMICALS         9,362,105         7,670,000         8,416,000         9,046,000           UTILITIES           5410         NATURAL GAS/PROPANE         680,680         450,000         670,000         752,000           5411         NATURAL GAS - COGEN         69,727         140,000         140,000         150,000           5415         POTABLE WATER         399,311         500,000         500,000         525,000           5420         ELECTRICAL POWER         5,915,169         5,200,000         6,960,000         7,142,000           OUTSIDE SERVICES           5549         OS - OTHER         1,013,639         1,205,000         1,205,000         1,267,000 <td>5330</td> <td>POLYMER - DAF</td> <td>618,599</td> <td>530,000</td> <td>600,000</td> <td>600,000</td>	5330	POLYMER - DAF	618,599	530,000	600,000	600,000
5341         SODIUM BISULFITE         114,245         150,000         150,000         160,000           5342         SODIUM HYPOCHLORITE         131,966         50,000         50,000         150,000           5357         MAGNESIUM CHLORIDE         940,237         700,000         700,000         735,000           5355         MINERAL OIL         10,269         10,000         16,000         16,000           5361         DEFOAMENT         46,386         30,000         50,000         54,000           Total CHEMICALS         9,362,105         7,670,000         8,416,000         9,046,000           UTILITIES           5410         NATURAL GAS/PROPANE         680,680         450,000         670,000         752,000           5411         NATURAL GAS - COGEN         69,727         140,000         140,000         150,000           5415         POTABLE WATER         399,311         500,000         500,000         525,000           5420         ELECTRICAL POWER         5,915,169         5,200,000         6,960,000         7,142,000           OUTSIDE SERVICES           5549         OS - OTHER         1,013,639         1,205,000         1,265,000         1,267,000	5335	POLYMER - CENTRIFUGE	2,538,288	3,000,000	3,000,000	3,390,000
5342         SODIUM HYPOCHLORITE         131,966         50,000         50,000         150,000           5347         MAGNESIUM CHLORIDE         940,237         700,000         700,000         735,000           5355         MINERAL OIL         10,269         10,000         16,000         16,000           5361         DEFOAMENT         46,386         30,000         50,000         54,000           Total CHEMICALS         9,362,105         7,670,000         8,416,000         9,046,000           UTILITIES           5410         NATURAL GAS/PROPANE         680,680         450,000         670,000         752,000           5411         NATURAL GAS - COGEN         69,727         140,000         140,000         150,000           5415         POTABLE WATER         399,311         500,000         500,000         525,000           5420         ELECTRICAL POWER         5,915,169         5,200,000         6,960,000         7,142,000           OUTSIDE SERVICES           5549         OS - OTHER         1,013,639         1,205,000         1,205,000         1,500,000           5550         OS - BNGIE         1,365,947         1,750,000         1,750,000         1,500,000	5339	PERACETIC ACID	4,698,516	2,900,000	3,500,000	3,541,000
S347   MAGNESIUM CHLORIDE   940,237   700,000   700,000   735,000   5355   MINERAL OIL   10,269   10,000   16,000   16,000   50,000   54,000	5341	SODIUM BISULFITE	114,245	150,000	150,000	160,000
Total Chemicals   10,269   10,000   16,000   16,000   54,000   5361   DEFOAMENT   46,386   30,000   50,000   54,11   NATURAL GAS - COGEN   69,727   140,000   140,000   150,000   54,15   POTABLE WATER   399,311   500,000   500,000   525,000   54	5342	SODIUM HYPOCHLORITE	131,966	50,000	50,000	150,000
Total CHEMICALS   9,362,105   7,670,000   50,000   54,000	5347	MAGNESIUM CHLORIDE	940,237	700,000	700,000	735,000
Total CHEMICALS   9,362,105   7,670,000   8,416,000   9,046,000	5355	MINERAL OIL	10,269	10,000	16,000	16,000
UTILITIES  5410 NATURAL GAS/PROPANE 680,680 450,000 670,000 752,000 5411 NATURAL GAS - COGEN 69,727 140,000 140,000 150,000 5415 POTABLE WATER 399,311 500,000 500,000 525,000 5420 ELECTRICAL POWER 5,915,169 5,200,000 6,960,000 7,142,000  OUTSIDE SERVICES  5549 OS - OTHER 1,013,639 1,205,000 1,205,000 1,267,000 5550 OS - ENGIE 1,355,947 1,750,000 1,750,000 1,500,000 5556 OS - MAINTENANCE 53,134 60,000 75,000 90,000  Total OUTSIDE SERVICES  5610 MEMBERSHIPS 1,260 3,500 3,500 3,500 5685 MEETINGS & CONFERENCES 43,545 38,000 38,000 41,000 5686 TRAINING & DEVELOPMENT 13,014 69,000 70,000 76,500 5687 SUBSCRIPTIONS/PUBLICATIONS 170 1,000  Total SUPPORT EXPENSES 57,989 111,500 111,500 121,000	5361	DEFOAMENT	46,386	30,000	50,000	54,000
5410         NATURAL GAS/PROPANE         680,680         450,000         670,000         752,000           5411         NATURAL GAS - COGEN         69,727         140,000         140,000         150,000           5415         POTABLE WATER         399,311         500,000         500,000         525,000           5420         ELECTRICAL POWER         5,915,169         5,200,000         5,650,000         5,715,000           Total UTILITIES         7,064,887         6,290,000         6,960,000         7,142,000           OUTSIDE SERVICES           5549         OS - OTHER         1,013,639         1,205,000         1,205,000         1,267,000           5550         OS - ENGIE         1,355,947         1,750,000         1,750,000         1,500,000           5556         OS - MAINTENANCE         53,134         60,000         75,000         90,000           Total OUTSIDE SERVICES         2,422,720         3,015,000         3,500         3,500           5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBS		Total CHEMICALS	9,362,105	7,670,000	8,416,000	9,046,000
5410         NATURAL GAS/PROPANE         680,680         450,000         670,000         752,000           5411         NATURAL GAS - COGEN         69,727         140,000         140,000         150,000           5415         POTABLE WATER         399,311         500,000         500,000         525,000           5420         ELECTRICAL POWER         5,915,169         5,200,000         5,650,000         5,715,000           Total UTILITIES         7,064,887         6,290,000         6,960,000         7,142,000           OUTSIDE SERVICES           5549         OS - OTHER         1,013,639         1,205,000         1,205,000         1,267,000           5550         OS - ENGIE         1,355,947         1,750,000         1,750,000         1,500,000           5556         OS - MAINTENANCE         53,134         60,000         75,000         90,000           Total OUTSIDE SERVICES         2,422,720         3,015,000         3,500         3,500           5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBS	UTILITIES					
5411         NATURAL GAS - COGEN         69,727         140,000         140,000         150,000           5415         POTABLE WATER         399,311         500,000         500,000         525,000           5420         ELECTRICAL POWER         5,915,169         5,200,000         5,650,000         5,715,000           Total UTILITIES         7,064,887         6,290,000         6,960,000         7,142,000           OUTSIDE SERVICES           5549         OS - OTHER         1,013,639         1,205,000         1,205,000         1,267,000           5550         OS - ENGIE         1,355,947         1,750,000         1,750,000         1,500,000           5556         OS - MAINTENANCE         53,134         60,000         75,000         90,000           Total OUTSIDE SERVICES         2,422,720         3,015,000         3,030,000         2,857,000           SUPPORT SERVICES           5610         MEMBERSHIPS         1,260         3,500         35,000         36,000         41,000           5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000         5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,50		NATURAL GAS/PROPANE	680.680	450.000	670.000	752.000
5415         POTABLE WATER         399,311         500,000         500,000         525,000           5420         ELECTRICAL POWER         5,915,169         5,200,000         5,650,000         5,715,000           Total UTILITIES         7,064,887         6,290,000         6,960,000         7,142,000           OUTSIDE SERVICES           5549         OS - OTHER         1,013,639         1,205,000         1,205,000         1,267,000           5550         OS - ENGIE         1,355,947         1,750,000         1,750,000         1,500,000           5556         OS - MAINTENANCE         53,134         60,000         75,000         90,000           Total OUTSIDE SERVICES         2,422,720         3,015,000         3,030,000         2,857,000           SUPPORT SERVICES           5610         MEMBERSHIPS         1,260         3,500         3,500         3,500           5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         - <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
5420 ELECTRICAL POWER         5,915,169         5,200,000         5,650,000         5,715,000           Total UTILITIES         7,064,887         6,290,000         6,960,000         7,142,000           OUTSIDE SERVICES           5549 OS - OTHER         1,013,639         1,205,000         1,205,000         1,267,000           5550 OS - ENGIE         1,355,947         1,750,000         1,750,000         1,500,000           5556 OS - MAINTENANCE         53,134         60,000         75,000         90,000           Total OUTSIDE SERVICES         2,422,720         3,015,000         3,030,000         2,857,000           SUPPORT SERVICES           5610 MEMBERSHIPS         1,260         3,500         3,500         3,500           5685 MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686 TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687 SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         -         -           Total SUPPORT EXPENSES         57,989         111,500         111,500         121,000						
OUTSIDE SERVICES  5549 OS - OTHER 1,013,639 1,205,000 1,205,000 1,267,000 5550 OS - ENGIE 1,355,947 1,750,000 1,750,000 1,500,000 5556 OS - MAINTENANCE 53,134 60,000 75,000 90,000  Total OUTSIDE SERVICES 2,422,720 3,015,000 3,030,000 2,857,000 SUPPORT SERVICES  5610 MEMBERSHIPS 1,260 3,500 3,500 3,500 5685 MEETINGS & CONFERENCES 43,545 38,000 38,000 41,000 5686 TRAINING & DEVELOPMENT 13,014 69,000 70,000 76,500 5687 SUBSCRIPTIONS/PUBLICATIONS 170 1,000 Total SUPPORT EXPENSES 57,989 111,500 111,500 121,000						
5549         OS - OTHER         1,013,639         1,205,000         1,205,000         1,267,000           5550         OS - ENGIE         1,355,947         1,750,000         1,750,000         1,500,000           5556         OS - MAINTENANCE         53,134         60,000         75,000         90,000           Total OUTSIDE SERVICES         2,422,720         3,015,000         3,030,000         2,857,000           SUPPORT SERVICES           5610         MEMBERSHIPS         1,260         3,500         3,500         3,500           5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         -           Total SUPPORT EXPENSES		Total UTILITIES	7,064,887	6,290,000	6,960,000	7,142,000
5549         OS - OTHER         1,013,639         1,205,000         1,205,000         1,267,000           5550         OS - ENGIE         1,355,947         1,750,000         1,750,000         1,500,000           5556         OS - MAINTENANCE         53,134         60,000         75,000         90,000           Total OUTSIDE SERVICES         2,422,720         3,015,000         3,030,000         2,857,000           SUPPORT SERVICES           5610         MEMBERSHIPS         1,260         3,500         3,500         3,500           5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         -           Total SUPPORT EXPENSES	OUTOIDE O	EDVICES				
5550         OS - ENGIE         1,355,947         1,750,000         1,750,000         1,500,000           5556         OS - MAINTENANCE         53,134         60,000         75,000         90,000           Total OUTSIDE SERVICES         2,422,720         3,015,000         3,030,000         2,857,000           SUPPORT SERVICES           5610         MEMBERSHIPS         1,260         3,500         3,500         3,500           5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         -         -           Total SUPPORT EXPENSES         57,989         111,500         111,500         121,000			4 040 000	4 205 222	1 205 202	4 007 000
5556         OS - MAINTENANCE         53,134         60,000         75,000         90,000           Total OUTSIDE SERVICES           2,422,720         3,015,000         3,030,000         2,857,000           SUPPORT SERVICES           5610         MEMBERSHIPS         1,260         3,500         3,500         3,500           5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         -         -           Total SUPPORT EXPENSES         57,989         111,500         111,500         121,000						
Total OUTSIDE SERVICES 2,422,720 3,015,000 3,030,000 2,857,000  SUPPORT SERVICES  5610 MEMBERSHIPS 1,260 3,500 3,500 3,500 5685 MEETINGS & CONFERENCES 43,545 38,000 38,000 41,000 5686 TRAINING & DEVELOPMENT 13,014 69,000 70,000 76,500 5687 SUBSCRIPTIONS/PUBLICATIONS 170 1,000  Total SUPPORT EXPENSES 57,989 111,500 111,500 121,000						
SUPPORT SERVICES           5610         MEMBERSHIPS         1,260         3,500         3,500         3,500           5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         -         -           Total SUPPORT EXPENSES         57,989         111,500         111,500         121,000	5550	OS - MAINTENANCE	53,134	60,000	75,000	90,000
5610         MEMBERSHIPS         1,260         3,500         3,500         3,500           5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         -         -           Total SUPPORT EXPENSES         57,989         111,500         111,500         121,000		Total OUTSIDE SERVICES	2,422,720	3,015,000	3,030,000	2,857,000
5685         MEETINGS & CONFERENCES         43,545         38,000         38,000         41,000           5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         -         -           Total SUPPORT EXPENSES         57,989         111,500         111,500         121,000	SUPPORT	SERVICES				
5686         TRAINING & DEVELOPMENT         13,014         69,000         70,000         76,500           5687         SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         -           Total SUPPORT EXPENSES         57,989         111,500         111,500         121,000	5610	MEMBERSHIPS	1,260	3,500	3,500	3,500
5687         SUBSCRIPTIONS/PUBLICATIONS         170         1,000         -         -         -           Total SUPPORT EXPENSES         57,989         111,500         111,500         121,000	5685	MEETINGS & CONFERENCES	43,545	38,000	38,000	41,000
Total SUPPORT EXPENSES 57,989 111,500 111,500 121,000	5686	TRAINING & DEVELOPMENT	13,014	69,000	70,000	76,500
	5687	SUBSCRIPTIONS/PUBLICATIONS	170	1,000	-	-
Total OPERATIONS 24,119,944 22,760,100 24,573,100 25,800,900		Total SUPPORT EXPENSES	57,989	111,500	111,500	121,000
		Total OPERATIONS	24,119,944	22,760,100	24,573,100	25,800,900

# SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
MANAGEMENT				
5101 Regular Wages 5105 Overtime Wages	327,469 138	270,600	354,900	372,200
5108 Employee Incentive Pay	72,000	65,000	70,000	75,000
5109 Benefits	127,705	133,100	180,100	184,400
5110 Car Allowance	4,800	4,800	4,800	4,800
Total PERSONNEL	532,111	473,500	609,800	636,400
5213 Materials & Supplies	11,479	16,000	16,000	16,800
Total MATERIALS & FUELS	11,479	16,000	16,000	16,800
5549 Os - Other	101,391	25,000	25,000	27,000
Total OUTSIDE SERVICES	101,391	25,000	25,000	27,000
5610 Memberships	455	500	3,500	3,500
5685 Meetings & Conferences	2,103	15,000	15,000	16,000
5686 Training & Development	360	5,500	6,500	8,000
5687 Subscriptions/Publications	-	500	-	
Total SUPPORT EXPENSES	2,918	21,500	25,000	27,500
Total MANAGEMENT	647,898	536,000	675,800	707,700
HITE TREATMENT - SUPPORT				
5101 Regular Wages	1,019,596	1,055,200	1,296,300	1,379,100
5105 Overtime Wages	175,095	415,000	415,000	465,000
5109 Benefits	445,994	516,500	658,000	682,700
Total PERSONNEL	1,640,684	1,986,700	2,369,300	2,526,800
5213 Materials & Supplies	57,396	80,000	80,000	84,000
Total MATERIALS & FUELS	57,396	80,000	80,000	84,000
5410 Natural Gas/Propane	680,680	250,000	384,894	429,702
5411 Natural Gas - Cogen 5415 Potable Water	69,727 399,311	500,000	500,000	525,000
5420 Electrical Power	347,880	1,270,000	1,450,000	1,365,000
Total UTILITIES	1,497,598	2,020,000	2,334,894	2,319,702
5549 Os - Other	3,806	-	-	-
5556 Os - Maintenance	420	-	-	
Total OUTSIDE SERVICES	4,226	-	-	-
5610 Memberships	580	2,500	-	-
5685 Meetings & Conferences	40,526	20,000	20,000	21,000
5686 Training & Development	12,654	60,000	60,000	64,000
5687 Subscriptions/Publications	170	500	-	
Total SUPPORT EXPENSES	53,930	83,000	80,000	85,000
Total HITE TREATMENT SUPPORT	3,253,834	4,169,700	4,864,194	5,015,502

# SUMMARY OF EXPENSES BY ACTIVITY

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
HITE TREATMENT - PRIMA	IDV NODTU				
	KTNOKIII				
5101 Regular Wages 5105 Overtime Wages		110,254 37,085	135,700 -	138,200	162,700 -
5109 Benefits		62,115	66,200	70,200	80,000
Total PERSONNEL		209,454	201,900	208,400	242,700
5213 Materials & Supplies		<u>-</u>	2,000	2,000	2,100
Total MATERIALS & FUELS		-	2,000	2,000	2,100
5420 Electrical Power		69,083	250,000	250,000	262,500
Total UTILITIES		69,083	250,000	250,000	262,500
Total HITE TREATMENT -	PRIMARY NORTH	278,537	453,900	460,400	507,300
HITE TREATMENT - PRIMA	RY SOUTH		·		· · · · · · · · · · · · · · · · · · ·
5101 Regular Wages		110,254	135,700	138,200	162,700
5105 Overtime Wages		37,085	-	-	· -
5109 Benefits		62,115	66,200	70,200	80,000
Total PERSONNEL		209,454	201,900	208,400	242,700
5213 Materials & Supplies		3,008	2,000	2,000	2,100
Total MATERIALS & FUELS		3,008	2,000	2,000	2,100
5420 Electrical Power		69,083	70,000	100,000	105,000
Total UTILITIES		69,083	70,000	100,000	105,000
Total HITE TREATMENT -	PRIMARY SOUTH	281,545	273,900	310,400	349,800
HITE TREATMENT - SECO		,		,	
5101 Regular Wages		110,254	179,000	183,500	210,400
5105 Overtime Wages		37,085	-	-	-
5109 Benefits		81,861	87,600	92,900	103,600
Total PERSONNEL		229,200	266,600	276,400	314,000
5213 Materials & Supplies		-	8,000	8,000	8,400
Total MATERIALS & FUELS		-	8,000	8,000	8,400
5420 Electrical Power		2,245,207	1,400,000	1,500,000	1,515,000
Total UTILITIES		2,245,207	1,400,000	1,500,000	1,515,000
Total HITE TRE SECONDAR		2,474,406	1,674,600	1,784,400	1,837,400
HITE TREATMENT - SECO	NDARY SOUTH	———— <del>1</del>			
5101 Regular Wages		110,254	179,000	183,500	210,400
5105 Overtime Wages 5109 Benefits		37,085 81,861	- 87,600	92,900	103,600
Total PERSONNEL		229,200	266,600	276,400	314,000

# SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5213 Materials & Supplies	-	10,000	10,000	10,500
Total MATERIALS & FUELS	-	10,000	10,000	10,500
5420 Electrical Power	1,819,193	1,100,000	1,200,000	1,260,000
Total UTILITIES	1,819,193	1,100,000	1,200,000	1,260,000
Total HITE TREATMENT - SECONDARY SOUTH _	2,048,393	1,376,600	1,486,400	1,584,500
HITE TREATMENT - CHLORINATION/DI	ECHLORINATION			
5101 Regular Wages	110,254	61,900	65,300	76,600
5105 Overtime Wages 5109 Benefits	37,085 28,552	30,500	33,200	- 37,900
_				
Total PERSONNEL	175,890	92,400	98,500	114,500
5213 Materials & Supplies	-	4,000	4,000	4,200
Total MATERIALS & FUELS	-	4,000	4,000	4,200
5339 Peracetic Acid	4,698,516	2,900,000	3,500,000	3,541,000
5341 Sodium Bisulfite 5342 Sodium Hypochlorite	114,245 131,966	150,000 50,000	150,000 50,000	160,000 150,000
Total CHEMICALS	4,944,727	3,100,000	3,700,000	3,851,000
5420 Electrical Power	253,305	70,000	100,000	105,000
Total UTILITIES	253,305	70,000	100,000	105,000
Total HITE TREATMENT -				
CHLORINATION/DECHLORINATION_	5,373,923	3,266,400	3,902,500	4,074,700
HITE TREATMENT - GREASE PROCES	SING			
5101 Regular Wages	110,254	61,900	65,300	76,600
5105 Overtime Wages 5109 Benefits	37,085 28,552	30,500	33,200	- 37,900
Total PERSONNEL	175,890	92,400	98,500	114,500
5213 Materials & Supplies	-	500	500	525
Total MATERIALS & FUELS	-	500	500	525
5410 Natural Gas/Propane	-	100,000	142,553	161,149
Total UTILITIES	-	100,000	142,553	161,149
Total HITE TREATMENT - GREASE PROCESSING	175,890	192,900	241,553	276,174
HITE TREATMENT - DISSOLVED AIR FL	•	,	-,	~,·
		197 000	101 200	207 600
5101 Regular Wages 5105 Overtime Wages	110,254 37,085	187,900 -	181,300 -	207,600 -
5109 Benefits	85,543	91,700	91,800	102,800
Total PERSONNEL	232,881	279,600	273,100	310,400

# SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5213 Materials & Supplies		500	500	525
Total MATERIALS & FUELS	-	500	500	525
5330 Polymer - Daf	618,599	530,000	600,000	600,000
Total CHEMICALS	618,599	530,000	600,000	600,000
5420 Electrical Power	391,472	140,000	150,000	157,500
Total UTILITIES	391,472	140,000	150,000	157,500
Total HITE TREATMENT - DISSOLVED AIR FLOTATION	1,242,952	950,100	1,023,600	1,068,425
HITE TREATMENT - ANAEROBIC DIGE	STION			
5101 Regular Wages 5105 Overtime Wages	110,254 37,085	119,400 -	116,300	130,800
5109 Benefits	54,800	58,700	58,800	64,600
Total PERSONNEL	202,138	178,100	175,100	195,400
5213 Materials & Supplies	-	1,000	1,000	1,050
Total MATERIALS & FUELS	-	1,000	1,000	1,050
5320 Ferric Chloride 5347 Magnesium Chloride	- 940,237	150,000 700,000	175,000 700,000	200,000 735,000
Total CHEMICALS	940,237	850,000	875,000	935,000
5410 Natural Gas/Propane 5420 Electrical Power	- 172,708	100,000 100,000	142,553 100,000	161,149 105,000
Total UTILITIES	172,708	200,000	242,553	266,149
Total HITE TREATMENT - ANAEROBIC DIGESTION	1,315,083	1,229,100	1,293,653	1,397,599
HITE TREATMENT - COGENERATION				
5101 Regular Wages 5105 Overtime Wages	110,254 37,085	8,700 -	9,100	9,500
5109 Benefits	4,264	4,300	4,800	4,800
Total PERSONNEL	151,602	13,000	13,900	14,300
5411 Natural Gas - Cogen 5420 Electrical Power	- 6,084	140,000 500,000	140,000 500,000	150,000 525,000
Total UTILITIES	6,084	640,000	640,000	675,000
5550 Os - Engie	1,355,947	1,750,000	1,750,000	1,500,000
Total OUTSIDE SERVICES	1,355,947	1,750,000	1,750,000	1,500,000
Total HITE TREATMENT - COGENERATION _	1,513,633	2,403,000	2,403,900	2,189,300

# SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
TREATMENT - CENTRIFUGATION				
5101 Regular Wages 5105 Overtime Wages	110,254	256,500	247,300	285,600
5109 Benefits	37,085 117,002	125,700	125,100	141,900
Total PERSONNEL	264,341	382,200	372,400	427,500
5213 Materials & Supplies	7,520	5,000	5,000	5,250
Total MATERIALS & FUELS	7,520	5,000	5,000	5,250
5320 Ferric Chloride	263,599	150,000	175,000	200,000
5335 Polymer - Centrifuge 5355 Mineral Oil	2,538,288 10,269	3,000,000 10,000	3,000,000 16,000	3,390,000 16,000
5361 Defoament	46,386	30,000	50,000	54,000
Total CHEMICALS	2,858,542	3,190,000	3,241,000	3,660,000
5420 Electrical Power	541,152	300,000	300,000	315,000
Total UTILITIES	541,152	300,000	300,000	315,000
Total TREATMENT - CENTRIFUGATION	3,671,555	3,877,200	3,918,400	4,407,750
HITE TREATMENT - PROCESS CONT	ROL OPS			
5101 Regular Wages	207,022	383,300	367,600	423,100
5105 Overtime Wages	69,629	-	-	-
5109 Benefits	175,160	188,000	186,600	209,900
Total PERSONNEL	451,811	571,300	554,200	633,000
5213 Materials & Supplies	11,871	5,000	5,000	5,250
Total MATERIALS & FUELS	11,871	5,000	5,000	5,250
Total HITE TREATMENT - PROCESS				
CONTROL OPS	463,682	576,300	559,200	638,250
HITE TREATMENT - SPRT TO PROCE	SS CONTROL			
5101 Regular Wages	-	147,800	56,600	59,200
5109 Benefits	67,270	72,500	28,400	29,600
Total PERSONNEL	67,270	220,300	85,000	88,800
Total HITE TREATMENT - SPRT TO PROCESS CONTROL	67,270	220,300	85,000	88,800
050110171	·			
SECURITY				
5101 Regular Wages	241,363	189,000	180,000	189,100
5104 On-Call Wages	520	3,000	2,500	2,800
5105 Overtime Wages 5109 Benefits	10,242 90,292	3,000 93,100	3,000 91,200	5,000 93,500
o.oo bonomo	50,252	55,100	51,200	
Total PERSONNEL	342,416	288,100	276,700	290,400
5213 Materials & Supplies	6,629	17,000	17,000	17,850
Total MATERIALS & FUELS	6,629	17,000	17,000	17,850

# SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5549 Os - Other	887,564	950,000	950,000	1,000,000
5556 Os - Maintenance	41,748	45,000	60,000	75,000
Total OUTSIDE SERVICES	929,311	995,000	1,010,000	1,075,000
5610 Memberships	225	500	-	-
5685 Meetings & Conferences	916	3,000	3,000	4,000
5686 Training & Development	-	3,000	3,000	3,500
Total SUPPORT EXPENSES	1,141	6,500	6,000	7,500
Total SECURITY	1,279,497	1,306,600	1,309,700	1,390,750
NTP SECURITY				
5104 On-Call Wages	_	-	500	700
5105 Overtime Wages	-	3,000	3,000	5,000
Total PERSONNEL	-	3,000	3,500	5,700
5213 Materials & Supplies	-	5,000	5,000	5,250
Total MATERIALS & FUELS	-	5,000	5,000	5,250
5549 Os - Other	20,879	230,000	230,000	240,000
5556 Os - Maintenance	10,966	15,000	15,000	15,000
Total OUTSIDE SERVICES	31,845	245,000	245,000	255,000
Total NTP SECURITY	31,845	253,500	254,000	266,950
Total OPERATIONS	24,119,944	22,760,100	24,573,100	25,800,900

# 2022 Through 2024

# By Department at Year End

	202	22	2022	202	3	2024	
	Budget	Revised	Actual	Budget	Revised	Adopted	
OPERATIONS	1						
0001 - Administrative Assistant Senior	0.00	1.00	0.00	1.00	0.00	0.00	
0001 - Coordinated Operations Administrative Manager	1.00	1.00	0.00	1.00	0.00	0.00	
0001 - Coordinated Opoperations Business Analyst	0.00	0.00	1.00	0.00	1.00	1.00	
0001 - Director of Operations	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Chief Operating Officer	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Senior Coordinated Operations Administrative Mgr	0.00	0.00	1.00	0.00	1.00	1.00	
1009 - Administrative Analyst	0.00	1.00	1.00	1.00	1.00	1.00	
1009 - Administrative Assistant Senior	1.00	0.00	0.00	0.00	0.00	0.00	
1009 - Operations Manager - RWHTF	0.00	0.00	1.00	0.00	1.00	1.00	
1009 - Operations Supervisor	4.00	4.00	3.00	5.00	5.00	5.00	
1009 - Operations Work Planner	0.00	0.00	1.00	0.00	1.00	1.00	
1009 - Operations Work Planner Senior	2.00	2.00	2.00	2.00	2.00	2.00	
1009 - Operator Technician	3.00	2.00	0.00	2.00	1.00	1.00	
1009 - Plant Operator I	11.00	12.00	14.00	12.00	14.00	17.00	
1009 - Plant Operator II	9.00	9.00	4.00	9.00	6.00	6.00	
1009 - Plant Operator Lead	5.00	5.00	5.00	5.00	5.00	5.00	
1009 - Senior RWHTF Operations Manager	1.00	1.00	1.00	1.00	1.00	1.00	
5800 - Security Manager	1.00	1.00	2.00	1.00	1.00	1.00	
5800 - Security Specialist Senior	1.00	1.00	1.00	1.00	1.00	1.00	
Total Operations Department	41.00	41.00	38.00	42.00	42.00	45.00	

# Northern Treatment Plant Department

# Description of Operations

The Northern Treatment Plant (NTP) Operations team is responsible for operating the liquid treatment, solids processing, and cogeneration facilities at the NTP in compliance with all federal and state regulations. The Operations team strives to operate these facilities in a cost-effective and efficient manner. The NTP Maintenance team is responsible for providing preventive and corrective maintenance at NTP to meet reliability requirements and operational demands for liquid treatment, solids processing, and energy cogeneration. This includes maintaining Metro District offices, public area and facilities, and maintaining facility support utilities such as water, electrical, and natural gas systems.

The NTP 2023 Revised Budget increased by 0.2% compared to the 2023 Budget. The 2024 Budget is increasing by 5.3% compared to the 2023 Budget. These changes are due to an decrease in personnel and an increase in materials and fuels, chemicals, utilities, and outside services.

Budget	Summary
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Category	20	23 Budget	2023 Revised	Variance 2023B/2023R	20	24 Budget	/ariance 23B/2024B
Personnel	\$	3,583,400	\$ 3,428,800	\$ (154,600)	\$	3,581,900	\$ (1,500)
Materials & Fuels		745,000	760,000	15,000		810,000	65,000
Chemicals		389,500	408,000	18,500		440,000	50,500
Utilities		1,535,000	1,588,000	53,000		1,697,000	162,000
Outside Services		916,000	996,000	80,000		1,005,550	89,550
Support Expenses		54,000	54,000	-		71,000	17,000
Total Northern Treatment Plant	\$	7,222,900	\$ 7,234,800	\$ 11,900	\$	7,605,450	\$ 382,550

# Personnel Summary

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Northern Treatment Plant Staff	2	8 28	-	28	-

# 2022 Highlights

### NTP Operations

- 5.5 million gallons/day reclaimed water
- 15 wet tons per day dewatered biosolids
- 833,000 BTU/hour heat recovered
- 103 kilowatts/hour energy recovered
- 24/7/365 staffed operations

### NTP Maintenance

- 30 Buildings on 90 acres
- 4,187 major pieces of processing equipment
- 4,600 pieces of active equipment
- 6,119 work orders completed

### **DEPARTMENT SUMMARY**

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
MANAGEMENT	364,991	564,100	336,100	364,400
NTP MAINTENANCE	2,818,213	3,098,899	3,180,300	3,298,950
NTP OPERATIONS	3,448,308	3,559,901	3,718,400	3,942,100
Total NORTHERN TREATMENT PLANT	6,631,512	7,222,900	7,234,800	7,605,450

# SUMMARY OF EXPENSES BY OBJECT

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
PERSONNE	=1				
5101	REGULAR WAGES	1,521,260	2,306,000	2,156,400	2,266,600
5105	OVERTIME WAGES	145,938	89,000	105,000	113,500
5104	ON-CALL WAGES	21,616	5,000	22,000	25,000
5109	BENEFITS	871,553	1,130,600	1,092,600	1,120,000
5108	EMPLOYEE INCENTIVE PAY	32,750	30,000	30,000	32,000
5103	TEMPORARY WAGES	16,800	18,000	18,000	20,000
5110	CAR ALLOWANCE	4,800	4,800	4,800	4,800
	Total PERSONNEL	2,614,717	3,583,400	3,428,800	3,581,900
MATERIALS	S & FUELS				
5213	MATERIALS & SUPPLIES	909,097	745,000	760,000	810,000
	Total MATERIALS & FUELS	909,097	745,000	760,000	810,000
CHEMICAL	S				
5320	FERRIC CHLORIDE	104,585	80,000	85,000	91,000
5329	POLYMER - WAS	29,437	30,000	35,000	40,000
5332	POLYMER - DEWATERING	103,717	160,000	160,000	170,000
5338	ACETIC ACID	78,846	26,500	35,000	40,000
5351	CALCIUM HYDROXIDE	50,956	62,500	62,500	66,000
5358	ALUM	11,120	30,500	30,500	33,000
	Total CHEMICALS	378,661	389,500	408,000	440,000
UTILITIES					
5410	NATURAL GAS/PROPANE	442,529	255,000	308,000	312,000
5415	POTABLE WATER	131,352	100,000	100,000	110,000
5420	ELECTRICAL POWER	1,148,822	1,180,000	1,180,000	1,275,000
		, -,-	,,	,,	, -,
	Total UTILITIES	1,722,703	1,535,000	1,588,000	1,697,000
OUTSIDE S	ERVICES				
5540	OS - RENTAL	_	_	40,000	45,000
5549	OS - OTHER	75,844	25,000	65,000	75,000
5556	OS - MAINTENANCE	883,668	891,000	891,000	885,550
	Total OUTSIDE SERVICES	959,512	916,000	996,000	1,005,550
SUPPORT S	SERVICES				
5610	SLITTIOLO				0.000
5685	MEMBERSHIPS	1 835	2 000	2 000	2 000
5686	MEMBERSHIPS MEETINGS & CONFERENCES	1,835 30,991	2,000	2,000 29,000	2,000 36,000
0000	MEETINGS & CONFERENCES	30,991	29,000	29,000	36,000
5687					•
5687	MEETINGS & CONFERENCES TRAINING & DEVELOPMENT	30,991 13,686	29,000 22,000	29,000	36,000

### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
MANAGEMENT				
5101 Regular Wages	144,074	316,600	158,400	166,300
5109 Benefits 5108 Employee Incentive Pay	69,008 32,750	155,200 30,000	80,400 30,000	82,300 32,000
5100 Employee incentive Fay 5110 Car Allowance	4,800	4,800	4,800	4,800
_	.,	.,	-,,,,,,	.,,,,,
Total PERSONNEL	250,631	506,600	273,600	285,400
5213 Materials & Supplies	73,322	15,000	15,000	20,000
Total MATERIALS & FUELS	73,322	15,000	15,000	20,000
5549 Os - Other	17,737	25,000	30,000	35,000
Total OUTSIDE SERVICES	17,737	25,000	30,000	35,000
EC40 Marcharabina	440	1 000	2.000	2.000
5610 Memberships 5685 Meetings & Conferences	440 21,598	1,000 8,000	2,000 8,000	2,000 10,000
5686 Training & Development	1,103	8,000	7,500	12,000
5687 Subscriptions/Publications	160	500	-	
Total SUPPORT EXPENSES	23,301	17,500	17,500	24,000
Total MANAGEMENT	364,991	564,100	336,100	364,400
NTP SUPPORT				
5404 Bandar Wana	440.005	744 000	740,400	777 700
5101 Regular Wages 5103 Temporary Wages	442,635	711,600	740,400 18,000	777,700 20,000
5104 On-Call Wages	21,020	5,000	22,000	25,000
5105 Overtime Wages	44,194	89,000	105,000	113,500
5109 Benefits	280,832	348,100	375,100	385,800
Total PERSONNEL	788,681	1,153,700	1,260,500	1,322,000
5213 Materials & Supplies	146,486	7,778	745,000	790,000
Total MATERIALS & FUELS	146,486	7,778	745,000	790,000
5410 Natural Gas/Propane	296,495	164,700	208,000	180,000
5415 Potable Water	131,352	100,000	100,000	110,000
5420 Electrical Power	274,603	250,000	250,000	265,000
Total UTILITIES	702,450	514,700	558,000	555,000
FF40 Oo Othor	E0 407			
5549 Os - Other 5556 Os - Maintenance	58,107 494,412	- 480,000	-	-
Total OUTSIDE SERVICES	552,519	480,000	40,000	45,000

### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5610 Memberships	1,395	1,000	-	-
5685 Meetings & Conferences	9,393	21,000	21,000	26,000
5686 Training & Development	12,583	12,000	13,500	18,000
5687 Subscriptions/Publications	150	500	-	
Total SUPPORT EXPENSES	23,521	34,500	34,500	44,000
Total NTP SUPPORT	2,213,657	2,190,678	2,638,000	2,756,000
NTP PROCESS CONTROL OPS				
5101 Regular Wages	72,852	170,900	94,600	99,200
5105 Overtime Wages	11,801	· -	, -	, -
5109 Benefits	77,836	84,000	48,100	49,400
Total PERSONNEL	162,489	254,900	142,700	148,600
5213 Materials & Supplies	16,249	3,333	-	
Total MATERIALS & FUELS	16,249	3,333	-	-
Total NTP PROCESS CONTROL OPS_	178,738	258,233	142,700	148,600
NTP SUPPORT TO PROCESS CONTRO	DL			
5101 Regular Wages	_	98,500	113,100	118,500
5109 Benefits	44,799	48,400	57,500	58,700
Total PERSONNEL	44,799	146,900	170,600	177,200
Total NTP SUPPORT TO PROCESS				
CONTROL_	44,799	146,900	170,600	177,200
NTP HEADWORKS				
5101 Regular Wages	63,514	104,900	102,900	108,800
5105 Overtime Wages	6,507	-	-	-
5109 Benefits	45,229	51,100	52,500	53,600
Total PERSONNEL	115,251	156,000	155,400	162,400
5213 Materials & Supplies	31,097	34,314	-	
Total MATERIALS & FUELS	31,097	34,314	-	-
5410 Natural Gas/Propane	6,638	4,200	5,000	8,000
5420 Electrical Power	102,181	130,000	130,000	140,000
Total UTILITIES	108,819	134,200	135,000	148,000

### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5556 Os - Maintenance	1,105	8,000	8,000	8,400
Total OUTSIDE SERVICES	1,105	8,000	8,000	8,400
Total NTP HEADWORKS	256,272	332,514	298,400	318,800
NTP PRIMARY TREATMENT				
5101 Regular Wages 5105 Overtime Wages 5109 Benefits	49,690 6,279 28,208	96,900 - 47,300	85,700 - 43,500	89,500 - 44,300
<del>-</del>		•		
Total PERSONNEL	84,177	144,200	129,200	133,800
5213 Materials & Supplies	33,167	11,495	-	
Total MATERIALS & FUELS	33,167	11,495	-	-
5410 Natural Gas/Propane 5420 Electrical Power	6,638 22,707	4,200 30,000	5,000 30,000	8,000 35,000
Total UTILITIES	29,345	34,200	35,000	43,000
5556 Os - Maintenance	-	1,000	1,000	1,050
Total OUTSIDE SERVICES	-	1,000	1,000	1,050
Total NTP PRIMARY TREATMENT_	146,689	190,895	165,200	177,850
NTP SECONDARY TREATMENT				
5101 Regular Wages 5105 Overtime Wages 5109 Benefits	77,163 6,279 29,356	71,200 - 35,200	75,100 - 37,700	78,500 - 38,400
_	•			
Total PERSONNEL	112,798	106,400	112,800	116,900
5213 Materials & Supplies	26,331	99,221	-	
Total MATERIALS & FUELS	26,331	99,221	-	-
5338 Acetic Acid	78,846	26,500	35,000	40,000
Total CHEMICALS	78,846	26,500	35,000	40,000
5410 Natural Gas/Propane 5420 Electrical Power	6,638 261,130	4,200 220,000	5,000 220,000	8,000 235,000
Total UTILITIES	267,768	224,200	225,000	243,000

### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5556 Os - Maintenance	4,811	2,000	2,000	2,100
Total OUTSIDE SERVICES	4,811	2,000	2,000	2,100
Total NTP SECONDARY TREATMENT_	490,554	458,321	374,800	402,000
NTP TERTIARY TREATMENT				
5101 Regular Wages 5105 Overtime Wages 5109 Benefits	53,021 6,279 41,643	105,400 - 51,700	102,700 - 51,800	108,400 - 53,100
Total PERSONNEL	100,943	157,100	154,500	161,500
5213 Materials & Supplies	48,489	12,001	-	-
Total MATERIALS & FUELS	48,489	12,001	-	-
5358 Alum	11,120	30,500	30,500	33,000
Total CHEMICALS	11,120	30,500	30,500	33,000
5410 Natural Gas/Propane 5420 Electrical Power	6,638 158,949	4,200 200,000	5,000 200,000	8,000 210,000
Total UTILITIES	165,587	204,200	205,000	218,000
5556 Os - Maintenance	1,250	1,000	1,000	1,050
Total OUTSIDE SERVICES	1,250	1,000	1,000	1,050
Total NTP TERTIARY TREATMENT _	327,389	404,801	391,000	413,550
NTP DISINFECTION & EFFLUENT TRAN	NSFER			
5101 Regular Wages 5105 Overtime Wages 5109 Benefits	54,807 6,279 38,583	97,700 - 48,100	95,000 - 48,200	99,900 - 49,500
Total PERSONNEL	99,670	145,800	143,200	149,400
5213 Materials & Supplies	49,463	33,300	-	-
Total MATERIALS & FUELS	49,463	33,300	-	-

# SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5410 Natural Gas/Propane 5420 Electrical Power	6,638 102,181	4,200 120,000	5,000 120,000	8,000 130,000
			•	
Total UTILITIES	108,819	124,200	125,000	138,000
5556 Os - Maintenance	50,472	16,000	16,000	16,800
Total OUTSIDE SERVICES	50,472	16,000	16,000	16,800
Total NTP DISINFECTION &	308,424	319,300	284,200	304,200
NTP GRAVITY THICKENING				
5101 Regular Wages	52,669	100,400	98,100	103,400
5105 Overtime Wages 5109 Benefits	6,279 39,731	- 49,300	- 49,400	- 50,700
Total PERSONNEL	98,679	149,700	147,500	154,100
5213 Materials & Supplies	24,732	35,328	<u>-</u>	<u>-</u>
Total MATERIALS & FUELS	24,732	35,328	-	-
5410 Natural Gas/Propane 5420 Electrical Power	6,638 22,707	4,200 20,000	5,000 20,000	8,000 25,000
Total UTILITIES	29,345	24,200	25,000	33,000
5556 Os - Maintenance	-	1,000	1,000	1,050
Total OUTSIDE SERVICES	-	1,000	1,000	1,050
Total NTP GRAVITY THICKENING	152,756	210,228	173,500	188,150
NTP WAS THICKENING				
5101 Regular Wages	50,509	100,400	98,100	103,400
5105 Overtime Wages 5109 Benefits	6,279 39,731	49,300	- 49,400	- 50,700
Total PERSONNEL	96,519	149,700	147,500	154,100
5213 Materials & Supplies	22,840	24,172	-	
Total MATERIALS & FUELS	22,840	24,172	-	-
5329 Polymer - Was	29,437	30,000	35,000	40,000
Total CHEMICALS	29,437	30,000	35,000	40,000

### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5410 Natural Gas/Propane 5420 Electrical Power	6,638 11,353	4,200 10,000	5,000 10,000	8,000 15,000
Total UTILITIES	17,991	14,200	15,000	23,000
5556 Os - Maintenance	-	1,000	1,000	1,050
Total OUTSIDE SERVICES	-	1,000	1,000	1,050
Total NTP WAS THICKENING	166,788	219,072	198,500	218,150
NTP ANAEROBIC DIGESTION				
5101 Regular Wages 5105 Overtime Wages 5109 Benefits	72,529 6,362 40,400	102,300 - 50,500	102,700 - 51,800	108,400 - 53,100
Total PERSONNEL	119,291	152,800	154,500	161,500
5213 Materials & Supplies	110,139	92,123	-	-
Total MATERIALS & FUELS	110,139	92,123	-	-
5320 Ferric Chloride 5351 Calcium Hydroxide	5,085 50,956	16,000 62,500	20,000 62,500	23,000 66,000
Total CHEMICALS	56,041	78,500	82,500	89,000
5410 Natural Gas/Propane 5420 Electrical Power	8,851 136,242	4,200 140,000	5,000 140,000	8,000 150,000
Total UTILITIES	145,092	144,200	145,000	158,000
5556 Os - Maintenance	22,369	25,000	25,000	26,250
Total OUTSIDE SERVICES	22,369	25,000	60,000	66,250
Total NTP ANAEROBIC DIGESTION_	452,933	492,623	442,000	474,750
NTP DIGESTED SOLIDS DEWATERING				
5101 Regular Wages 5105 Overtime Wages 5109 Benefits	68,309 6,388	119,200	121,000	127,500
_	51,684	58,600	62,100	63,300
Total PERSONNEL	126,381	177,800	183,100	190,800

### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5213 Materials & Supplies	50,354	43,442	_	_
Total MATERIALS & FUELS	50,354	43,442	_	_
5320 Ferric Chloride	99,500	64,000	65,000	68,000
5332 Polymer - Dewatering	103,717	160,000	160,000	170,000
Total CHEMICALS	203,218	224,000	225,000	238,000
5410 Natural Gas/Propane	6,638	4,200	5,000	8,000
5420 Electrical Power	11,353	10,000	10,000	15,000
Total UTILITIES	17,991	14,200	15,000	23,000
5556 Os - Maintenance	1,250	30,000	30,000	31,500
Total OUTSIDE SERVICES	1,250	30,000	30,000	31,500
Total NTP DIGESTED SOLIDS				
DEWATERING_	399,194	489,442	453,100	483,300
NTP COGENERATION				
5101 Regular Wages 5105 Overtime Wages	49,244 6,279	71,200	75,100	78,500
5109 Benefits	29,356	35,200	37,700	38,400
Total PERSONNEL	84,879	106,400	112,800	116,900
5213 Materials & Supplies	86,310	29,243	-	
Total MATERIALS & FUELS	86,310	29,243	-	-
5410 Natural Gas/Propane	84,081	52,500	55,000	60,000
5420 Electrical Power	45,414	50,000	50,000	55,000
Total UTILITIES	129,495	102,500	105,000	115,000
5556 Os - Maintenance	68,612	325,000	325,000	316,250
Total OUTSIDE SERVICES	68,612	325,000	325,000	316,250
Total NTP COGENERATION	369,296	563,143	542,800	548,150
GROUNDS				
5101 Regular Wages	268,418	-	59,200	62,300
5103 Temporary Wages	16,800	18,000	-	-
5104 On-Call Wages 5105 Overtime Wages	596 36 731	-	-	-
5105 Overtime wages 5109 Benefits	26,731	-	- 29,900	- 30,800
Total PERSONNEL	312,546	18,000	89,100	93,100

### SUMMARY OF EXPENSES BY ACTIVITY

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
5213 Materials & Supplies	70,100	212,975	-	_
Total MATERIALS & FUELS	70,100	212,975	-	-
5556 Os - Maintenance	183,035	-	480,000	479,000
Total OUTSIDE SERVICES	183,035	-	480,000	479,000
5686 Training & Development	-	2,000	2,000	3,000
Total SUPPORT EXPENSES	-	2,000	2,000	3,000
Total GROUNDS	565,681	232,975	571,100	575,100
EQUIPMENT				
5101 Regular Wages 5109 Benefits	1,827 15,156	38,800 18,600	34,300 17,500	36,300 17,900
Total PERSONNEL	16,983	57,400	51,800	54,200
5213 Materials & Supplies	120,016	91,275	-	
Total MATERIALS & FUELS	120,016	91,275	-	-
5556 Os - Maintenance	56,352	1,000	1,000	1,050
Total OUTSIDE SERVICES	56,352	1,000	1,000	1,050
Total EQUIPMENT_	193,352	149,675	52,800	55,250
Total NORTHERN TREATMENT PLANT	6,631,512	7,222,900	7,234,800	7,605,450

# 2022 Through 2024

# By Department at Year End

	202	2022		202	2024	
	Budget	Revised	Actual	Budget	Revised	Adopted
NORTHERN TREATMENT PLANT						
0200 - NTP Director of Operations and Maintenance	0.00	1.00	1.00	1.00	1.00	1.00
0200 - Senior NTP O&M Manager	1.00	0.00	0.00	0.00	0.00	0.00
0309 - Administrative Analyst	0.00	1.00	1.00	1.00	1.00	1.00
0309 - Administrative Assistant	1.00	1.00	0.00	1.00	0.00	0.00
0309 - Administrative Assistant Senior	1.00	0.00	1.00	0.00	1.00	1.00
0309 - Department Budget Administrator	1.00	0.00	0.00	0.00	0.00	0.00
0309 - NTP Superintendent	1.00	0.00	0.00	0.00	0.00	0.00
0309 - Operations Supervisor	1.00	1.00	2.00	2.00	2.00	2.00
0309 - Operator Technician	1.00	2.00	1.00	2.00	1.00	1.00
0309 - Plant Operator I	3.00	3.00	4.00	4.00	7.00	7.00
0309 - Plant Operator II	2.00	2.00	0.00	2.00	0.00	0.00
0309 - Plant Operator Lead	2.00	2.00	1.00	2.00	2.00	2.00
1708 - Electrician Instrument Tech	2.00	2.00	0.00	3.00	3.00	3.00
1708 - Facilities Maintenance Lead	0.00	1.00	1.00	1.00	1.00	1.00
1708 - Maintenance Worker FM	1.00	1.00	2.00	1.00	2.00	2.00
1708 - Mechanical Industrial Tech Associate	0.00	0.00	1.00	0.00	1.00	1.00
1708 - Mechanical Industrial Tech Senior	0.00	2.00	1.00	2.00	1.00	1.00
1708 - Mechanical Industrial Techician	1.00	1.00	1.00	1.00	1.00	1.00
1708 - NTP Facilities Maintenance Supervisor	0.00	1.00	1.00	1.00	1.00	1.00
1708 - Senior Maint Worker-Maint	2.00	1.00	0.00	1.00	0.00	0.00
1708 - Utility Repairman	1.00	1.00	1.00	1.00	1.00	1.00
1709 - NTP Electrical & Instrumentation Supervisor	0.00	1.00	1.00	1.00	1.00	1.00
1709 - NTP Maintenance Supervisor	2.00	0.00	0.00	0.00	0.00	0.00
1709 - NTP Mechanical Maintenance Supervisor	0.00	1.00	1.00	1.00	1.00	1.00
Total Northern Treatment Plant	23.00	25.00	21.00	28.00	28.00	28.00

# Resource Recovery and Reuse Department

# Description of Operations

The Resource Recovery and Reuse (RR&R) Department is responsible for Metro Water Recovery's Transmission System, the Biosolids Management Program, and Metro's Fleet Management Program. This includes transmission of wastewater from all connectors to the RWHTF and NTP, marketing, transporting, and distribution of Metro's Class B METROGRO® biosolids product, as well as acquiring and maintaining fleet vehicles and equipment.

The RR&R Department 2023 Revised Budget increased by 4.1% compared to the 2023 Budget. The 2024 Budget is increasing by 8.1% compared to the 2023 Budget. These changes are due to an increase in personnel, materials & fuels, and utilities.

Category	20	2023 Budget 2023 Revised		2023 Revised	Variance 2023B/2023R		2024 Budget		Variance 2023B/2024B	
Personnel	\$	8,014,800	\$	8,598,200	\$	583,400	\$	9,217,200	\$	1,202,400
Materials & Fuels		3,259,750		3,523,500		263,750		3,622,500		362,750
Chemicals		1,890,000		1,650,000		(240,000)		1,700,000		(190,000)
Utilities		205,000		210,000		5,000		232,000		27,000
Outside Services		1,595,000		1,602,500		7,500		1,400,000		(195,000)
Support Expenses		134,000		134,000		-		147,000		13,000
Total RWHTF Operations	\$	15,098,550	\$	15,718,200	\$	619,650	\$	16,318,700	\$	1,220,150

# Personnel Summary

_	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B	
Total RWHTF Operations Staff	68.00	69.00	1.00	71.00	3.00	

# 2022 Highlights

- 236 miles of gravity pipe
- 43 interceptors
- 3,728 manholes
- 7 drainage basins
- 113 diversion structures
- 109 metering facilities
- 30 siphon structures
- 3 lift stations, 3 miles of force mains
- ~16,609 line locate responses
- 236 miles of gravity pipe

- 52.000-acre METROGRO Farm
- 110–120 miles of METROGRO Farm roads
- ~30,000 dry tons biosolids land applied
- ~13,000 acres biosolids land applied
- 23 truckloads/day biosolids transported 6 days/week
- ~8,500 pounds of biosolids in each truck
- 362 permitted land application sites
- 3,508 Fleet work orders completed
- 476 pieces of Fleet equipment

# DEPARTMENT SUMMARY

# **RESOURCE RECOVERY & REUSE DEPARTMENT**

	2022 Actual 2023 Budget		2023 Revised	2024 Adopted
RR&R MANAGEMENT	1,409,973	734,800	730,800	778,000
RR&R HITE OPERATIONS	6,686,325	8,055,500	8,341,600	8,525,000
RR&R NTP OPERATIONS	95,930	153,800	150,800	169,600
RR&R HITE MAINTENANCE	3,857,728	3,594,750	3,731,500	3,851,300
RR&R NTP MAINTENANCE	-	159,900	124,400	130,000
RR&R TRANSMISSION	2,047,762	2,399,800	2,639,100	2,864,800
Total RESOURCE RECOVERY & REUSE_	14,097,718	15,098,550	15,718,200	16,318,700

# SUMMARY OF EXPENSES BY OBJECT

### **RESOURCE RECOVERY & REUSE DEPARTMENT**

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
PERSONN					
5101	REGULAR WAGES	4,621,535	5,159,100	5,465,300	5,868,700
5105	OVERTIME WAGES	315,736	265,000	278,500	350,000
5104	ON-CALL WAGES	42,407	18,000	29,000	40,000
5103	TEMPORARY WAGES	9,163	16,000	16,000	18,000
5108	EMPLOYEE INCENTIVE PAY	128,000	32,000	32,000	36,000
5109	BENEFITS	2,354,455	2,519,900	2,772,600	2,899,700
5110	CAR ALLOWANCE	4,800	4,800	4,800	4,800
	Total PERSONNEL	7,476,096	8,014,800	8,598,200	9,217,200
MATERIALS	S & FUELS				
5213	MATERIALS & SUPPLIES	2,071,577	2,135,000	2,192,000	2,200,000
5215	TIRES & TUBES	205,633	220,000	220,000	240,000
5225	GASOLINE	186,697	145,750	181,500	192,500
5230	DIESEL FUEL	1,102,730	759,000	930,000	990,000
	Total MATERIALS & FUELS	3,566,637	3,259,750	3,523,500	3,622,500
CHEMICAL	9				
5346	HERBICIDE/PESTICIDE	_	50,000	50,000	55,000
5348	FARM CHEMICALS	1,460,683	1,840,000	1,600,000	1,645,000
3340	1 ARM OFFERMORES	1,400,000	1,040,000	1,000,000	1,040,000
	Total CHEMICALS	1,460,683	1,890,000	1,650,000	1,700,000
LITUITIEO					
UTILITIES	NATURAL CAC/DRORANE	40.570	22.000	22.000	07.000
5410	NATURAL GAS/PROPANE	19,570	22,000	22,000	27,000
5415	POTABLE WATER	14,111	18,000	18,000	20,000
5420	ELECTRICAL POWER	146,404	165,000	170,000	185,000
	Total UTILITIES	180,085	205,000	210,000	232,000
OUTSIDE S	CED/ICES				
OUTSIDE S	OS - RENTAL	4.256	190,000	100 000	197.000
5540 5549	OS - OTHER	4,256 821,892	180,000 1,040,000	180,000 1,040,000	187,000 803,000
5556	OS - MAINTENANCE				•
		224,884	152,000	159,500	170,000
5560	APPLICATION FEES	281,069	223,000	223,000	240,000
	Total OUTSIDE SERVICES	1,332,101	1,595,000	1,602,500	1,400,000
SUPPORT	SERVICES				
5610	MEMBERSHIPS	3,670	6,000	3,900	3,900
5685	MEETINGS & CONFERENCES	54,955	47,000	47,000	55,000
5686	TRAINING & DEVELOPMENT	17,379	77,000	83,100	88,100
5687	SUBSCRIPTIONS/PUBLICATIONS	6,112	4,000	-	-
	Total SUPPORT EXPENSES	82,116	134,000	134,000	147,000
	TOTAL RESOURCE RECOVERY & REUSE	14,097,718	15,098,550	15,718,200	16,318,700
	-	, ,	,,	-, -,	-,,

# 2022 Through 2024

# By Department at Year End

	202	22	2022	202	2024	
	Budget	Revised	Actual	Budget	Revised	Adopted
RESOURCE RECOVERY & REUSE						
0001 - Director of RR&R	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Fleet Maintenance Manager	1.00	1.00	1.00	1.00	1.00	1.00
0001 - Metrogro Farm Administrator	1.00	1.00	1.00	1.00	1.00	1.00
0001 - RR&R Operations Manager	1.00	1.00	1.00	1.00	1.00	1.00
0001 - RR&R Work Planner	1.00	1.00	1.00	1.00	1.00	1.00
0001 - RR&R Work Planner Senior	1.00	1.00	2.00	1.00	2.00	2.00
0401 - Transmission Work Planner	1.00	1.00	1.00	1.00	1.00	1.00
0407 - Collections System Operator I	3.00	4.00	4.00	4.00	4.00	4.00
0407 - Collections System Operator II	1.00	1.00	1.00	1.00	1.00	1.00
0407 - Collections System Operator Lead	2.00	2.00	1.00	2.00	2.00	2.00
0407 - Collections System Technician	6.00	3.00	2.00	4.00	6.00	7.00
0407 - Maintenance Worker RR&R	0.00	2.00	0.00	2.00	0.00	0.00
0407 - Transmission Operations Manager	1.00	1.00	1.00	1.00	1.00	1.00
0407 - Transmission Operations Supervisor	2.00	2.00	2.00	2.00	2.00	2.00
0412 - Administrative Assistant	1.00	0.00	0.00	0.00	0.00	0.00
0412 - Administrative Assistant Senior	0.00	1.00	1.00	1.00	1.00	1.00
2230 - Administrative Analyst	0.00	0.00	1.00	0.00	1.00	1.00
2230 - Administrative Analyst	2.00	1.00	0.00	1.00	0.00	0.00
2230 - Maintenance Worker - RR&R	0.00	0.00	1.00	0.00	1.00	1.00
2230 - RR&R Heavy Equipment/AG Operator	0.00	1.00	1.00	1.00	1.00	1.00
2230 - RR&R Operations Supervisor	2.00	2.00	2.00	2.00	2.00	2.00
2230 - RR&R Operations Supervisor	14.00	14.00	13.00	15.00	14.00	15.00
•	6.00	6.00	7.00	6.00	7.00	7.00
2230 - RR&R Operator II	2.00	1.00	0.00	1.00	1.00	1.00
2230 - RR&R Operator Lead	1.00	1.00	0.00	1.00	0.00	0.00
2230 - Senior Maint Worker-RR&R	1.00	1.00	1.00			1.00
2232 - Land Application Coordinator	3.00	3.00	2.00	1.00 3.00	1.00 2.00	2.00
2430 - Equipment & Transp Tech I						
2430 - Equipment & Transportetion Tech Associate	5.00	5.00	7.00	5.00	7.00	7.00
2430 - Equipment & Transportation Tech Associate	0.00	1.00	3.00	1.00	3.00	3.00
2430 - Fleet Maint Supv	2.00	2.00	2.00	2.00	2.00	2.00
2609 - Senior Maint Worker-RR&R	1.00	1.00	0.00	1.00	0.00	0.00
2610 - Administrative Assistant	0.00	1.00	1.00	1.00	1.00	1.00
2610 - Equipment & Transp Tech I	1.00	1.00	0.00	1.00	0.00	0.00
2610 - Fleet Maintenance Technician	2.00	2.00	0.00	2.00	0.00	0.00
2610 - Maintenance Worker RR&R	1.00	0.00	0.00	0.00	0.00	0.00
2610 - Senior Maintenance Worker RR&R	0.00	0.00	1.00	0.00	1.00	1.00
Total Resource Recovery & Reuse Department	66.00	66.00	62.00	68.00	69.00	71.00

# Administrative Services Department

# Description of Operations

The Administrative Services Department is responsible for management and operation of Finance, Budget, Internal Audit, Office Support, and Procurement. This includes warehousing, records management, and centralized administrative functions.

The Administrative Services Department 2023 Revised Budget increased by 9.5% compared to the 2023 Budget. The 2024 Budget is increasing by 11.6% compared to the 2023 Budget. This is due to an increase in support services due to insurance preimiums, as well out outside services.

Budget Summar	ry									
Category	202	3 Budget	202	23 Revised	-	ariance 23B/2023R	202	24 Budget	_	ariance 23B/2024B
Personnel	\$	3,196,900	\$	3,386,300	\$	189,400	\$	3,523,600	\$	326,700
Materials & Fuels		237,200		247,680		10,480		248,600		11,400
Outside Services		426,900		463,350		36,450		505,850		78,950
Support Expenses		2,131,100		2,461,645		330,545		2,409,090		277,990

6,558,975 \$

5,992,100 \$

# Personnel Summary

Total Administrative Services

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Administrative Services Staff	30.00	31.00	1.00	31.00	1.00

# 2022 Highlights

- 6,449 accounts payable payments processed
- AAA Standard & Poor (S&P) and Aa1 Moody's Investor Service bond ratings
- 5,276 connections audited
- Government Finance Officers Association (GFOA) Annual Comprehensive Financial Report (ACFR) Award (35th year)
- 10,613 Purchasing Card transactions (\$4.1 million)

695.040

- 2,806 purchase orders (\$48.7 million)
- 197 new stock warehouse items
- 22,032 issued warehouse items (\$3.78 million)
- 6,964 items received (\$4.78 million)

# DEPARTMENT SUMMARY

# ADMINISTRATIVE SERVICES DEPARTMENT

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
BUDGET	408,284	412,900	492,400	509,100
20202.	400,204	412,300	432,400	303,100
FINANCE	1,372,812	1,446,800	1,486,305	1,557,450
PROCUREMENT	1,847,227	2,045,800	2,163,470	2,242,490
INSURANCE	2,171,853	2,086,600	2,416,800	2,378,100
Total ADMINISTRATIVE SERVICES_	5,800,176	5,992,100	6,558,975	6,687,140

# SUMMARY OF EXPENSES BY OBJECT

### ADMINISTRATIVE SERVICES DEPARTMENT

PERSONNEI 5101 RI	L EGULAR WAGES				
5101 DI	EGULAR WAGES				
וא וטונ		1,903,984	2,143,600	2,244,700	2,357,100
5105 O'	VERTIME WAGES	1,622	1,800	1,800	1,800
5108 EI	MPLOYEE INCENTIVE PAY	4,250	-	-	-
5109 BI	ENEFITS	990,087	1,051,500	1,139,800	1,164,700
	Total PERSONNEL	2,899,943	3,196,900	3,386,300	3,523,600
		_,000,0.0	3,.33,533	0,000,000	0,020,000
MATERIALS	& FUELS				
5213 M	IATERIALS & SUPPLIES	108,308	77,200	87,680	88,600
5220 UI	NIFORMS	154,851	160,000	160,000	160,000
	Total MATERIALS & FUELS	263,159	237,200	247,680	248,600
		,	,	,	•
OUTSIDE SE					
	S - AUDIT	100,688	70,000	73,500	76,500
	S - TRUSTEE	289,696	315,000	317,250	323,250
	S - RENTAL	(575)	3,400	3,600	3,600
	S - OTHER	68,559	37,500	68,000	101,500
5556 O	S - MAINTENANCE	-	1,000	1,000	1,000
	Total OUTSIDE SERVICES	458,368	426,900	463,350	505,850
CLIDDODT C	NED 4050				
SUPPORT S 5610 M	ERVICES EMBERSHIPS	4,429	4,100	6,945	7,090
	OSTAGE & FREIGHT	10,966	11,000	12,000	12,000
	RINTING & ADVERTISING	1,537	2,800	3,100	3,100
	ISURANCE	2,137,353	2,061,600	2,382,300	2,328,100
	EETINGS & CONFERENCES	18,327	25,300	23,600	24,100
	RAINING & DEVELOPMENT	4,444	25,500	32,900	33,400
	UBSCRIPTIONS/PUBLICATIONS	1,650	800	800	1,300
0007 00	CECCIAI HONON CELIO/(HONO	1,000	300	300	1,000
	Total SUPPORT EXPENSES	2,178,706	2,131,100	2,461,645	2,409,090
	Total ADMINISTRATIVE				
	SERVICES_	5,800,176	5,992,100	6,558,975	6,687,140

# 2022 Through 2024

# By Department at Year End

	2022	2	2022	202	3	2024
	Budget	Revised	Actual	Budget	Revised	Adopted
ADMINISTRATIVE SERVICES	$\neg$					
Finance						
5100 - Accounts Payable Technician	1.00	1.00	1.00	1.00	1.00	1.00
5100 - Administrative Assistant Senior	1.00	1.00	1.00	1.00	1.00	1.00
5100 - Connection Charge Analyst	1.00	1.00	1.00	1.00	1.00	1.00
5100 - Director of Admin Services	1.00	0.00	0.00	0.00	0.00	0.00
5100 - Financial Accountant I	1.00	1.00	1.00	1.00	1.00	1.00
5100 - Financial Accountant II	1.00	1.00	1.00	1.00	1.00	1.00
5100 - Internal Auditor	1.00	1.00	1.00	1.00	1.00	1.00
5100 - Payroll Administrator	1.00	1.00	1.00	1.00	1.00	1.00
5100 - Senior Accounting Manager	1.00	1.00	1.00	1.00	1.00	1.00
5100 - Utility Charge Manager	1.00	1.00	1.00	1.00	1.00	1.00
Total Finance	10.00	9.00	9.00	9.00	9.00	9.00
Procurement						
5300 - Administrative Analyst	1.00	0.00	0.00	0.00	0.00	0.00
5300 - Chief Procurement Officer	1.00	0.00	0.00	0.00	0.00	0.00
5300 - Inventory Control Specialist	1.00	1.00	1.00	1.00	1.00	1.00
5300 - MRO Specialist	1.00	1.00	2.00	1.00	1.00	1.00
5300 - Purchasing Manager	1.00	1.00	1.00	1.00	1.00	1.00
5300 - Senior MRO Specialist	1.00	1.00	1.00	1.00	1.00	1.00
5300 - Senior Strategic Sourcing Specialist	1.00	1.00	1.00	1.00	1.00	1.00
5300 - Sourcing Technician	1.00	1.00	0.00	1.00	1.00	1.00
5300 - Strategic Sourcing Lead	1.00	1.00	0.00	1.00	1.00	1.00
5300 - Strategic Sourcing Specialist	2.00	3.00	3.00	3.00	3.00	3.00
5300 - Warehouse Operation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
5300 - Warehouse Operations Lead	1.00	1.00	1.00	1.00	1.00	1.00
5300 - Warehouse Operations Technician	6.00	5.00	5.00	5.00	6.00	6.00
Total Procurement	19.00	17.00	16.00	17.00	18.00	18.00
Information Technology						
5500 - Administrative Analyst	1.00	0.00	0.00	0.00	0.00	0.00
5500 - Database Administrator	1.00	0.00	0.00	0.00	0.00	0.00
5500 - IT Application Specialist Senior	1.00	0.00	0.00	0.00	0.00	0.00
5500 - IT Business Analyst	1.00	0.00	0.00	0.00	0.00	0.00
5500 - IT Infrastructure Supervisor	1.00	0.00	0.00	0.00	0.00	0.00
5500 - IT Security Analyst	1.00	0.00	0.00	0.00	0.00	0.00
5500 - IT Senior Support Analyst	3.00	0.00	0.00	0.00	0.00	0.00
5500 - IT Service Delivery Analyst Senior	1.00	0.00	0.00	0.00	0.00	0.00
5500 - IT Service Delivery Supervisor	1.00	0.00	0.00	0.00	0.00	0.00
5500 - IT Support Analyst	1.00	0.00	0.00	0.00	0.00	0.00
5500 - IT Systems Architect	2.00	0.00	0.00	0.00	0.00	0.00
5500 - Programming/Application Support Supvr	1.00	0.00	0.00	0.00	0.00	0.00
5500 - Records Mgmt Administrator	1.00	0.00	0.00	0.00	0.00	0.00
5500 - Records Mgmt Specialist I	1.00	0.00	0.00	0.00	0.00	0.00
5500 - Records Mgmt Specialist II	1.00	0.00	0.00	0.00	0.00	0.00
5500 - Senior Business Intell Solution Architect	1.00	0.00	0.00	0.00	0.00	0.00
5500 - Senior IT Manager	1.00	0.00	0.00	0.00	0.00	0.00
5500 - Senior IT Systems Architect	1.00	0.00	0.00	0.00	0.00	0.00
5500 - Senior Programmer Analyst	5.00	0.00	0.00	0.00	0.00	0.00
5500 - Systems Administrator	1.00	0.00	0.00	0.00	0.00	0.00
5500 - Systems Administrator Senior	1.00	0.00	0.00	0.00	0.00	0.00
Total Information Technology	28.00	0.00	0.00	0.00	0.00	0.00

# 2022 Through 2024

# By Department at Year End

	2022		2022	2023		2024
	Budget	Revised	Actual	Budget	Revised	Adopted
Budget						
5600 - Administrative Assistant	2.00	2.00	2.00	2.00	2.00	2.00
5600 - Administrative Assistant Senior	1.00	1.00	1.00	1.00	1.00	1.00
5600 - Senior Budget Manager	1.00	1.00	1.00	1.00	1.00	1.00
Total Budget	4.00	4.00	4.00	4.00	4.00	4.00
Total Administractive Services Department	61.00	30.00	29.00	30.00	31.00	31.00

# Comprehensive Planning Department

# Description of Comprehensive Planning

The Comprehensive Planning Department (CPD) coordinates, prioritizes and manages the capital planning activities that address regulatory, capacity, asset, and business improvement needs that make up the overall comprehensive plan for the organization. This includes administration of the organizational workflow processes and planning workgroups which plan and prioritize the infrastructure and business improvements for Metro. The CPD is also responsible for the implementation and administration of the Asset Management Program.

The Comprehensive Planning Department 2023 Revised Budget increased by 4.0% compared to the 2023 Budget, and the 2024 Budget is increasing by 7.9% compared to the 2023 Budget. This is due to an increase in Personnel, Outside Services, and Support Services.

Budget Su	mmary
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Category	2	023 Budget	2023 Revised	Variance 023B/2023R	20	024 Budget	Variance 23B/2024B
Personnel	\$	994,000	\$ 1,020,700	\$ 26,700	\$	1,063,300	\$ 69,300
Materials & Fuels		8,000	7,000	(1,000)		7,000	(1,000)
Outside Services		60,000	75,000	15,000		75,000	15,000
Support Expenses		19,800	22,500	2,700		22,500	2,700
Total Comprehensive Planning	\$	1,081,800	\$ 1,125,200	\$ 43,400	\$	1,167,800	\$ 86,000

# Personnel Summary

	2023 Budget	2023 Revised	variance 2023B/2023R	2024 Budget	2023B/2024B
Total Comprehensive Planning Staff	5.00	5.00	-	5.00	-

# 2022 Highlights

- Completed *ten-year Capital Expenditure Schedule* for the 2024 budget
- Moved all CPD information and web pages to the new Office 365 environment
- Worked with management to coordinate and define Metro planning activities
- Led significant prioritization iterations to support changing infrastructure needs of Metro
- Continued to work on Phase 1 of the Asset Management Program Implementation
- Continued development of initial draft of asset management governance documents
- Management of three capital projects

# SUMMARY OF EXPENSES BY OBJECT

# **COMPREHENSIVE PLANNING**

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
PERSONNEL					
5101	REGULAR WAGES	624,843	663,900	674,000	708,100
5108	EMPLOYEE INCENTIVE PAY	11,000	-	-	-
5109	BENEFITS	302,988	325,300	341,900	350,400
5110	CAR ALLOWANCE	4,800	4,800	4,800	4,800
3110	CAR ALLOWANGE	4,000	4,000	4,000	4,000
	Total PERSONNEL	943,631	994,000	1,020,700	1,063,300
MATERIALS &	FUELS				
5213	MATERIALS & SUPPLIES	1,909	8,000	7,000	7,000
	Total MATERIALS & FUELS	1,909	8,000	7,000	7,000
OUTSIDE SERV	VICES				
5549	OS - OTHER	8,946	60,000	75,000	75,000
	Total OUTSIDE SERVICES	8,946	60,000	75,000	75,000
SUPPORT SER	VICES				
5610	MEMBERSHIPS	1,707	1,800	3,000	3,000
5685	MEETINGS & CONFERENCES	7,996	12,000	12,000	12,000
5686	TRAINING & DEVELOPMENT	1,254	6,000	7,500	7,500
	Total SUPPORT EXPENSES	10,957	19,800	22,500	22,500
	Total COMPREHENSIVE PLANNING	965,443	1,081,800	1,125,200	1,167,800

# 2022 Through 2024

# By Department at Year End

	202	22	2022	2023		2024	
	Budget	Revised	Actual	Budget	Revised	Adopted	
COMPREHENSIVE PLANNING							
0090 - Director of Comprehensive Planning	1.00	1.00	1.00	1.00	1.00	1.00	
0090 - Senior Engineer	4.00	0.00	0.00	0.00	0.00	0.00	
0090 - Senior Wastewater Infrastructure Planner	0.00	4.00	4.00	4.00	4.00	4.00	
Total Comprehensive Planning Department	5.00	5.00	5.00	5.00	5.00	5.00	

# Engineering Department

# Description of Operations

The Engineering Department is responsible for delivering Metro's Capital Project Program. This involves managing the study, design, construction, post-construction, and commissioning Metro's capital projects including asset condition assessments, permitting, in-house designs, and management of consultant agreements and construction contracts. The Engineering Department also manages the Process Control Systems (PCS) for Metro's treatment plants and the Transmission System; Metro's geospatial data captured in project and facility computer assisted drafting (CAD) drawings, Building Information Modeling (BIM), and Geographical Information System (GIS); the Interceptor Management System (IMS) database which includes the Transmission System hydraulic model; the Interceptor Connection Program; the land/real property management program; the electrical power system model; and the HVAC Control System (HCS).

The Engineering Department 2023 Revised Budget increased by 6.8% compared to the 2023 Budget, and the 2024 Budget is increasing by 12.8% compared to the 2023 Budget. This is primarily due to an increase in Personnel, Outside Services, and Support Services.

Budget	Summary
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Category	2023 Budget		2023 Revised		Variance 2023B/2023R		2024 Budget		Variance 2023B/2024B	
Personnel	\$	7,976,700	\$	8,426,000	\$	449,300	\$	8,907,700	\$	931,000
Materials & Fuels		15,000		15,750		750		16,500		1,500
Outside Services		170,000		261,600		91,600		272,100		102,100
Support Expenses		84,500		101,500		17,000		108,800		24,300
Total Engineering	\$	8,246,200	\$	8,804,850	\$	558,650	\$	9,305,100	\$	1,058,900

# Personnel Summary

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Engineering Staff	48.75	49.00	0.25	50.00	1.25

# 2022 Highlights

- 9 study projects managed; 5 completed
- 8 design projects managed; 45completed
- 27 construction projects managed; 15 completed
- 2 post-construction project managed & completed
- 13 implementation projects managed; 7 completed
- 7 Construction Manager-At-Risk (CMAR) projects managed
- \$123 million in capital project expenditures
- 12,547 linear feet of interceptors rehabilitated
- 525 outside-agency plan reviews completed
- 5 connection requests approved
- 6 easements acquired on the Transmission System

# SUMMARY OF EXPENSES BY OBJECT

# **ENGINEERING DEPARTMENT**

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
PERSONN	EI				
5101	REGULAR WAGES	4,922,349	5,311,100	5,541,600	5,902,200
5105	OVERTIME WAGES	24,083	12,000	15,000	16,000
5104	ON-CALL WAGES	39,359	45,000	45,000	47,000
5108	EMPLOYEE INCENTIVE PAY	61,000	-	8,000	15,000
5109	BENEFITS	2,583,929	2,603,800	2,811,600	2,922,700
5110	CAR ALLOWANCE	4,800	4,800	4,800	4,800
	Total PERSONNEL	7,635,520	7,976,700	8,426,000	8,907,700
MATERIAL	S & FUELS				
5213	MATERIALS & SUPPLIES	16,952	15,000	15,750	16,500
	Total MATERIALS & FUELS	16,952	15,000	15,750	16,500
OUTSIDE S	SERVICES				
5530	OS - ENGINEERING	118,500	140,000	176,000	182,000
5549	OS - OTHER	18,000	25,000	80,250	84,500
5556	OS - MAINTENANCE	3,600	5,000	5,350	5,600
	Total OUTSIDE SERVICES	140,100	170,000	261,600	272,100
SUPPORT	SERVICES				
5610	MEMBERSHIPS	5,019	3,500	5,000	5,000
5685	MEETINGS & CONFERENCES	22,328	35,000	45,000	47,300
5686	TRAINING & DEVELOPMENT	38,273	40,000	45,000	50,000
5687	SUBSCRIPTIONS/PUBLICATIONS	1,579	6,000	6,500	6,500
	Total SUPPORT EXPENSES	67,199	84,500	101,500	108,800
	Total ENGINEERING	7,859,771	8,246,200	8,804,850	9,305,100

# 2022 Through 2024

# By Department at Year End

	202	2	2022	2023		2024	
	Budget	Revised	Actual	Budget	Revised	Adopted	
	7						
ENGINEERING	_						
0001 - Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Administrative Assistant Senior	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Associate Modeler	0.00	0.00	1.00	0.00	1.00	1.00	
0001 - BIM Supervisor	1.00	1.00	1.00	1.00	2.00	2.00	
0001 - BIM/CAD Manager	1.00	1.00	1.00	1.00	0.00	0.00	
0001 - CAD Operator II	1.00	1.00	1.00	1.00	0.00	0.00	
0001 - CAD Operator III	1.00	1.00	1.00	1.00	0.00	0.00	
0001 - CAD Supervisor	1.00	1.00	1.00	1.00	0.00	0.00	
0001 - Deputy CEO/Director of Engineering	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Designer I	1.00	1.00	1.00	1.00	0.00	0.00	
0001 - Director of Engineering	0.00	1.00	1.00	1.00	1.00	1.00	
0001 - Engineer Associate	1.00	2.00	2.00	2.00	5.00	5.00	
0001 - Engineer Electrical I&C Associate	1.00	0.00	0.00	0.00	1.00	2.00	
0001 - Engineering Electrical I&C Technician II	1.00	1.00	0.00	1.00	0.00	0.00	
0001 - Engineering Technician I	0.00	1.00	0.00	1.00	0.00	0.00	
0001 - Engineering Technician II	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Geospatial Manager	0.00	0.00	1.00	0.00	1.00	1.00	
0001 - GIS Specialist	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Principal Engineer	5.00	6.00	6.00	6.00	6.00	6.00	
0001 - Principal Engineer Elec I&C	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Principal Permitting Engineer	0.00	0.75	0.75	0.75	1.00	1.00	
0001 - Real Property/QC Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Senior Electrical/I&C Engineering Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Senior Engineer	6.75	5.00	4.00	5.00	4.00	4.00	
0001 - Senior Engineer Elec I&C	1.00	1.00	0.00	1.00	1.00	1.00	
0001 - Senior Quality Control Engineering Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Senior Transmission Systems Engineering Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Senior Treatment Plant Engineering Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0001 - Staff Engineer	4.00	3.00	3.00	3.00	3.00	3.00	
0001 - Staff Engineer Elect I&C	4.00	5.00	5.00	5.00	4.00	4.00	
0001 - Staff Modeler	0.00	0.00	3.00	0.00	2.00	2.00	
5550 - Control Systems Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	
5550 - Principal Control Systems Engineer	1.00	1.00	1.00	1.00	2.00	2.00	
5550 - Senior Control Systems Engineer	4.00	5.00	5.00	5.00	4.00	4.00	
5550 - Staff Control Systems Engineer	2.00	1.00	1.00	1.00	1.00	1.00	
Total Engineering	48.75	48.75	49.75	48.75	49.00	50.00	

# **Environmental Services Department**

# Description of Operations

The Environmental Services Department includes the Regulatory Affairs Division, Industrial Pretreatment Division, Laboratory Services Division, and the Water Quality Division. Together these teams are responsible for developing, implementing, and managing Metro's environmental regulatory compliance programs, for conducting compliance, Annual Charge, process control, pilot project and ambient stream/lake/groundwater sampling, for analyzing process control, pilot project and Annual Charge samples, for representing Metro in state and federal stakeholder and formal hearing processes, and for providing other analytical, regulatory and technical support services across Metro.

The Environmental Services Department 2023 Revised Budget increased by .7% compared to the 2023 Budget. The 2024 Budget is increasing by 5.0% compared to the 2023 Budget. This is due to an increase in personnel and outside services, and a decrease in materials and fuels.

Budget Summary										
Category	2023 Budget		2023 Revised		Variance 2023B/2023R		2024 Budget		Variance 2023B/2024B	
Personnel	\$	10,005,088	\$	10,088,200	\$	83,112	\$	10,498,000	\$	492,912
Materials & Fuels		1,054,122		957,576		(96,546)		937,576		(116,546)
Outside Services		1,319,299		1,469,874		150,575		1,540,884		221,585

207,689

12,723,339

186,866

12,565,375 \$

# Personnel Summary

Total Environmental Services

Support Expenses

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Environmental Services Staff	79.00	76.00	(3.00)	76.00	(3.00)

# 2022 Highlights

- 94 Industrial Pretreatment Program (IPP) permitted facilities
- 371 IPP inspections
- Water Quality Monitoring: 4 lakes, 4 inlets to Burlington Ditch, 1 stormwater site, 20 stream sites, 9 S. Platte Nutrient Study sites, 20 groundwater monitoring sites, 12 biolog. sites, Annual Barr Lake Carp Harvesting, temperature at 21 sites
- Coordinated CDPS permit renewal application for RWHTF and submitted to the state
- Participated in the Direct Potable Reuse stakeholder process and rulemaking

20,823

157.964

219,869

\$ 13,196,329

33,003

630.954

- State CDPS inspection at NTP minimal findings
- Analyzed 2,800 Annual Charge Samples
- Intensive 7-day sample collection and analytical work in support of NTP model update

# **DEPARTMENT SUMMARY**

# **ENVIRONMENTAL SERVICES DEPARTMENT**

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
MANAGEMENT	294,571	442,512	483,569	508,269
LABORATORY SERVICES	4,841,162	6,220,614	5,312,300	5,536,175
WATER QUALITY	894,936	1,234,675	1,195,575	1,219,575
REGULATORY AFFAIRS	2,373,886	1,637,824	2,171,754	2,227,414
INDUSTRIAL PRETREATMENT	2,239,760	3,029,750	3,560,141	3,704,896
Total ENVIRONMENTAL				
SERVICES_	10,644,315	12,565,375	12,723,339	13,196,329

#### METRO WATER RECOVERY

## SUMMARY OF EXPENSES BY OBJECT

## **ENVIRONMENTAL SERVICES DEPARTMENT**

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
PERSONNI	EL				
5101	REGULAR WAGES	5,445,310	6,547,100	6,490,700	6,814,200
5104	ON-CALL WAGES	26,158	11,495	27,000	28,500
5105	OVERTIME WAGES	183,370	208,293	176,000	185,500
5106	INTERN WAGES	-	-	70,000	60,000
5108	EMPLOYEE INCENTIVE PAY	24,700	25,000	25,000	30,000
5109	BENEFITS	2,997,742	3,208,400	3,294,700	3,375,000
5110	CAR ALLOWANCE	4,800	4,800	4,800	4,800
	Total PERSONNEL	8,682,080	10,005,088	10,088,200	10,498,000
MATERIAL	S & FUELS				
5213	MATERIALS & SUPPLIES	663,185	1,054,122	957,576	937,576
	Total MATERIALS & FUELS	663,185	1,054,122	957,576	937,576
OUTSIDE S	SERVICES				
5549	OS - OTHER	890,978	830,589	1,068,360	1,099,240
5556	OS - MAINTENANCE	159,071	321,348	250,350	310,230
5565	REGULATORY FEES	106,731	167,362	151,164	131,414
	Total OUTSIDE SERVICES	1,156,780	1,319,299	1,469,874	1,540,884
SUPPORT	SERVICES				
5610	MEMBERSHIPS	8,871	12,008	13,315	14,395
5625	PRINTING & ADVERTISING	· =	4,000	4,000	4,000
5685	MEETINGS & CONFERENCES	90,463	104,866	115,725	122,825
5686	TRAINING & DEVELOPMENT	31,371	52,296	61,049	63,249
5687	SUBSCRIPTIONS/PUBLICATIONS	11,565	13,696	13,600	15,400
	Total SUPPORT EXPENSES	142,270	186,866	207,689	219,869
	Total ENVIRONMENTAL SERVICES	10,644,315	12,565,375	12,723,339	13,196,329

#### 2022 Through 2024

	202	2	2022	2023		2024	
	Budget	Revised	Actual	Budget	Revised	Adopted	
ENVIRONMENTAL SERVICES	$\neg$						
0001 - Administrative Assistant	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Administrative Assistant Senior	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Analytical Chemist I	2.00	0.00	0.00	0.00	0.00	0.00	
0001 - Analytical Chemist II	2.00	0.00	0.00	0.00	0.00	0.00	
0001 - Analytical Services Administrator	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Chemist Supervisor	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - In-Line Instrument Spec I	2.00	0.00	0.00	0.00	0.00	0.00	
0001 - In-Line Instrument Spec II	4.00	0.00	0.00	0.00	0.00	0.00	
0001 - In-Line Instrument Supervisor	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Laboratory Analyst I	18.00	0.00	0.00	0.00	0.00	0.00	
0001 - Laboratory Analyst II	8.00	0.00	0.00	0.00	0.00	0.00	
0001 - Laboratory Supervisor	4.00	0.00	0.00	0.00	0.00	0.00	
0001 - Laboratory Support Specialist	3.00	0.00	0.00	0.00	0.00	0.00	
0001 - Laboratory Support Supervisor	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - QAQC Specialist I	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Quality Assurance Manager	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Senior Laboratory Manager	1.00	0.00	0.00	0.00	0.00	0.00	
0001 - Director of Environmental Services	1.00	1.00	1.00	1.00	1.00	1.00	
0049 - Administrative Analyst	1.00	0.00	0.00	0.00	0.00	0.00	
0049 - Biosolids Administrator	1.00	1.00	1.00	1.00	0.00	0.00	
0049 - Environmental Sampling Field Specialist	0.00	0.00	2.00	0.00	2.00	2.00	
0049 - Environmental Sampling Field Technician	0.00	0.00	4.00	0.00	4.00	4.00	
0049 - Environmental Sampling Lead	0.00	0.00	1.00	0.00	1.00	1.00	
0049 - Environmental Sampling Supervisor	0.00	0.00	1.00	0.00	1.00	1.00	
0049 - Regulatory Compliance Associate	1.00	2.00	2.00	2.00	2.00	2.00	
0049 - Regulatory Compliance Manager	0.00	0.00	0.00	0.00	1.00	1.00	
0049 - Regulatory Compliance Specialist Senior	2.00	2.00	2.00	2.00	2.00	2.00	
0049 - Regulatory Compliance SpecIst	1.00	1.00	1.00	1.00	1.00	1.00	
0049 - Regulatory Compliance Technician	0.00	0.00	0.00	0.00	1.00	1.00	
0049 - Sampling and Data Quality Coordinator	0.00	1.00	0.00	1.00	1.00	1.00	
0049 - Senior Regulatory Affairs Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0050 - Administrative Analyst	0.00	0.00	0.00	0.00	1.00	1.00	
0050 - Administrative Assistant Senior	1.00	1.00	1.00	1.00	0.00	0.00	
0050 - Engineer Associate	0.00	1.00	1.00	1.00	5.00	5.00	
0050 - Environmental Sampling Field Specialist	2.00 5.00	2.00 4.00	2.00 4.00	2.00	0.00	0.00	
0050 - Environmental Sampling Field Technician 0050 - Environmental Sampling Lead	1.00	1.00	1.00	4.00 1.00	0.00 0.00	0.00	
0050 - Environmental Sampling Supervisor	1.00	1.00	1.00	1.00	0.00	0.00	
0050 - Industrial Pretreatment Manager	2.00	2.00	2.00	2.00	2.00	2.00	
0050 - Industrial Pretreatment Program Lead	0.00	0.00	0.00	0.00	1.00	1.00	
0050 - Industrial Pretreatment Program Specialist I	3.00	3.00	3.00	3.00	1.00	1.00	
0050 - Industrial Pretreatment Program Specialist II	4.00	4.00	4.00	4.00	4.00	4.00	
0050 - Industrial Pretreatment Supervisor	0.00	0.00	0.00	0.00	1.00	1.00	
0050 - Industrial Pretreatment Sector Investigator I	1.00	1.00	0.00	1.00	2.00	2.00	
0050 - Industrial Pretreatment Sector Investigator II	3.00	3.00	3.00	3.00	2.00	2.00	
0050 - Sampling and Data Quality Coordinator	1.00	0.00	0.00	0.00	0.00	0.00	
0050 - Senior Pretreatment and Sampling Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0051 - Senior Water Quality Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0051 - Water Quality Scientist	2.00	2.00	2.00	2.00	2.00	2.00	
0051 - Water Quality Scientist Senior	0.00	2.00	2.00	2.00	2.00	2.00	
0051 - Water Quality Scientist Associate	0.00	0.00	0.00	1.00	0.00	0.00	
0051 - Water Quality Specialist	2.00	0.00	0.00	0.00	0.00	0.00	
0060 - Administrative Assistant Senior	0.00	1.00	1.00	1.00	1.00	1.00	
0060 - Analytical Chemist I	0.00	3.00	3.00	3.00	3.00	3.00	
0060 - Analytical Chemist II	0.00	1.00	1.00	1.00	1.00	1.00	
0060 - Analytical Services Administrator	0.00	1.00	0.00	1.00	1.00	1.00	
0060 - Chemist Supervisor	0.00	1.00	0.00	1.00	0.00	0.00	
0060 - Laboratory Analyst I	0.00	18.00	15.00	18.00	10.00	10.00	

2022 Through 2024

	202	2022		2023		2024
	Budget	Revised	Actual	Budget	Revised	Adopted
0060 - Laboratory Analyst II	0.00	8.00	8.00	8.00	10.00	10.00
0060 - Laboratory Analyst III	0.00	0.00	0.00	0.00	1.00	1.00
0060 - Laboratory Supervisor	0.00	4.00	4.00	4.00	4.00	4.00
0060 - QA/QC Specialist I	0.00	1.00	1.00	1.00	1.00	1.00
0060 - Quality Assurance Manager	0.00	1.00	0.00	1.00	0.00	0.00
0060 - Senior Laboratory Manager	0.00	1.00	1.00	1.00	1.00	1.00
Total Environmental Services	90.00	78.00	78.00	79.00	76.00	76.00

## Human Resources Department

## Description of Operations

The Human Resources Department provides benefits administration; compensation, employee relations, employment, and human resource consulting; training and development; and environmental health and safety programs for all Metro departments and employees.

The Human Resources Department 2023 Revised Budget increased by 3.9% compared to the 2023 Budget. The 2024 Budget is increasing by 7.3% compared to the 2023 Budget. This is due to an increase in personnel costs, outside services, and support expenditures.

Category	202	3 Budget	202	23 Revised	 ariance 3B/2023R	202	24 Budget	 ariance 3B/2024B
Personnel	\$	1,929,150	\$	1,975,750	\$ 46,600	\$	2,057,450	\$ 128,300
Materials & Fuels		65,000		65,000	-		65,000	-
Outside Services		179,000		196,000	17,000		196,000	17,000
Support Expenses		606,700		652,050	45,350		665,310	58,610
Total Human Resources	\$	2,779,850	\$	2,888,800	\$ 108,950	\$	2,983,760	\$ 203,910

## Personnel Summary

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Human Resources Staff	13.00	13.00	-	13.00	-

## 2022 Highlights

- Continued COVID-19 monitoring and support; updated Remote Work Policy
- ~120 Positions Filled 45% internally
- Launched new employee incentive programs
- Employee Events return to in person
- Wellness program received top award by recognized healthlinks Healthy Workplace Award in Denver
- Sponsored 2<sup>nd</sup> annual national compensation survey for large wastewater treatment plants

#### **DEPARTMENT SUMMARY**

## **HUMAN RESOURCES DEPARTMENT**

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
EMPLOYMENT, TRAINING, & COMPENSATION SERVICES	2,097,612	2,253,000	2,332,550	2,409,210
ENVIRONMENTAL HEALTH & SAFETY	515,100	526,850	556,250	574,550
Total HUMAN RESOURCES	2,612,712	2,779,850	2,888,800	2,983,760

#### **DEPARTMENT SUMMARY**

## **HUMAN RESOURCES DEPARTMENT**

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
PERSONI					
5101	REGULAR WAGES	1,207,074	1,290,600	1,306,000	1,372,400
5105	OVERTIME WAGES	6,200	1,250	1,250	1,250
5108 5109	EMPLOYEE INCENTIVE PAY BENEFITS	8,750 596,385	632,500	663,700	- 679,000
5110	CAR ALLOWANCE	4,800	4,800	4,800	4,800
0110	5, II C, ILL 5 VV, II VOL	1,000	1,000	1,000	1,000
	Total PERSONNEL	1,823,209	1,929,150	1,975,750	2,057,450
MATERIA	LS & FUELS				
5213	MATERIALS & SUPPLIES	55,967	65,000	65,000	65,000
	Total MATERIALS & FUELS	55,967	65,000	65,000	65,000
OUTSIDE	SERVICES				
5549	OS - OTHER	205,177	157,000	174,000	174,000
5556	OS - MAINTENANCE	21,363	22,000	22,000	22,000
	Total OUTSIDE SERVICES	226,540	179,000	196,000	196,000
SUPPOR <sup>3</sup>	T SERVICES				
5610	MEMBERSHIPS	7,192	5,950	5,950	5,950
5625	PRINTING & ADVERTISING	69,566	57,000	57,000	57,000
5655	EMPLOYEE TUITION REIMBURSEMENT	32,469	45,000	45,000	45,000
5656	EMPLOYEE EVENTS	101,599	97,150	98,500	101,760
5657	HEALTH & FITNESS	52,561	45,000	80,000	80,000
5658	RECOGNITION	112,509	133,000	137,500	142,500
5659	DISTRICT-WIDE TRAINING	51,864	150,000	146,000	146,000
5685	MEETINGS & CONFERENCES	33,341	26,600	29,100	34,100
5686	TRAINING & DEVELOPMENT	13,793	21,500	21,500	21,500
5687	SUBSCRIPTIONS/PUBLICATIONS	32,102	25,500	31,500	31,500
	Total SUPPORT EXPENSES	506,996	606,700	652,050	665,310
	Total HUMAN RESOURCES	2,612,712	2,779,850	2,888,800	2,983,760

#### 2022 Through 2024

	202	2	2022	202	3	2024
	Budget	Revised	Actual	Budget	Revised	Adopted
HUMAN RESOURCES	1					
5200 - Administrative Assistant Senior	1.00	0.00	0.00	0.00	0.00	0.00
5200 - Director of Human Resources	1.00	1.00	1.00	1.00	1.00	1.00
5200 - Employment Manager	1.00	1.00	0.00	1.00	0.00	0.00
5200 - Human Resources Technician	0.00	1.00	0.00	1.00	1.00	1.00
5200 - Organizational Development & Learning Manager	0.00	0.00	1.00	0.00	1.00	1.00
5200 - Organizational Development Spec	1.00	1.00	1.00	1.00	0.00	0.00
5200 - Organizational Training Specialist	0.00	1.00	1.00	1.00	1.00	1.00
5200 - Senior Human Resources Manager	1.00	1.00	1.00	1.00	1.00	1.00
5200 - Talent Acquisition Specialist	0.00	1.00	1.00	1.00	2.00	2.00
5200 - Technical Training Specialist	1.00	0.00	0.00	0.00	0.00	0.00
5250 - Benefits Administrator	1.00	1.00	0.00	1.00	0.00	0.00
5250 - HRIS and Compensation Analyst	1.00	1.00	1.00	1.00	1.00	1.00
5250 - Senior Benefits Administrator	0.00	0.00	1.00	0.00	1.00	1.00
5250 - Senior Compensation & Benefits Manager	1.00	1.00	1.00	1.00	1.00	1.00
5900 - Environmental Health & Safety Specialist Senior	1.00	1.00	1.00	1.00	1.00	1.00
5900 - Environmental Health And Safety Technician	1.00	1.00	1.00	1.00	1.00	1.00
5900 - Senior Environmental Health and Safety Manager	1.00	1.00	1.00	1.00	1.00	1.00
Total Human Resources	12.00	13.00	12.00	13.00	13.00	13.00

## Information Technology Department

## Description of Operations

The Information Technology Department is responsible for designing, implementing and managing information systems and devices needed by the business in order to accomplish its mission. It is divided into 3 divisions including Enterprise Architecture, IT Operations, and Cybersecurity.

The outside services increases are due to the upgrade of a couple software applications that includes moving these systems to the cloud, and the additional expenses are for cloud hoisting and application management services.

The Information Technology Department 2023 Revised Budget increased by .9% compared to the 2023 Budget. The 2024 Budget is increasing by 5.1% compared to the 2023 Budget. This is due to an increase in outside services and support expenses. This includes an upgrade to software applications, cloud hosting, and application management services.

Category	202	23 Budget	20	023 Revised	Variance 023B/2023R	202	24 Budget	_	/ariance 23B/2024B
Personnel	\$	5,327,300	\$	5,255,900	\$ (71,400)	\$	5,471,000	\$	143,700
Materials & Fuels		300,000		354,000	54,000		354,000		54,000
Outside Services		2,527,280		2,621,280	94,000		2,783,280		256,000
Support Expenses		782,895		787,700	4,805		787,700		4,805
Total Administrative Services	\$	8,937,475	\$	9,018,880	\$ 81,405	\$	9,395,980	\$	458,505

## Personnel Summary

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Administrative Services Staff	32.00	32.00	-	32.00	-

## 2022 Highlights

- Major wireless technology upgrade
- Initiation of the new IT Asset Management system
- Update IT procedures to better align with and support the organization.
- Unification of project management to organize IT's projects
- Implementation of Records Management Program
- 25.753 electronic records filed
- 20 Colorado Open Records Act requests were completed
- Initiation of projects to upgrade critical systems throughout the organization.

#### METRO WATER RECOVERY

## SUMMARY OF EXPENSES BY OBJECT

## INFORMATION TECHNOLOGY DEPARTMENT

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
IT OPERATIONS	5,002,801	6,841,815	4,675,900	4,836,000
ENTERPRISE ARCHITECTURE	1,218,625	920,208	3,384,180	3,563,580
CYBERSECURITY	1,652,741	1,175,452	958,800	996,400
Total INFORMATION TECHNOLOGY	7,874,167	8,937,475	9,018,880	9,395,980

## SUMMARY OF EXPENSES BY OBJECT

#### INFORMATION TECHNOLOGY DEPARTMENT

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
PERSON					
5101	REGULAR WAGES	2,300,676	3,481,900	3,384,200	3,551,900
5105	OVERTIME WAGES	20,909	9,600	15,000	15,000
5104	ON-CALL WAGES	111,804	125,000	125,000	130,000
5108	EMPLOYEE INCENTIVE PAY	19,500	=	10,000	10,000
5109	BENEFITS	1,547,143	1,706,000	1,716,900	1,759,300
5110	CAR ALLOWANCE	3,800	4,800	4,800	4,800
	Total PERSONNEL	4,003,832	5,327,300	5,255,900	5,471,000
MATERIA	LS & FUELS				
5213	MATERIALS & SUPPLIES	467,984	300,000	154,000	154,000
5245	IT DEVICES	-	-	200,000	200,000
	Total MATERIALS & FUELS	467,984	300,000	354,000	354,000
OUTSIDE	SERVICES				
5535	OS - IT AGREEMENTS	-	-	2,546,280	2,693,280
5549	OS - OTHER	581,539	100,000	=	15,000
5536	OS - IT CONTRACTS	=	=	75,000	75,000
5556	OS - MAINTENANCE	2,214,124	2,427,280	=	-
	Total OUTSIDE SERVICES	2,795,663	2,527,280	2,621,280	2,783,280
SUPPOR	T SERVICES				
5610	MEMBERSHIPS	1,429	1,895	-	-
5615	TELECOMMUNICATIONS	464,065	486,000	515,200	515,200
5635	COPYING EXPENSE	114,400	140,000	148,000	148,000
5685	MEETINGS & CONFERENCES	4,368	48,500	18,000	18,000
5686	TRAINING & DEVELOPMENT	20,187	106,000	106,000	106,000
5687	SUBSCRIPTIONS/PUBLICATIONS	2,239	500	500	500
	Total SUPPORT EXPENSES	606,688	782,895	787,700	787,700
	Total INFORMATION TECHNOLOGY	7,874,167	8,937,475	9,018,880	9,395,980

#### 2022 Through 2024

	202	2	2022	202	3	2024	
	Budget	Revised	Actual	Budget	Revised	Adopted	
INFORMATION TECHNOLOGY							
5501 - Administrative Assistant	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - Database Administrator	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - Director of IT	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - Infrastructure Manager	0.00	0.00	1.00	0.00	1.00	1.00	
5501 - IT Applications Manager	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - IT Application Specialist Senior	0.00	1.00	0.00	1.00	0.00	0.00	
5501 - IT Customer Experience Analyst	0.00	0.00	0.00	0.00	1.00	1.00	
5501 - IT Infrastructure Analyst	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - IT Project Manager	0.00	0.00	0.00	0.00	1.00	1.00	
5501 - IT Senior Support Analyst	0.00	3.00	2.00	3.00	2.00	2.00	
5501 - IT Service Delivery Analyst Senior	0.00	1.00	0.00	1.00	0.00	0.00	
5501 - IT Service Delivery Manager	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - IT Support Analyst	0.00	1.00	3.00	1.00	3.00	3.00	
5501 - Programmer/Analyst	0.00	0.00	1.00	0.00	1.00	1.00	
5501 - Records Mgmt Administrator	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - Records Mgmt Specialist I	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - Records Mgmt Specialist II	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - Senior Business Intell Solution Architect	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - Senior IT Operations Manager	0.00	0.00	1.00	0.00	1.00	1.00	
5501 - Senior Programmer/Analyst	0.00	5.00	1.00	5.00	2.00	2.00	
5501 - Systems Administrator	0.00	1.00	1.00	1.00	1.00	1.00	
5501 - Systems Administrator Senior	0.00	0.00	0.00	1.00	1.00	1.00	
5502 - Infrastructure and Cybersecurity Manager	0.00	1.00	0.00	1.00	0.00	0.00	
5502 - IT Cybersecurity Analyst	0.00	1.00	1.00	2.00	2.00	2.00	
5502 - IT Systems Architect	0.00	2.00	0.00	2.00	0.00	0.00	
5502 - Senior Cybersecurity Manager	0.00	0.00	0.00	0.00	1.00	1.00	
5502 - Senior IT Systems Architect	0.00	1.00	0.00	1.00	1.00	1.00	
5503 - Administrative Analyst	0.00	1.00	1.00	1.00	1.00	1.00	
5503 - Administrative Assistant	0.00	0.00	1.00	0.00	1.00	1.00	
5503 - IT Business Analyst	0.00	1.00	1.00	1.00	1.00	1.00	
5503 - Senior IT Enterprise Architect Manager	0.00	0.00	1.00	0.00	1.00	1.00	
5505 - Senior IT Manager	0.00	1.00	0.00	1.00	0.00	0.00	
Total Information Technology	0.00	30.00	25.00	32.00	32.00	32.00	

## Office of the CEO

## Description of Operations

The Chief Executive Office is responsible for ensuring the mission of Metro Water Recovery is achieved by leading the Executive Leadership and Senior Management Teams.

The Office of the CEO is the point of contact for the 40-member Board of Directors. It provides information for executive-level and Board decision making and organizes monthly Standing Committee, Board, and Special Purpose meetings.

The Office of the CEO 2023 Revised Budget increased by 3.7% compared to the 2023 Budget. The 2024 Budget is increasing by 1.5% compared to the 2023 Budget. These changes are due to an increase in Personnel and a decrease in Materials and Supplies.

Category	202	23 Budget	2023 Revised	2	Variance 023B/2023R	20	24 Budget	/ariance 23B/2024B
Personnel	\$	1,635,500	\$ 1,709,400	\$	73,900	\$	1,780,100	\$ 144,600
Materials & Fuels		27,600	15,500		(12,100)		15,500	(12,100)
Outside Services		385,000	400,000		15,000		300,000	(85,000)
Support Expenses		392,575	405,375		12,800		382,000	(10,575)
Total Office of the CEO	\$	2,440,675	\$ 2,530,275	\$	89,600	\$	2,477,600	\$ 36,925

## Personnel Summary

_	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Office of the CEO Staff	5.00	7.00	2.00	7.00	2.00

## 2022 Highlights

- 12 Board of Directors Meetings
- 23 Standing Committee Meetings
- 12 Officers Meetings
- 12 Executive Committee Meetings
- 14 Special Purpose Committee Meetings
- 8 Retirement Board Meetings

- 2 Semiannual Board Workshops
- 1 Budget Workshop
- 21 Senior Management Team Meetings
- 1 New Director Orientation
- 12 Steering Committee Meetings
- 2 Town Halls

#### METRO WATER RECOVERY

#### **DEPARTMENT SUMMARY**

## OFFICE OF THE CEO

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
OFFICE OF THE CEO	1,887,934	2,322,675	2,379,275	2,321,600
BOARD OF DIRECTORS/RETIREMENT BOARD	125,302	118,000	151,000	156,000
Total OFFICE OF THE CEO	2,013,236	2,440,675	2,530,275	2,477,600

#### METRO WATER RECOVERY

## SUMMARY OF EXPENSES BY OBJECT

#### OFFICE OF THE CEO

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
PERSONN	IFI				
5101	REGULAR WAGES	1,052,901	1,082,500	1,119,100	1,175,300
5108	EMPLOYEE INCENTIVE PAY	2,000	-	-	-
5109	BENEFITS	503,590	530,200	567,500	582,000
5110	CAR ALLOWANCE	22,800	22,800	22,800	22,800
	Total PERSONNEL	1,581,291	1,635,500	1,709,400	1,780,100
MATERIAL	LS & FUELS				
5213	MATERIALS & SUPPLIES	11,599	27,600	15,500	15,500
	Total MATERIALS & FUELS	11,599	27,600	15,500	15,500
OUTSIDE	SERVICES				
5549	OS - OTHER	27,152	305,000	300,000	200,000
5570	DIRECTORS ALLOWANCE	78,170	80,000	100,000	100,000
	Total OUTSIDE SERVICES	105,322	385,000	400,000	300,000
SUPPORT	SERVICES				
5610	MEMBERSHIPS	205,847	253,575	253,375	225,000
5660	CATERING SERVICES	33,171	22,000	35,000	40,000
5685	MEETINGS & CONFERENCES	48,779	100,000	105,000	105,000
5686	TRAINING & DEVELOPMENT	25,382	17,000	12,000	12,000
5687	SUBSCRIPTIONS/PUBLICATIONS	1,845	-	-	-
	Total SUPPORT EXPENSES	315,024	392,575	405,375	382,000
	Total OFFICE OF THE CEO	2,013,236	2,440,675	2,530,275	2,477,600

2022 Through 2024

	202	2022		202	2024	
	Budget	Revised	Actual	Budget	Revised	Adopted
OFFICE OF THE CEO						
0055 - Administrative Assistant	1.00	0.00	0.00	0.00	0.00	0.00
0055 - Administrative Assistant Senior	0.00	1.00	1.00	1.00	1.00	1.00
0055 - Assistant to the CEO	1.00	1.00	1.00	1.00	1.00	1.00
0055 - Chief Executive Officer	1.00	1.00	1.00	1.00	1.00	1.00
0055 - Chief Technical Officer	1.00	1.00	1.00	1.00	1.00	1.00
0055 - Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00
0055 - Chief Financial Officer	0.00	1.00	1.00	1.00	1.00	1.00
0055 - Deputy CEO/Chief Operating Officer	0.00	1.00	1.00	1.00	1.00	1.00
Total Office of the CEO	5.00	7.00	7.00	7.00	7.00	7.00

## Office of the General Counsel

## Description of Operations

The Office of the General Counsel is responsible for managing the legal needs and providing advice to Metro Water Recovery. In addition, the Office of the General Counsel coordinates and oversees outside legal counsel working on behalf of Metro.

The Office of the General Counsel 2023 Revised Budget increased by 14.6% compared to the 2023 Budget. The 2024 Budget is increasing by 20.2% compared to the 2023 Budget. This budget increase is due to an increase in personnel and support expenses.

Budget Summary	,							
Category	202	23 Budget	202	3 Revised	Variance 23B/2023R	202	4 Budget	Variance 2023B/2024B
Personnel	\$	639,200	\$	863,200	\$ 224,000	\$	898,500	\$ 259,300
Materials & Fuels		700		700	-		1,000	300
Outside Services		900,000		900,000	-		950,000	50,000
Support Expenses		36,200		42,500	6,300		45,500	9,300
Total Office of General Counsel	\$	1,576,100	\$	1,806,400	\$ 230,300	\$	1,895,000	\$ 318,900

## Personnel Summary

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Office of the General Counsel Staff	3.00	4.00	1.00	4.00	1.00

## SUMMARY OF EXPENSES BY OBJECT

## OFFICE OF THE GENERAL COUNSEL

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
	DETAIL				
PERSONNE	EL				
5101	REGULAR WAGES	407,916	426,000	569,000	596,800
5108	EMPLOYEE INCENTIVE PAY	5,500	-	-	-
5109	BENEFITS	195,327	208,400	288,200	295,700
5110	CAR ALLOWANCE	6,000	4,800	6,000	6,000
	Total PERSONNEL	614,743	639,200	863,200	898,500
MATERIALS	S & FUELS				
5213	MATERIALS & SUPPLIES	2,403	700	700	1,000
	Total MATERIALS & FUELS	2,403	700	700	1,000
OUTSIDE S	SERVICES				
5525	OS - LEGAL	345,848	500,000	500,000	550,000
5549	OS - OTHER	204	400,000	400,000	400,000
	Total OUTSIDE SERVICES	346,052	900,000	900,000	950,000
SUPPORT	SERVICES				
5610	MEMBERSHIPS	4,642	5,200	6,500	6,500
5685	MEETINGS & CONFERENCES	15,645	15,000	20,000	22,000
5686	TRAINING & DEVELOPMENT	4,090	2,000	2,000	3,000
5687	SUBSCRIPTIONS/PUBLICATIONS	12,224	14,000	14,000	14,000
	Total SUPPORT EXPENSES	36,601	36,200	42,500	45,500
	Total OFFICE OF THE GENERAL COUNSEL	999,799	1,576,100	1,806,400	1,895,000

#### 2022 Through 2024

	202	2	2022 202		3	2024
	Budget	Revised	Actual	Budget	Revised	Adopted
OFFICE OF THE GENERAL COUNSEL						
0900 - Administrative Analyst	1.00	1.00	1.00	1.00	1.00	1.00
0900 - Associate General Counsel	1.00	1.00	1.00	1.00	2.00	2.00
0900 - General Counsel	1.00	1.00	1.00	1.00	1.00	1.00
Total Office of the General Counsel	3.00	3.00	3.00	3.00	4.00	4.00

## Strategy and Communications Department

## Description of Operations

The Strategy and Communication Department (StratComm) is the point of contact for 61 Member and Special Connectors. It is responsible for developing engagement strategies for Connectors, employees, general public, and legislators, including education programs and monitoring decision-making at the Colorado General Assembly. StratComm is responsible for the program development and management of continuous improvement (CI) programs. StratComm is responsible for leading the development and implementation of Metro Water Recovery's strategic plan.

The StratComm 2023 Revised Budget increased 22.6% as compared to the 2023 Budget. The 2024 Budget is increasing by 34.8% compared to the 2023 Budget. This is due to an increase in materials & supplies, personnel, outside services, and support services to support the expansion of digital, community engagement, and education programs, and providing training for team members in the area of project management.

Category	20	23 Budget	2023 Revised			Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B		
Personnel	\$	1,657,400	\$	2,045,100	\$	387,700	\$ 2,200,500	\$	543,100	
Materials & Fuels		9,500		12,000		2,500	11,000		1,500	
Outside Services		170,000		191,000		21,000	191,000		21,000	
Support Expenses		62,300		79,800		17,500	157,950		95,650	
Total Strategy & Communication		1,899,200		2,327,900		428,700	2,560,450		661,250	

## Personnel Summary

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Strategy & Communication	11.00	13.00	2.00	14.00	3.00

## 2022 Highlights

- Launched <u>PFAS education</u> & <u>Stewardship</u> campaigns
- Received three NACWA awards
- Hosted 21 onsite tours
- Launched virtual education reaching approximately 500 students
- Hosted professional development class for nine teachers titled Wastewater and Aquatic Biology
- 26 CI Program projects prioritized & 5 new business case evaluations developed
- Launched the Strategic Plan Update Launched Transforming Wastewater

- Finalized Enterprise Continuous Improvement Framework
- 35 employees featured in 6 *Meet the Teams*
- 49 employee newsletters, 359 articles
- 40 internal videos created resulting in 1,031 views
- 28 communication presentations to 386 employees
- 22,000 unique visitors to Metro's website
- 208 original <u>Facebook</u> posts resulting in 591 new followers and a reach of 373,236
- 153 original <u>LinkedIn</u> page updates resulting in 630 new followers
- 32 bills actively managed for 2022 regular session 4 connector events (annual charges & PFAS)

#### METRO WATER RECOVERY

#### **DEPARTMENT SUMMARY**

## STRATEGY AND COMMUNICATION

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
MANAGEMENT	438,182	566,750	409,650	508,250
INTERNAL COMMUNICATIONS	445,379	599,650	632,800	651,650
PUBLIC INFORMATION & EDUCATION	499,169	500,650	551,450	568,950
GOVERNMENT AFFAIRS	232,254	232,150	257,500	265,900
CONTINUOUS IMPROVEMENT	-	-	476,500	565,700
Total STRATEGY AND COMMUNICATION	1,614,984	1,899,200	2,327,900	2,560,450

#### METRO WATER RECOVERY

## SUMMARY OF EXPENSES BY OBJECT

#### STRATEGY AND COMMUNICATION

		2022 Actual	2023 Budget	2023 Revised	2024 Adopted
PERSONN	IEL				
5101	REGULAR WAGES	895,864	1,109,100	1,345,600	1,467,300
5109	BENEFITS	477,581	543,500	682,700	727,400
5108	EMPLOYEE INCENTIVE PAY	-	-	12,000	1,000
5110	CAR ALLOWANCE	4,800	4,800	4,800	4,800
	Total PERSONNEL	1,378,245	1,657,400	2,045,100	2,200,500
MATERIAI	LS & FUELS				
5213	MATERIALS & SUPPLIES	9,066	9,500	12,000	11,000
	Total MATERIALS & FUELS	9,066	9,500	12,000	11,000
OUTSIDE	SERVICES				
5549	OS - OTHER	202,074	170,000	191,000	191,000
	T-+-1 OUTOIDE OED/4050	000.074	470.000	404.000	104.000
	Total OUTSIDE SERVICES	202,074	170,000	191,000	191,000
SUPPORT	SERVICES				
5610	MEMBERSHIPS	6,774	2,750	8,100	8,100
5685	MEETINGS & CONFERENCES	13,763	37,200	46,900	47,150
5686	TRAINING & DEVELOPMENT	2,216	20,000	20,000	90,500
5687	SUBSCRIPTIONS/PUBLICATIONS	2,846	2,350	4,800	12,200
	Total SUPPORT EXPENSES	25,599	62,300	79,800	157,950
	TOTAL GOLL ON LINES	20,000	02,300	75,500	137,330
Total	STRATEGY AND COMMUNICATION	1,614,984	1,899,200	2,327,900	2,560,450

#### 2022 Through 2024

	202	2022		202	2023		
	Budget	Revised	Actual	Budget	Revised	Adopted	
STRATEGY & COMMUNICATION	$\neg$						
0080 - Communication Analyst	0.00	0.00	0.00	1.00	1.00	1.00	
0080 - Communication Specialist	2.00	1.00	1.00	1.00	1.00	1.00	
0080 - Communications Specialist Senior	0.00	1.00	1.00	1.00	1.00	1.00	
0080 - Senior Communications Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0081 - Public Information Specialist	2.00	2.00	2.00	2.00	2.00	2.00	
0081 - Senior Public Information Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0082 - Governmental Affairs Liaison	1.00	1.00	1.00	1.00	1.00	1.00	
0083 - Continuous Improvement Analyst	0.00	0.00	0.00	0.00	1.00	1.00	
0083 - Continuous Improvement Specialist	0.00	1.00	0.00	1.00	1.00	1.00	
0083 - Senior Continuous Improvement Manager	0.00	0.00	1.00	0.00	1.00	1.00	
0200 - Administrative Assistant	0.00	0.00	0.00	0.00	0.00	1.00	
0200 - Business Process Improvement Lead	1.00	1.00	0.00	1.00	0.00	0.00	
0200 - Community Relations Liaison	0.00	0.00	0.00	0.00	1.00	1.00	
0200 - Director of Strategy and Communication	1.00	1.00	1.00	1.00	1.00	1.00	
<b>Total Strategy &amp; Communication Department</b>	9.00	10.00	9.00	11.00	13.00	14.00	

## Technology and Innovation Department

## Description of Operations

The Technology and Innovation Department (TID) comprises groups of specialists in instrumentation, laboratory and analysis methods, data analytics, and process engineering. The staff provide technical assistance in the areas of data collection and utilization, treatment process optimization, and technology adoption and application. To these means, the Department collaborates with partner utilities, academics, and subject matter experts to study, understand, and implement emerging technologies and practices. To mitigate risk while applying newer practices and systems, the Department manages and executes research and pilot testing to validate solutions and establish design criteria prior to implementation.

The Technology and Innovation Department 2023 Revised Budget increased by 7.1% compared to the 2023 Budget. The 2024 Budget is increasing by 10.4% compared to the 2023 Budget. This is due to an increase in personnel costs, materials and supplies, and outside services, and support services.

Budget	Summary
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Category	20	23 Budget	2023 Revised		2023 Revised Variance 2023B/2023R		3 Revised		202	24 Budget	/ariance 23B/2024B
Personnel	\$	3,335,899	\$	3,580,000	\$	244,101	\$	3,725,900	\$ 390,001		
Materials & Fuels		346,974		373,680		26,706		392,364	45,390		
Outside Services		255,000		266,500		11,500		228,575	(26,425)		
Support Expenses		71,753		75,900		4,147		79,950	8,197		
Total Technology & Innovation	\$	4,009,626	\$	4,296,080	\$	286,454	\$	4,426,789	\$ 417,163		

## Personnel Summary

	2023 Budget	2023 Revised	Variance 2023B/2023R	2024 Budget	Variance 2023B/2024B
Total Technology & Innovation Staff	22.00	22.00	-	22.00	-

## 2022 Highlights

- Support of two per- and polyfluoroalkyl substances (PFAS) focused Water Research Foundation (WRF) studies to further industry understanding of source, fate, and transport of these contaminants of concern
- Conducted thickening centrifuge pilot to evaluate future technology alternatives to dissolve air flotation for WAS thickening as equipment reaches the end of useful life
- Initiated effort to improve workflow for additions and modifications of instrumentation
- Utilization of Altyrx data blending and analysis tool to auto generate discharge monitoring reports
- Conducted study to determine approach to temperature regulations at NTP
- Continued evaluation of sludge densification to achieve low-cost increase in secondary treatment capacity at RWHTF and improve water quality
- Initiated development of in-house qPCR

#### METRO WATER RECOVERY

#### SUMMARY OF EXPENSES BY OBJECT

## **TECHNOLOGY AND INNOVATION**

	2022 Actual	2023 Budget	2023 Revised	2024 Adopted
т				
REGULAR WAGES	1,852,403	2,185,000	2,316,100	2,432,000
TEMPORARY WAGES	351	-	-	-
INTERN WAGES	46,349	75,000	75,000	75,000
EMPLOYEE INCENTIVE PAY	11,250	-	10,000	10,000
BENEFITS	937,345	1,071,099	1,174,100	1,204,100
CAR ALLOWANCE	4,800	4,800	4,800	4,800
Total PERSONNEL	2,852,498	3,335,899	3,580,000	3,725,900
& FUELS				
MATERIALS & SUPPLIES	284,823	346,974	373,680	392,364
Total MATERIALS & FUELS	284,823	346,974	373,680	392,364
RVICES				
OS - OTHER	24,835	230,000	241,500	203,575
OS - MAINTENANCE	6,061	25,000	25,000	25,000
Total OUTSIDE SERVICES	30,896	255,000	266,500	228,575
ERVICES				
MEMBERSHIPS	2,767	4,753	4,900	4,950
MEETINGS & CONFERENCES	56,653	50,000	54,000	57,000
TRAINING & DEVELOPMENT	19,095	15,000	15,000	16,000
SUBSCRIPTIONS/PUBLICATIONS	40	2,000	2,000	2,000
Total SUPPORT EXPENSES	78,555	71,753	75,900	79,950
Total TECHNOLOGY AND INNOVATION	3,246,772	4.009.626	4.296.080	4,426,789
	REGULAR WAGES TEMPORARY WAGES INTERN WAGES EMPLOYEE INCENTIVE PAY BENEFITS CAR ALLOWANCE  Total PERSONNEL  Total MATERIALS & FUELS  RVICES OS - OTHER OS - MAINTENANCE  Total OUTSIDE SERVICES  ERVICES MEMBERSHIPS MEETINGS & CONFERENCES TRAINING & DEVELOPMENT SUBSCRIPTIONS/PUBLICATIONS  Total SUPPORT EXPENSES  Total TECHNOLOGY AND	REGULAR WAGES 1,852,403 TEMPORARY WAGES 351 INTERN WAGES 46,349 EMPLOYEE INCENTIVE PAY 11,250 BENEFITS 937,345 CAR ALLOWANCE 4,800  Total PERSONNEL 2,852,498  & FUELS MATERIALS & SUPPLIES 284,823  RVICES OS - OTHER 24,835 OS - MAINTENANCE 6,061  Total OUTSIDE SERVICES 30,896  ERVICES MEMBERSHIPS 2,767 MEETINGS & CONFERENCES 56,653 TRAINING & DEVELOPMENT 19,095 SUBSCRIPTIONS/PUBLICATIONS 40  Total SUPPORT EXPENSES 78,555  Total TECHNOLOGY AND	REGULAR WAGES 1,852,403 2,185,000 TEMPORARY WAGES 351 - INTERN WAGES 46,349 75,000 EMPLOYEE INCENTIVE PAY 11,250 - BENEFITS 937,345 1,071,099 CAR ALLOWANCE 4,800 4,800  Total PERSONNEL 2,852,498 3,335,899  & FUELS MATERIALS & SUPPLIES 284,823 346,974  Total MATERIALS & FUELS 284,823 346,974  RVICES OS - OTHER 24,835 230,000 OS - MAINTENANCE 6,061 25,000  Total OUTSIDE SERVICES 30,896 255,000  ERVICES MEMBERSHIPS 2,767 4,753 MEETINGS & CONFERENCES 56,653 50,000 TRAINING & DEVELOPMENT 19,095 15,000 SUBSCRIPTIONS/PUBLICATIONS 40 2,000  Total SUPPORT EXPENSES 78,555 71,753	REGULAR WAGES 1,852,403 2,185,000 2,316,100 TEMPORARY WAGES 351 INTERN WAGES 46,349 75,000 75,000 EMPLOYEE INCENTIVE PAY 11,250 - 10,000 BENEFITS 937,345 1,071,099 1,174,100 CAR ALLOWANCE 4,800 4,800 4,800  Total PERSONNEL 2,852,498 3,335,899 3,580,000  & FUELS MATERIALS & SUPPLIES 284,823 346,974 373,680  RVICES OS - OTHER 24,835 230,000 241,500 OS - MAINTENANCE 6,061 25,000 25,000  Total OUTSIDE SERVICES 30,896 255,000 266,500  ERVICES MEMBERSHIPS 4,767 4,753 4,900 MEETINGS & CONFERENCES 56,653 50,000 54,000 TRAINING & DEVELOPMENT 19,095 15,000 15,000 SUBSCRIPTIONS/PUBLICATIONS 40 2,000 2,000  Total SUPPORT EXPENSES 78,555 71,753 75,900  Total TECHNOLOGY AND

#### 2022 Through 2024

	2022		2022	202	2023		
	Budget	Revised	Actual	Budget	Revised	Adopted	
TECHNOLOGY & INNOVATION	1						
0070 - Administrative Analyst	0.00	2.00	1.00	1.00	1.00	1.00	
0070 - Associate Data Analytics Engineer	0.00	2.00	2.00	2.00	2.00	2.00	
0070 - Director of Technology and Innovation	1.00	1.00	1.00	1.00	1.00	1.00	
0070 - Engineer Associate	1.00	1.00	1.00	1.00	1.00	1.00	
0070 - Principal Engineer	0.00	0.00	1.00	1.00	1.00	1.00	
0070 - Senior Analytical Solutions Manager	0.00	0.00	0.00	1.00	1.00	1.00	
0070 - Senior Data Analytics Engineer	0.00	1.00	1.00	1.00	1.00	1.00	
0070 - Senior Engineer	5.00	2.00	2.00	2.00	3.00	3.00	
0070 - Senior Wastewater Process Engineering Manager	1.00	1.00	1.00	1.00	1.00	1.00	
0070 - Staff Engineer	0.00	0.00	1.00	1.00	1.00	1.00	
0071 - In-Line Instrument Spec I	0.00	2.00	2.00	2.00	2.00	2.00	
0071 - In-Line Instrument Spec II	0.00	4.00	4.00	4.00	4.00	4.00	
0071 - In-Line Instrument Supervisor	0.00	1.00	1.00	1.00	1.00	1.00	
0071 - Laboratory Support Specialist	0.00	3.00	0.00	2.00	1.00	1.00	
0071 - Wastewater Process Analytical Support Supervisor	0.00	1.00	1.00	1.00	1.00	1.00	
Total Technology & Innovation Department	8.00	21.00	19.00	22.00	22.00	22.00	

## CHANGES IN TRUST FUND BALANCE 2023 and 2024

## **General Fund**

	2023			2024		
	_	Budget	Revised	Adopted		
BALANCE, January 1	\$	186,487,759	219,366,553	172,134,889		
Investment Income		1,864,878	4,387,331	1,721,349		
DISBURSEMENTS:						
New Equipment/Vehicles >\$500,000		-	(550,000)	-		
TOTAL DISBURSEMENTS	_		(550,000)			
TRANSFER (TO)/FROM OTHER FUNDS						
O&M Revenue Fund		17,143,487	12,627,308	11,251,397		
Investment Income to O&M Revenue Fund		(1,864,878)	(4,387,331)	(1,721,349)		
F/A Replacement Fund		(61,213,050)	(57,290,272)	(64,960,000)		
Capital Project Account		(5,102,252)	(2,018,700)	(7,418,246)		
NET FUND TRANSFERS	_	(51,036,693)	(51,068,995)	(62,848,198)		
BALANCE, December 31	\$_	137,315,944	172,134,889	111,008,040		

## CHANGES IN TRUST FUND BALANCE 2023 and 2024

## **Capital Project Account**

	2023			2024	
		Budget	Revised	Adopted	
BALANCE, January 1	\$	-	-	-	
TRANSFERS:					
Sewer Connection Charge Fund Transfer		28,003,748	33,109,300	31,674,754	
Future Transfers (to) from General Fund		5,102,252	2,018,700	7,418,246	
TOTAL TRANSFERS		33,106,000	35,128,000	39,093,000	
DISBURSEMENTS:					
Small Projects		(1,500,000)	(1,500,000)	(2,500,000)	
Denver Water Lead Pipe Participation OCCT		(750,000)	(750,000)	(750,000)	
Capital Projects	(	30,856,000)	(32,878,000)	(35,843,000)	
TOTAL DISBURSEMENTS	(	33,106,000)	(35,128,000)	(39,093,000)	
BALANCE, December 31	\$	-			

## General Fund - Capital Expenditures 2023 and 2024

	PAR#	DESCRIPTION	2023	2024
43	1088	NTP Facilities	300,088	-
98	1411	North Secondary Upgrades & Intensification	1,286,076	928,748
123		Aquatic Life/Habitat Improvements - Phase V RR&R Maintenance Shop Expansion and	273,750	356,250
170	1235	Relocation	126,671	34,781
258		Facility Plan Update - Future	928,125	928,125
377		Land Acquisition RWHTF SP Headworks and Grease Processing	92,500	-
412	1225	Improvements	70,958	-
426	1182	Suncor Mgmt of Air Quality/Soil Contamination	30,000	25,000
479	1232	Second Creek Int and Sand Creek Int Sys Imp Solids Processing Building Improvements and	1,760,306	-
497	1244	Fixed Assets Replacement	2,103,944	1,178,811
505	1265	Electrical Transmission Service Substation	5,586,092	9,458,838
550		TSB Relocation	130,500	-
583	1333	TU-8 Load Center & Transformer Replacement	26,385	-
605	1314	RWHTF Peracetic Acit Project	171,112	-
638		Delgany Interceptor System Odor Control	187,500	609,375
644	1395	Cogeneration Equipment Replacement	9,376,032	11,539,016
655	1353	TSB Annex and Lab Storage Repurpose	21,819	-
658		NTP Supplemental Improvements	187,500	215,625
664	1356	Property Acquisition Near RWHTF 2019-2022 Evaluate and Enhance Metro District's Brand	70,773	629,556
665	1359	Identity	11,065	-
666	1357	Blower No. 8 Replacement	17,836	-
673	1404	Solids Improvement Evaluation	119,913	373,003
694		Grouped IT Infrastructure	172,500	178,125
695		Grouped IT Customer Experience	144,375	150,000
707	1400	RWHTF Peracetic Acid Project 2	6,271,886	8,635,856
719	1402	Ditch Compaines Kitigation	13,592	253,409
724	1416	NTP Effluent Temperature	2,097,563	1,593,089
726		2022 Strategic Plan Update	56,250	-
733	1424	IT Customer Experience 2022	-	50,000
739	1431	NTP Wastewater Utility Plan	-	351,000
422		Future Process Optimization Efforts	140,625	159,375
541	1373	Innovation and Research Initiatives - Future Facilities Maintenance Satelite Facility	30,487	13,192
645	1374	Improvements	22,500	-
679	1385	NTP Post Start-Up Evaluation	90,835	70,815
680		METROGRO Farm Grazing Infastructure Study	-	50,000
686 696	1375	Support Facilities Evaluation Transformer and ArcFlash Reduction	50,710	-
		Maintenance Standardization	15,380	-
698	1386	Legal One	48,711	33,083
699	1376	Legal Laboratory Audit	56,250	-
700	1387	Legal Two Aeration Control Strategy Review and	54,716	44,581
705	1390	Implementation	56,250	30,424
710	1398	Effluent Temperature Compliance Study	46,959	-

## General Fund - Capital Expenditures 2023 and 2024

	PAR#	DESCRIPTION	2023	2024
713	1403	Continuous Improvement Framework	56,250	35,192
722	1410	Process Optimization 2021	51,217	27,656
727	1420	PFAS in Biolsolids Study	-	42,261
731	1422	Dissolved Organic Nutrients Evaluation	-	24,277
734	1427	Payment Optimization	-	15,000
736	1426	Phosphorous Recovery Facility Reliability Improvements	-	23,837
737		Asbestos Containing Materials Survey	-	25,000
738		Cost Estimating	-	33,750
740	1428	Community Relations Program	-	119,700
742	1430	2022 Process Optimization	-	25,000
743		Security Srevices Evaluation	-	56,250
744	1432	NTP Discharger and Connector Study	-	25,000
		Total General Fund - Capital Expenditures	32,356,000	38,343,000

## CHANGES IN TRUST FUND BALANCE 2023 and 2024

## **Fixed Asset Replacement Fund**

		202	2024	
	_	Budget	Revised	Adopted
BALANCE, January 1	\$	-	-	-
RECEIPTS:				
Investment Income	_	-		
TOTAL RECEIPTS	_	<u>-</u>		
DISBURSEMENTS:				
Capital Projects - Renewals & Replacements		(58,703,000)	(55,201,000)	(60,577,000)
Small FARF Projects		(1,000,000)	(1,000,000)	(1,000,000)
Replacement Equipment & Vehicles > \$500,000		(450,000)	-	(650,000)
Replacement Equipment & Vehicles ≤ \$500,000	_	(1,060,050)	(1,089,272)	(2,733,000)
TOTAL DISBURSEMENTS	_	(61,213,050)	(57,290,272)	(64,960,000)
TRANSFERS (TO)/FROM OTHER FUNDS				
General Fund		59,703,000	56,201,000	61,577,000
Replacement Equipment & Vehicles		1,510,050	1,089,272	3,383,000
NET FUND TRANSFERS	_	61,213,050	57,290,272	64,960,000
BALANCE, December 31	\$_	-		

## Fixed Asset Replacement Fund - Capital Expenditures 2023 and 2024

	PAR#	DESCRIPTION	2023	2024
56		Future Structure Rehabilitation	-	187,500
59		Future Interceptor Rehabilitation	-	2,058,750
98		NS Blower and Aeration Improvements	11,574,776	
170	1235	RWHTF Support Facility Upgrade	54,288	14,906
318	1413	TWHTF Conduit Study	434,531	489,064
367	1259	Digester Complex Rehabilitation SP Headworks and Grease Processing	140,931	-
412	1225	Improvements	165,568	-
440	1382	North Complex Natural Gas	375,000	192,864
442	1202	HID Lighting Improvements TSB Internal Improvements and Fixed Assets	63,013	-
486	1369	Replacement Solids Processing Building Improvements and	193,228	78,224
497	1244	Fixed Assets Replacement	3,155,916	1,768,217
499	1368	Cogen Rehabilitation and Management	30,658	-
505	1265	Electrical Transmission Service Substation	10,374,171	16,637,665
550		TSB Relocation	87,000	-
583	1333	Transformer 8 Replacement	61,564	-
593	1340	Force Main and Siphon Condition Assessment Payroll and Human Resources Software	1,515,530	230,961
600	1309	Upgrade 2017 Lift Station Improvements (Thornton-N	94,481	-
602	1312	Washington & Denargo-Market)  Diversion and Metering Facilities Grating	7,143,016	15,049,463
612	1325	Condition Assessment & Imp National Western Center Delgany Interceptor	300,899	493,943
635	1343	Relocation	196,835	108,000
657		Annual FARS Priorities	3,645,000	-
658		NTP Supplemental Improvements	187,500	215,625
668	1392	RWHTF HVAC High Priority Improvements	771,058	2,745,827
674	1363	Interceptor Rehabilitation 2020-2022	14,292,169	2,714,786
685	1364	ITInfr_District Wireless Infrastructure	258,341	493,137
694		Grouped IT Infrastructure	172,500	178,125
695		Grouped IT Customer Experience	144,375	150,000
701	1379	2020 Annual FARS Priorities	2,937,451	6,122,769
712	1396	NTP Pri Clarifier Cover Damage	100,000	2,126,714
716	1406	IT Infrastructure 2021	16,541	-
718	1415	EAM Business Process and Mobile	506,250	1,067,715
720	1408	10-Inch Potable Water Line Replacement	306,866	296,982
721	1409	IT Customer Experience 2021	84,375	31,722
730	1419	IT Infrastructure 2022	-	60,500
735	1425	Aurora Westside Interceptor Rehab	-	4,581,900
746		NTP Post Aerobic Digestion	-	3,218,063
462	1391	Boardroom Audio Visual Refresh	11,928	11,440
625	1350	Radio System Upgrade	15,612	-
645	1374	Facilities Maintenance Satelite Facility Improvements	33,750	-
696	1375	Transformer and ArcFlash Reduction Maintenance Standardization	15,379	-

## Fixed Asset Replacement Fund - Capital Expenditures 2023 and 2024

	PAR#	DESCRIPTION	2023	2024
687	1372	Pretreatment Database (PIMs) Replacement	17,500	-
715	1405	Asset Management Implementation	56,250	42,397
723	1412	Admin Office Remodel 2021-2022	56,250	40,661
729	1423	Maintenance Equipment Organization	56,250	45,110
728		Transmission System Gates	56,250	56,250
741	1429	Labworks Upgrade	-	11,470
745		Admin and TSB Door Hardware and Re-Core	-	56,250
		Total Fixed Asset Replacement Fund	59,703,000	61,577,000

## CHANGES IN TRUST FUND BALANCE 2023 and 2024

## **Acquisition & Construction Fund**

	202	2024	
	Budget	Revised	Adopted
BALANCE, January 1	\$ 53,498,187	52,874,542	26,003,245
RECEIPTS			
Bond Proceeds	-	-	150,000,000
Investment Income	354,482	196,703	917,492
TOTAL RECEIPTS	354,482	196,703	150,917,492
DISBURSEMENTS:			
Planned Project Expenditures	(36,100,000)	(27,068,000)	(26,295,200)
Bond Issuance Costs	<u></u> _		(1,500,000)
TOTAL DISBURSEMENTS	(36,100,000)	(27,068,000)	(27,795,200)
BALANCE, December 31	\$ 17,752,669	26,003,245	149,125,537

## Acquisition and Construction Fund - Capital Expenditures 2023 and 2024

	PAR#	DESCRIPTION	2023	2024
479	1232	Second Creek Int and Sand Creek Int Sys Imp	36,100,000	17,007,834
098	1411	North Secondary Upgrade	-	9,287,366
		Total Acquistion & Construction Fund	36,100,000	26,295,200

## CHANGES IN TRUST FUND BALANCE 2023 and 2024

## **Restricted Sewer Connection Charge Account**

	2023		2024	
	_	Budget	Revised	Adopted
BALANCE, January 1	\$	25,000,000	25,000,000	25,000,000
RECEIPTS:				
Sewer Connection Charges		50,933,510	55,750,600	56,358,710
Interest Income		504,668	793,130	531,794
TOTAL RECEIPTS	_	51,438,178	56,543,730	56,890,504
TRANSFERS (TO)/FROM OTHER FUNDS				
Debt Service Fund		(23,434,430)	(23,434,430)	(25,215,750)
Capital Projects Account		(28,003,748)	(33,109,300)	(31,674,754)
NET FUND TRANSFERS	_	(51,438,178)	(56,543,730)	(56,890,504)
BALANCE, December 31	\$_	25,000,000	25,000,000	25,000,000

## CHANGES IN TRUST FUND BALANCE 2023 and 2024

## **Debt Service Fund**

		202	2024	
	<del>-</del>	Budget	Revised	Adopted
BALANCE, January 1	\$	38,879,250	39,001,954	39,225,005
Investment Income		318,810	159,908	321,645
DISBURSEMENTS:				
2009B Sewer Improvement Bonds				
Interest - due October 1		2,719,881	2,719,881	2,719,881
Principal - due April 1		-	-	-
Interest - due April 1		2,719,881	2,719,881	2,719,881
Build America Bonds (BABS) Credit	_	(1,795,393)	(1,795,393)	(1,795,393)
	_	3,644,369	3,644,369	3,644,369
2019A&B Sewer Refunding Bonds				
Interest - due October 1		4,741,770	4,741,770	4,208,655
Principal - due April 1		28,585,000	28,585,000	29,440,000
Interest - due April 1		5,251,015	5,251,015	4,741,770
·	- -	38,577,785	38,577,785	38,390,425
2020A Sewer Improvement Bonds				
Interest - due October 1		2,323,353	2,323,353	2,323,353
Principal - due April 1		-	-	-
Interest - due April 1		2,323,353	2,323,353	2,323,353
·	<u>-</u>	4,646,706	4,646,706	4,646,706
2024 Sewer Improvement Bonds				
Interest - due October 1		-	-	3,750,000
Principal - due April 1		-	-	<u>-</u>
Interest - due April 1		-	-	-
·	_	-		3,750,000
TOTAL DISBURSEMENTS	_	46,868,860	46,868,860	50,431,500
TRANSFERS (TO)/FROM OTHER FUNDS:				
O&M Revenue Principal & Interest		23,780,185	23,657,481	30,077,635
Sewer Connection Charge Account		23,434,430	23,434,430	25,215,750
A&C Transfer - Debt Service Reserve		, ,	, , ,	-
O&M Revenue Investment Income		(318,810)	(159,908)	(321,645)
NET FUND TRANSFERS	-	46,895,805	46,932,003	54,971,740
BALANCE, December 31	\$_	39,225,005	39,225,005	44,086,890

# RESOLUTION BOARD OF DIRECTORS METRO WATER RECOVERY June 20, 2023

WHEREAS, the proposed 2024 Annual Budget of Metro Water Recovery, hereinafter referred to as "Metro," has been prepared by the Chief Executive Officer with the advice and counsel of the Finance Committee of Metro's Board of Directors; and

WHEREAS, the Board of Directors duly published a notice concerning the proposed 2024 Annual Budget as required under C.R.S. § 29-1-108 and held a public hearing on May 16, 2023, on said Budget, as provided for in Section 901B of the 2009, 2012, 2019, and 2020 Bond Resolutions; and

WHEREAS, the Operations and Finance committees of Metro, after having reviewed the matter, recommend:

- adoption of 2024 Annual Charges for Service of \$155,211,122,
- adoption of the 2024 Annual Budget for all funds totaling \$178,730,098,
- adoption of 2024 Annual Charges for Service of \$155,211,122,
- adoption of the 2024 Operating Budget of \$119,986,098,
- adoption of 2024 budget for new and replacement equipment and vehicle purchases (greater than or equal to \$10,000 and less than or equal to \$500,000) of \$3,013,000, which will be funded as follows: \$280,000 from the Operations and Maintenance Fund and \$2,733,000 from the Fixed Asset Replacement (FAR) Fund),
- adoption of 2024 budget for the General Fund and FAR Fund Small Projects of \$3,500,000, which will be funded as follows: \$2,500,000 from the General Fund and \$1,000,000 from the FAR Fund,
- approving \$52,231,000 for the 2024 Debt Service Fund,
- approving all required internal fund transfers for the 2024 Annual Budget and cash flow requirements; and

WHEREAS, the Defined Benefit Plan Retirement Board recommends:

• contributing \$11,584,570 to Metro's Defined Benefit Retirement Plan on the first business day in January 2024, pursuant to the Actuarial Determined Contribution as of January 1, 2023; and

WHEREAS, the Executive Committee, after having reviewed the matter, concurs in the recommendation of the other committees and the Defined Benefit Plan Retirement Board;

NOW, THEREFORE, BE IT RESOLVED the 2024 Annual Budget of \$178,730,098, as prepared by the Chief Executive Officer with the advice and counsel of the Finance Committee, be and hereby is adopted as the 2024 Annual Budget for Metro; and

#### BE IT FURTHER RESOLVED:

- The Annual Charges for Service for 2024 be and hereby are adopted at \$155,211,122;
   and
- The Operating Budget for 2024 be and hereby is adopted at \$119,986,098; and
- The new and replacement equipment and vehicle purchases (greater than or equal to \$10,000 and less than or equal to \$500,000) budget for 2024 be and hereby is adopted at \$3,013,000, which will be funded as follows: \$280,000 from the Operations and Maintenance Fund and \$2,733,000 from the Fixed Asset Replacement (FAR) Fund); and
- The General Fund and FAR Fund Small Projects budget be and hereby is adopted at \$3,500,000, which will be funded as follows: \$2,500,000 from the General Fund and \$1,000,000 from the FAR Fund; and
- The 2024 Debt Service Fund be and hereby is adopted at \$52,231,000; and
- All required internal fund transfers for the 2024 Annual Budget and cash flow requirements be and hereby are approved; and
- The contribution of \$11,584,570 to Metro's Defined Benefit Retirement Plan on the first day of January 2024, pursuant to the Actuarial Determined Contribution as of January 1, 2023, be and hereby is approved.

THIS IS A CERTIFIED AND TRUE COPY OF RESOLUTION ADOPTED

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## RESOLUTION BOARD OF DIRECTORS METRO WATER RECOVERY June 20, 2023

WHEREAS, the Chief Executive Officer of Metro Water Recovery, hereinafter referred to as "Metro," with the advice and counsel of the Finance Committee of Metro's Board of Directors, prepared an Annual Budget for the fiscal year beginning January 1, 2024; and

WHEREAS, the Operations, Finance, and Executive committees recommend adoption of the proposed 2024 Annual Budget; and

WHEREAS, the Board of Directors further reviewed said proposed Budget to determine its adequacy to meet the obligations of Metro Water Recovery for the fiscal year 2024 and, having found the 2024 estimated revenues and expenditures reasonable, adopted said Budget on June 20, 2023; and

WHEREAS, it is incumbent upon the Board of Directors to appropriate the necessary amounts for the purposes set forth in the adopted 2024 Annual Budget;

NOW, THEREFORE, BE IT RESOLVED \$178,730,098 be and hereby is appropriated as set forth in the 2024 Annual Budget Appropriation Summary attached hereto and made a part hereof.

THIS IS A CERTIFIED AND TRUE COPY OF RESOLUTION ADOPTED

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## 6450 York Street, Denver, CO 80229 303-286-3000 (main) 303-286-3030 (fax)

Northern Treatment Plant, 51 Baseline Road, Brighton, CO 80603 Robert W. Hite Treatment Facility, 6450 York Street, Denver, CO 80229 METROGRO Farm, 5234 South County Road 245, Deer Trail, CO 80105

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